# Consolidated Financial Results Third Quarter, 2023

RESONAC

Hideki Somemiya, CFO
Director & Managing Corporate Officer
Resonac Holdings Corporation

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- 2023 1-3Q sales figures were 942.3 billion yen, a 91.8 billion yen decrease from 2022 1-3Q
- Semiconductor & Electronic Materials segment impacted from correction in semiconductor manufacturing and slowdown in data center demand
- 2023 1-3Q operating income was 4.3 billion yen in loss, a 59.1 billion yen decrease from 2022 1-3Q
- Main reasons for the income drop are decreased sales in Semiconductor & Electronic Materials segment, particularly HD media business

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Revised 2023 full-year forecast. Expected sales figures are 1,290 billion yen, a 20 billion yen increase from the earlier forecast; operating income figures expect 8 billion yen increase from the earlier forecast, namely 12 billion yen in loss

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- 1. Consolidated Financial Statements for 2023 1-3Q
- 2. 2023 Full-year Performance Forecast

#### Summary (2022 1-3Q vs. 2023 1-3Q)



(Unit: Billions of Yen)

	2022 1-3Q* <sup>1</sup>	2023 1-3Q	Increase/ Decrease
Net sales	1,034.2	942.3	(91.8)
Operating income	54.7	(4.3)	(59.1)
Non-operating income and expenses, net	10.6	(2.8)	(13.4)
Ordinary income	65.3	(7.1)	(72.5)
Extraordinary profit/loss	(17.0)	14.8	31.8
Income before income taxes	48.4	7.7	(40.7)
Net Income	43.7	(5.1)	(48.9)
Net income attributable to owners of the parent	36.7	(6.4)	(43.0)
EBITDA*3	135.7	77.5	(58.3)
EBITDA margin%	13.1%	8.2%	(4.9p)

Based on ongoing businesses \*2 (Unit: Billions of Yen) Reference

	2022 1-3Q	2023 1-3Q	Increase/ Decrease
Net sales	1,014.5	935.8	(78.7)
Operating income	54.7	(4.7)	(59.4)
EBITDA	135.2	76.7	(58.5)
EBITDA margin%	13.3%	8.2%	(5.1p)

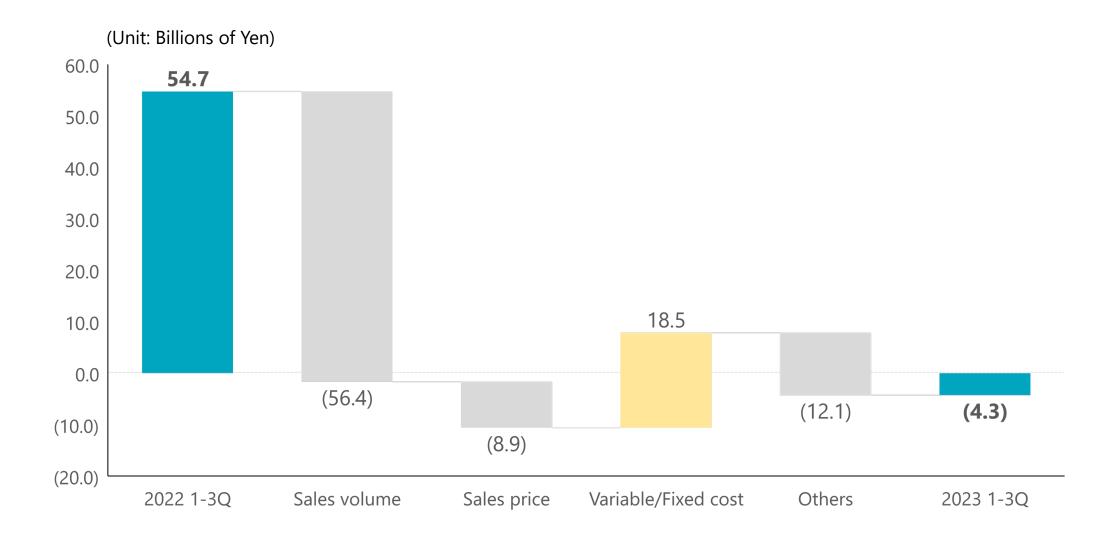
<sup>\*1</sup> Change in accounting policy applied retroactively to 2022 figures; same for other pages

