

Translation

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## Summary of Consolidated Financial Results For the Six Months ended September 30, 2023 (H1 FY3/24) (IFRS)

November 14, 2023

Company name: TORIDOLL Holdings Corporation

Stock exchange listing: Tokyo Stock Exchange

Stock code: 3397

URL: <https://www.toridoll.com>

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Date of release of quarterly securities report: November 14, 2023

Starting date of dividend payments: -

Preparation of explanatory materials on quarterly financial results: Yes

Information meetings arranged related to quarterly financial results: Yes (for institutional investors, analysts, and financial institutions, in Japanese)

(Amounts are rounded to the nearest million)

### 1. Consolidated Financial Results for the Six Months Ended September 30, 2023

#### (1) Consolidated Operating Results

(% figures denote year-on-year change)

	Revenue		Business profit		Operating profit		Profit before tax		Profit for the period	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Six months ended September 30, 2023	112,602	22.4	8,073	70.9	7,938	22.5	8,171	9.5	4,984	3.7
Six months ended September 30, 2022	91,970	20.0	4,725	18.5	6,479	(21.1)	7,464	(3.3)	4,804	(10.7)

	Profit for the period attributable to owners of the parent		Comprehensive income for the period		Earnings per share attributable to owners of the parent (basic)	Earnings per share attributable to owners of the parent (diluted)
	Millions of yen	%	Millions of yen	%	Yen	Yen
Six months ended September 30, 2023	4,598	4.1	13,393	(12.0)	50.58	50.12
Six months ended September 30, 2022	4,418	(18.3)	15,211	146.2	48.64	48.29

(Reference) EBITDA (\*)

Six months ended September 30, 2023: ¥ 21,871 million (increased 29.6% year-on-year basis)

Six months ended September 30, 2022: ¥ 16,878 million

Adjusted EBITDA

Six months ended September 30, 2023: ¥ 22,227 million (increased 29.6% year-on-year basis)

Six months ended September 30, 2022: ¥ 17,155 million

(\*) The Company discloses EBITDA as comparative information.

EBITDA = Operating Profit + Other Operating Expenses - Other Operating Income  
+ Depreciation + Amortization

Adjusted EBITDA = EBITDA + Impairment Loss + Extraordinary Expenses

## (2) Consolidated Financial Position

	Total assets	Total equity	Equity attributable to owners of parent	Equity attributable to owners of parent ratio	Equity per share attributable to owners of parent
	Millions of yen	Millions of yen	Millions of yen	%	Yen
As of September 30, 2023	317,800	90,290	80,857	25.4	927.24
As of March 31, 2023	266,235	78,158	69,566	26.1	798.90

## 2. Dividends

	Annual dividend per share				
	Q1	Q2	Q3	Year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal Year ended March 31, 2023	—	0.00	—	7.50	7.50
Fiscal Year ended March 31, 2024	—	0.00			
Fiscal Year ending March 31, 2024 (Forecast)			—	7.50	7.50

## 3. Consolidated Financial Result Forecasts for the Fiscal Year Ending March 31, 2024

Percentages indicate year-on-year changes

Fiscal year	Revenue		Business profit		Operating profit		Profit before tax		Profit for the period	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Fiscal year	231,000	22.7	13,700	96.2	10,000	33.9	9,300	20.4	5,700	27.9

Fiscal year	Profit for the period attributable to owners of the parent		Earnings per share attributable to owners of the parent (basic)	
	Millions of yen	%	Yen	
Fiscal year	4,800	25.4	50.67	

### \* Notes

- (1) Changes in significant subsidiaries during the period  
(changes in specified subsidiaries resulting in the change in scope consolidation): Yes  
New: 1 company (Company name: The Fulham Shore Plc (Changed trade name to The Fulham Shore Limited))  
Excluded: —
- (2) Changes in accounting policies and accounting estimates
  - 1) Changes in accounting policies as required by IFRS: Yes
  - 2) Changes in accounting policies other than 1) above: No
  - 3) Changes in accounting estimates: No
- (3) Number of shares outstanding (ordinary shares)
  - 1) Total number of issued shares at the end of the period (including treasury shares)

As of September 30, 2023	88,040,352 shares
As of March 31, 2023	87,920,752 shares

2) Number of treasury shares at the end of the period

As of September 30, 2023	837,891 shares
As of March 31, 2023	844,025 shares

3) Average number of shares during the period

Six months ended September 30, 2023	87,069,015 shares
Six months ended September 30, 2022	86,851,773 shares

\*Summary quarterly financial statements are not subject to quarterly review by a public certified accountant or an auditing firm.

