



(Translation)

October 31, 2023

Name of Company: Shiseido Company, Limited
Name of Representative: Masahiko Uotani
Chairman and CEO
(Representative Director)
(Code No. 4911; The Prime Market of the Tokyo Stock Exchange)
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Notice of integration of Osaka factories

Shiseido Company, Limited (the “Company”) today announced that it has decided to integrate its manufacturing facilities in Osaka Prefecture.

1. Integration of Manufacturing Facilities:

The Company has decided to integrate its Osaka Factory, a manufacturing base for mainly prestige skincare products, into the Osaka Ibaraki Factory, which is expected to be completed in the first half of 2026. After the completion of this integration, the Osaka Factory will cease its production activities.

2. Profile of the Osaka Factory:

1. Factory Name:	Shiseido Osaka Factory
2. Location:	2-17-45, Komatsu, Higashi-yodogawa-ku, Osaka-shi, Osaka
3. Target Date of Completion:	To be completed in the first half of 2026

3. Estimated Impact on the Business

We are currently estimating the impact on our consolidated financial results for the year ending December 2023. The results of our reviews will be disclosed shortly after they are finalized.

—End of News Release—