<sup>\*2</sup> Unaudited figures for reference purposes. Excluding results of businesses divested during 2022-2023: ISOLITE GmbH and diagnostic medicine

<sup>\*3</sup> EBITDA=Operating income + Depreciation + Amortization of goodwill

#### Breakdown of Operating Income Changes (2022 1-3Q vs. 2023 1-3Q)





# Sales, Operating Income and EBITDA: Segment Breakdown (2022 1-3Q vs. 2023 1-3Q)



Segment		2022 1-3Q	2023 1-3Q	Increa Decre	
Carainandustan and	Sales	332.3	241.7	(90.6)	(27%)
Semiconductor and Electronic Materials	Operating Income	40.5	(12.5)	(53.0)	-
Liectionic iviateriais	EBITDA	78.1	27.5	(50.6)	(65%)
	Sales	134.9	131.6	(3.3)	(2%)
Mobility	Operating Income	(1.4)	0.0	1.5	-
	EBITDA	12.8	14.0	1.1	9%
Lancaration Fuelding	Sales	105.6	95.5	(10.1)	(10%)
Innovation Enabling Materials	Operating Income	7.6	8.3	0.7	9%
iviateriais	EBITDA	14.0	14.7	0.6	4%
	Sales	377.0	384.7	7.8	2%
Chemicals	Operating Income	19.3	10.2	(9.1)	(47%)
	EBITDA	32.1	23.1	(9.0)	(28%)
	Sales	84.4	88.8	4.4	5%
Others/	Operating Income	(11.3)	(10.4)	0.9	-
Adjustments	EBITDA	(1.3)	(1.8)	(0.4)	-
	Sales	1,034.2	942.3	(91.8)	(9%)
Total	Operating Income	54.7	(4.3)	(59.1)	-
	EBITDA	135.7	77.5	(58.3)	(43%)

#### Semiconductor and Electronic Materials



(Unit: Billions of Yen)

	2022 1-3Q	2023 1-3Q	Incre Decr		Performance Overview
Sales	332.3	241.7	(90.6)	(27%)	Sales dropped as weakened demand, began 2nd half of the previous year, lingered on. Decreased
Front-end Semiconductor Materials	73.2	57.6	(15.5)	(21%)	sales, combined with inventory write-downs and loss of disposal of inventories in HD media business, resulted in an operating loss.
Back-end Semiconductor Materials	145.9	116.6	(29.3)	(20%)	- Front-end Semiconductor Materials: As the trend of production adjustment affected front-end this
Device Solutions	84.4	43.1	(41.3)	(49%)	year, sales of both high-purity gases for electronics and CMP slurry decreased.
Others	28.9	24.3	(4.5)	(16%)	- Back-end Semiconductor Materials: Despite the gradual recovery in demand, which has been weak
Operating Income	40.5	(12.5)	(53.0)	-	since 2nd half of the previous year, all major products saw decreases in sales, failing to reach the previous year's level.
EBITDA	78.1	27.5	(50.6)	(65%)	- Device Solutions: HD media sales decreased significantly due to the prolonged slump in demand from data centers while sales of SiC
EBITDA margin%	23.5%	11.4%	(12.1p)	-	epitaxial wafers increased due to higher shipment volumes.

- Front-end Semiconductor Materials: High-purity gases for electronics, CMP slurry
- Back-end Semiconductor Materials: Epoxy molding compounds, Die bonding materials, Copper clad laminates, Photosensitive dry films, Photosensitive solder resists
- Device Solutions: HD media, SiC epitaxial wafers, Compound semiconductors

#### Mobility



(Unit: Billions of Yen)

	2022 1-3Q*	2023 1-3Q	Increase/ Decrease		Performance Overview	
Sales	134.9	131.6	(3.3)	(2%)	Sales decreased since the product launch for new model vehicles was not enough to make up for	
Automotive Products	109.4	109.5	0.1	0%	the divestiture of ISOLITE GmbH and the impact weak consumer demand had on some products. As profit improvement actions begin to create	
Lithium-ion Battery Materials	23.7	22.0	(1.7)	(7%)	results, operating income increased.	
Others	1.8	0.1	(1.7)	(97%)	- Automotive Products: Product launch for new model vehicles and recovery of automobile	
Operating Income	(1.4)	0.0	1.5	_	production in North American region enabled increased sales in every major product category.	
EBITDA	12.8	14.0	1.1	9%	- Lithium-ion Battery Materials: Sales of Carbon nanofiber additives for cathodes and anodes of LIBs and anodes materials increased, while sales of	
EBITDA margin%	9.5%	10.6%	1.1p	-	aluminum laminate film ( <i>SPALF</i> ) decreased due weak consumer demand.	

<sup>\*</sup>Includes ISOLITE GmbH, a business divested during 2022

- Automotive Products: Plastic molded products, Friction materials, Powder metal products
- Lithium-ion Battery Materials: Aluminum laminate film (SPALF), Carbon nanofiber additives for cathodes and anodes of LIBs, Anode materials



(Unit: Billions of Yen)

	2022 1-3Q	2023 1-3Q	Increase/ Decrease		Performance Overview		
Sales	105.6	95.5	(10.1)	(10%)			
Operating Income	7.6	8.3	0.7	9%	Sales decreased while operating income increased, with less sales volume and higher		
EBITDA	14.0	14.7	0.6	4%	sales price, which was raised to reflect the increase of material costs.		
EBITDA margin%	13.3%	15.3%	2.1p	-			

<sup>-</sup> Functional resins, Functional chemicals, Coating materials, Ceramics, Aluminum specialty components

#### Chemicals



(Unit: Billions of Yen)

	2022 1-3Q	2023 1-3Q	Increase/ Decrease		Performance Overview
Sales	377.0	384.7	7.8	2%	
Olefins & Derivatives	230.4	232.7	2.3	1%	- Olefins & Derivatives: Both sales and operating income increased due to the absence of 4-year
Basic Chemicals	61.5	63.7	2.2	4%	cycle large scale shutdown taken place last year.
Graphite Electrodes	84.9	87.0	2.1	3%	- Basic Chemicals: Both sales and operating income
Others	0.2	1.3	1.1	668%	increased as a result of progress in passing on higher raw material and fuel prices.
Operating Income	19.3	10.2	(9.1)	(47%)	- Graphite Electrodes: Despite decreased shipment
EBITDA	32.1	23.1	(9.0)	(28%)	volume, sales increased due to higher sales price reflecting increased cost. Operating income decreased due to the negative impact of the
EBITDA margin%	8.5%	6.0%	(2.5p)	_	inventory valuation difference.

<sup>-</sup> Olefins & Derivatives: Olefins, Organic chemicals

#### Non-operating Income/Expenses, Extraordinary Profit/Loss



Non-operating Income/Expenses

(Unit: Billions of Yen)

Extraordinary Profit/Loss

		2022 1-3Q	2023 1-3Q	Increase/ Decrease
	Interest/Dividends income and expenses	(8.6)	(8.3)	0.3
	Equity in earnings of affiliates	3.8	0.9	(3.0)
	Foreign exchange gains	17.1	7.1	(10.0)
	Other	(1.7)	(2.5)	(0.8)
Ν	let	10.6	(2.8)	(13.4)

		2022 1-3Q	2023 1-3Q	Increase/ Decrease
	Gain on sale of businesses	0.3	24.3	24.1
	Losses on sale and retirement of noncurrent assets	(3.0)	(2.9)	0.0
	Impairment loss	(4.8)	(4.1)	0.7
	Extra retirement payments	(0.3)	(6.5)	(6.2)
	Loss on sale of businesses	(3.5)	-	3.5
	Loss related to the Antimonopoly Act	(6.1)	-	6.1
	Other	0.4	4.0	3.6
N	let	(17.0)	14.8	31.8

#### **Consolidated Balance Sheet**



#### **Consolidated Balance Sheet**

(Unit: Billions of Yen)

Assets	Dec. 31, 2022*1	Sep. 30, 2023	Increase/ Decrease	Liabilities and net assets	Dec. 31, 2022*1	Sep. 30, 2023	Increase/ Decrease
Cash and deposits	186.5	225.4	38.9	Notes and accounts payable	194.1	177.9	(16.1)
Notes and accounts receivable	266.1	261.7	(4.4)	Interest-bearing debt	1,062.6	1,050.3	(12.3)
Inventories	250.5	248.5	(1.9)	Other liabilities	262.3	273.6	11.2
Other current assets	84.0	59.6	(24.4)	Total liabilities	1,519.0	1,501.8	(17.2)
Total current assets	787.0	795.1	8.1	Total shareholders' equity	444.6	426.1	(18.5)
Total tangible fixed assets	678.1	697.1	19.1	incl. Retained earnings	165.9	147.4	(18.5)
Total intangible fixed assets	493.7	480.0	(13.7)	Total accumulated other comprehensive income	105.7	144.7	39.0
incl. Goodwill	295.4	291.7	(3.7)	incl. Valuation difference on available-for- sale securities	0.4	0.2	(0.2)
incl. Other intangible fixed assets	198.3	188.3	(10.0)	incl. Foreign currency translation adjustment	72.0	112.7	40.7
Investments and other assets	135.0	126.6	(8.3)	Non-controlling interests	24.4	26.3	1.8
Total fixed assets	1,306.7	1,303.7	(3.0)	Total net assets	574.7	597.1	22.4
Total assets	2,093.7	2,098.9	5.2	Total liabilities and net assets	2,093.7	2,098.9	5.2

#### **Major Indicators**

Adjusted net D/E ratio*2 (Times)	1.07 0.97	(0.10) Equity ratio*3 (%)	26.3	27.2	0.9p
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<sup>\*1</sup> Change in accounting policy applied retroactively to 2022 figures; same for other pages

<sup>\*2 {(</sup>Loans payable + Commercial papers + Bonds payable + Lease liabilities) - Cash and deposits - 50% of subordinated loan } / (Total shareholders' equity + 50% of subordinated loan); evaluates 50% of subordinated loan as equity capital, based on the credit rating given by Japan Credit Rating Agency, Ltd. on April 27, 2020

<sup>\*3 (</sup>Total net assets - Non-controlling interests) / Total liabilities and net assets) x 100

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- 1. Consolidated Financial Statements for 2023 1-3Q
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#### 2023 Consolidated Forecast

Cash dividends per share



(Unit: Billions of Yen except Cash dividends per Share and Net income per Share)

	2022 Full-year Results*1	2023 Full-year Forecast*2	Increase/ Decrease
Net sales	1,392.6	1,290.0	(102.6)
Operating income	61.7	(12.0)	(73.7)
Non-operating income and expenses, net	(0.0)	(9.0)	(9.0)
Ordinary income	61.7	(21.0)	(82.7)
Extraordinary profit/loss	(10.8)	(19.0)	(8.2)
Income before income taxes	50.9	(40.0)	(90.9)
Net Income	39.7	(41.0)	(80.7)
Net income attributable to owners of the parent	32.4	(43.0)	(75.4)
EBITDA*4	170.5	97.4	(73.1)
EBITDA margin%	12.2%	7.6%	(4.7p)
ROIC*5	3.3%	(0.8%)	(4.1p)
Adjusted net D/E ratio*6(Times)	1.07	1.02	(0.05)
Net income attributable to owners of the parent per share	¥179.02	(¥237.40)	(¥416.42)

¥65

¥65

2023 Earlier Forecast*3			
Full-year Forecast	Increase/ Decrease		
1,270.0	20.0		
(20.0)	8.0		
(6.0)	(3.0)		
(26.0)	5.0		
(10.0)	(9.0)		
(36.0)	(4.0)		
(35.0)	(6.0)		
(37.0)	(6.0)		

<sup>\*1</sup> Change in accounting policy applied retroactively to 2022 figures; same for other pages

<sup>\*2</sup> Released Nov. 9, 2023

<sup>\*3</sup> Released Aug. 8, 2023

 $<sup>^{\</sup>star}4$  EBITDA=Operating income + Depreciation + Amortization of goodwill

<sup>\*5</sup> ROIC=(Operating income +Equity in earnings of affiliates - Income taxes) / (Interest bearing debt + Total net assets)

<sup>\*6 {(</sup>Loans payable + Commercial papers + Bonds payable + Lease liabilities) - Cash and deposits - 50% of subordinated loan } / (Total shareholders' equity + 50% of subordinated loan); evaluates 50% of subordinated loan as equity capital, based on the credit rating given by Japan Credit Rating Agency, Ltd. on April 27, 2020

#### Sales and Operating Income 2023: Segment Breakdown (Consolidated)



Segment		2023 Forecast <sup>*</sup>				2022 Results		
		1Q Results	2Q Results	3Q Results	4Q Forecast	Full-year Forecast	Full-year Results	Increase/ Decrease
Semiconductor and	Sales	69.4	84.0	88.3	91.3	333.0	427.2	(94.2)
Electronic Materials	Operating Income	(10.4)	(2.7)	0.6	(1.5)	(14.0)	45.5	(59.5)
NA - la ilita	Sales	42.5	43.1	46.0	50.4	182.0	180.6	1.4
Mobility	Operating Income	(0.5)	(0.3)	0.8	1.0	1.0	(0.7)	1.7
Innovation Enabling	Sales	30.0	31.9	33.6	34.5	130.0	141.1	(11.1)
Materials	Operating Income	2.0	2.3	4.0	1.7	10.0	10.1	(0.1)
Chaminala	Sales	127.1	127.8	129.8	135.3	520.0	527.8	(7.8)
Chemicals	Operating Income	3.9	0.9	5.4	(2.2)	8.0	24.9	(16.9)
Others/	Sales	29.9	30.4	28.5	36.2	125.0	115.9	9.1
Adjustments	Operating Income	(4.3)	(4.1)	(2.0)	(6.6)	(17.0)	(18.1)	1.1
T-4-1	Sales	298.9	317.2	326.2	347.7	1,290.0	1,392.6	(102.6)
Total	Operating Income	(9.2)	(4.0)	8.9	(7.7)	(12.0)	61.7	(73.7)

<sup>\*</sup>Released Nov. 9, 2023

### **Update on Structural Reforms**



### Structural reforms underway to drastically improve profitability

HD Media

- Production capacity/workforce optimization
- Announced to close a manufacturing plant in Taiwan by the end of 2023
- Combined with a capacity reduction announced in 1Q, a total 1/3 cut in capacity compared to the beginning of the year

Mobility

- Price increase/Exit unprofitable product/customer
- Products to focus are now 48, with 1 added to the list
- By the end of 2023 3Q, actions have been taken for 11 out of 48; expects total 2 billion yen in improvement
- 32 are under negotiation for price increase/exit, remaining 5 are on the way

Company-wide

Getting rid of products making losses

- Profit improvement actions on combinations of a product and a customer (mainly domestic) making losses
- By the end of 2023 3Q, actions are taken for 62% of listed combinations\*
- For 20%, actions are underway for price increase/exit (68% of which are planned to be done by the end of 2023)

\*Petrochemical business not counted in figures to rule out the market price fluctuations; Mobility and HD Media also not included as they require individual focus

# Appendix

#### Reference Consolidated Companies, Key Outside Factors



#### **Consolidated Companies**

Consolidated subsidiaries: 104 (-4 from Dec. 31, 2022)

- +4: Related to 100% acquisition of AMI Automation
- -3: Related to the transfer of diagnostic medicine business
- -5: Related to the integration of regional HQs, etc.

Equity method applied: 12 (-1 from Dec. 31, 2022)

#### **Key Outside Factors**

(Average)

		20	22
Item	S	1-3Q Results	3Q Results
Exch	ange rates		
	0.44164)	128.0	138.4
	(¥/US\$)	A	At Sep. 30, 2022: 144.8
	(¥/€)	136.0	139.3
	estic naphtha (¥/KL)	77,350	81,400

2023				
1-3Q Results	3Q Results	4Q Forecast	Full-year Forecast	
138.1	144.6	146.2	140.0	
At Sep. 30, 2023: 149.6		146.2	140.0	
149.6	157.3	159.8	152.2	
65,850	63,600	72,500	67,550	

### Reference Capital Expenditures: Segment Breakdown



Segment	2022 1-3Q Results	2023 1-3Q Results	Increase/ Decrease
Semiconductor and Electronic Materials	33.3	28.9	(4.4)
Mobility	6.6	6.5	(0.1)
Innovation Enabling Materials	5.1	4.2	(0.9)
Chemicals	15.2	13.3	(1.8)
Others	16.2	9.4	(6.7)
Total	76.3	62.3	(14.0)

<sup>\*</sup> Change in accounting policy applied retroactively to 2022 figures; same for other pages

# Capital Expenditures, Depreciation, R&D expenditures, Financial costs and Preferred stock dividends (Consolidated)



	2022 1-3Q Results*	2023 1-3Q Results	Increase/ Decrease
Capital expenditures	76.3	62.3	(14.0)
Depreciation and amortization (excluding PPA & goodwill amortization)	56.5	57.2	0.7
PPA amortization	11.9	11.9	0.0
Goodwill amortization	12.6	12.7	0.0
R&D expenditures	34.8	31.9	(2.9)
Interest/dividend income less interest expenses	(8.6)	(8.3)	0.3
Preferred stock dividends	(5.4)	-	5.4

<sup>\*</sup> Change in accounting policy applied retroactively to 2022 figures; same for other pages

#### Depreciation: Segment Breakdown



2022 1-2023 1-Increase/ Segment 30 3Q Decrease Results Results\*1 Depreciation (excl. PPA) 18.3 20.7 2.4 Semiconductor and PPA depreciation 9.3 9.3 **Electronic Materials** Goodwill amortization 9.9 9.9 Depreciation (excl. PPA) 11.1 10.7 (0.3)Mobility PPA depreciation 1.6 1.6 Goodwill amortization 1.6 1.6 Depreciation (excl. PPA) 5.0 5.1 (0.1)Innovation Enabling PPA depreciation 0.7 0.7 0.0 Materials Goodwill amortization 0.6 0.6 0.0 Depreciation (excl. PPA) 12.6 12.7 0.1 Chemicals PPA depreciation 0.2 0.2 0.0 Goodwill amortization (0.0)0.0 0.0 Depreciation (excl. PPA) 8.8 7.6 (1.2)Others PPA depreciation 0.1 0.1 Goodwill amortization 0.5 0.5 0.0 Depreciation (excl. PPA) 0.9 55.9 56.8 Based on ongoing PPA depreciation 11.9 11.9 0.0 businesses\*2 Total Goodwill amortization 12.6 12.7 0.0 Depreciation (excl. PPA) 0.5 0.4 (0.1)Discontinued businesses PPA depreciation Goodwill amortization Depreciation (excl. PPA) 57.2 0.7 56.5 **Total** PPA depreciation 11.9 11.9 0.0 Goodwill amortization 12.6 12.7 0.0

- \*1 Change in accounting policy applied retroactively to 2022 figures; same for other pages
- \*2 Unaudited figures for reference purposes. Excluding results of businesses divested during 2022-2023: ISOLITE GmbH and diagnostic medicine

## Summary (2023 2Q vs. 2023 3Q)



	2023 2Q	2023 3Q	Increase/ Decrease
Net sales	317.2	326.2	9.0
Operating income	(4.0)	8.9	12.8
Non-operating income and expenses, net	3.5	(4.6)	(8.2)
Ordinary income	(0.4)	4.2	4.7
Extraordinary profit/loss	0.2	18.5	18.3
Income before income taxes	(0.2)	22.7	22.9
Net Income	(7.4)	13.5	20.9
Net income attributable to owners of the parent	(7.6)	13.4	21.0
EBITDA (Operating income + Depreciation + Amortization of goodwill, etc.)	23.2	36.4	13.3
EBITDA margin%	7.3%	11.2%	3.9p



#### Sales and Operating Income 2022: Segment Breakdown (Consolidated)



Segment		2022*1				
		1Q	2Q	3Q	4Q	Full-year
Semiconductor and	Sales	107.3	113.0	112.0	94.8	427.2
Electronic Materials	Operating Income	13.2	14.1	13.2	5.0	45.5
Mobility	Sales	41.2	38.9	45.0	45.7	170.8
Mobility	Operating Income	0.3	(1.2)	0.1	0.7	(0.1)
Innovation Enabling	Sales	34.3	35.7	35.6	35.5	141.1
Materials	Operating Income	2.9	2.6	2.1	2.5	10.1
Chamicals	Sales	95.1	129.5	152.5	150.8	527.8
Chemicals	Operating Income	2.2	10.9	6.2	5.6	24.9
Others/	Sales	23.7	24.3	26.6	28.1	102.7
Adjustments	Operating Income	(3.2)	(4.2)	(4.5)	(7.5)	(19.4)
Based on ongoing	Sales	301.6	341.4	371.5	355.1	1,369.6
businesses*2 Total	Operating Income	15.4	22.2	17.1	6.3	61.1
Discontinued	Sales	6.4	6.7	6.6	3.4	23.0
businesses	Operating Income	0.4	(0.0)	(0.3)	0.7	0.7
Total	Sales	308.0	348.0	378.1	358.5	1,392.6
iOtai	Operating Income	15.8	22.2	16.8	7.0	61.7

<sup>\*1</sup> Change in accounting policy applied retroactively to 2022 figures; same for other pages \*2 Unaudited figures for reference purposes. Excluding results of businesses divested during 2022-2023: ISOLITE GmbH and diagnostic medicine © Resonac Holdings Corporation All Rights Reserved. 23



Segment	Topics
Semiconductor	Resonac Announces Termination of HD Media Business in Taiwan
and Electronic Materials	Resonac Forms Strategic Partnership with Matmerize in Materials Informatics Aiming to Accelerate Development of Semiconductor Materials for 6G
Mobility	Resonac Develops Newly Designed Anisotropic Bonded Magnet
Charainal	Resonac's Oita Complex Acquires ISCC PLUS Certification
Chemical	IPEF, Indo-Pacific Economic Framework for Prosperity, Visits Chemical Recycle Plant in Kawasaki

#### News Release

Please refer to our news releases for details

https://www.resonac.com/news



#### Note

Performance forecast and other statements pertaining to the future as contained in this presentation are based on the information available as of today and assumptions as of today regarding risk factors that could affect our future performance. Actual results may differ materially from the forecast due to a variety of risk factors, including, but not limited to, the international situation, costs of naphtha and other raw materials, demand or market conditions for our products such as graphite electrodes and other commodities and foreign exchange rates. We undertake no obligation to update the forward-looking statements unless required by law.