\* Appropriate use of financial results forecasts and other notes

The forward-looking statements in this report are based upon various assumptions, including, without limitation, business forecasts, management's estimates, assumptions, and projections at the time of publication. These statements do not represent a promise or commitment by the Company to achieve these forecasts. Actual results may differ significantly from these forecasts due to a wide range of factors.

\*Method of obtaining supplementary results materials

The company plans to hold financial results meeting for institutional investors, analysts, and financial institutions on November 20, 2023. Presentation materials will be posted on its website.

## 1. Qualitative Information Concerning Financial Results for the First Half of FY3/24 (H1 FY3/24)

### (1) Consolidated Financial Results

During the first half of the consolidated fiscal year under review (April 1 to September 30, 2023), the external environment was as follows: There was a significant increase in travel and customer numbers were on a recovery trend compared to the same period of last year.

Against this backdrop, our business activities were as follows: In Japan, created highly compelling products and retail store designs and organized campaigns to increase in-store traffic. In the Overseas segment, we acquired Fulham Shore, a UK-based restaurant business, which became a subsidiary in July, from the first half of the current fiscal year.

The results for the period were as follows: All segments (Marugame Seimen, Other Domestic, Overseas) posted revenue growth, culminating in total revenue of ¥112,602 million (+22.4% year-on-year, +9.2% from the plan), our highest ever revenue result for the first half of the consolidated fiscal year.

Despite higher raw material costs, higher labor costs, and higher utilities costs in Japan and overseas, these increases were absorbed by the increase in sales, resulting in a significant increase in business profit<sup>1</sup> to ¥8,073 million (+70.9% year-on-year, +74.4% from the plan). This, also, was our highest ever revenue result for the first half of the consolidated fiscal year.

In the same period of the previous year, we recorded ¥3,831 million in government subsidies, such as those provided for complying with the request to shorten operating hours related to COVID-19. However, due to the fact that the amount totaled just ¥3.8 billion in the first half of the current fiscal year, other operating income decreased by ¥3,700 million year-on-year, but this was generally absorbed by the large increase in business profit. On the other hand, other operating expenses decreased by ¥1,651 million year-on-year, as a one-time China business liquidation cost of ¥1.2 billion was recorded in the first half of last year. As a result, operating profit<sup>2</sup> amounted to ¥7,938 million (+22.5% year-on-year and +149.6% from the plan), a significant increase. Quarterly profit attributable to owners of the parent also increased to ¥4,598 million (+4.1% year-on-year and +280.0% from the plan).

(Millions of yen)

	H1 FY3/23 Results	H1 FY3/24 Results	Year-on-year change		H1 FY3/24 Plan	Results vs Plan	
			Amount	%		Amount	%
Revenue	91,970	112,602	+20,633	+22.4%	103,150	+9,452	+9.2%
Business profit <sup>1</sup>	4,725	8,073	+3,348	+70.9%	4,630	+3,443	+74.4%
Operating profit <sup>2</sup>	6,479	7,938	+1,458	+22.5%	3,180	+4,758	+149.6%
Profit for the period attributable to owners of the parent	4,418	4,598	+180	+4.1%	1,210	+3,388	+280.0%

(Notes)

1. Business profit is calculated as total revenue less cost of goods sold (COGS) and selling, general, and administrative (SG&A) expenses.
2. Operating profit is calculated as the sum of: 1) business profit less impairment losses and 2) other operating income less other operating expenses.

## (2) Financial Results by Segment

(Millions of yen)

Revenue	H1 FY3/23 Results	H1 FY3/24 Results	Year-on-year change		H1 FY3/24 Plan	Results vs Plan	
			Amount	%		Amount	%
			Marugame Seimen	51,560		58,378	+6,818
Other Domestic	11,931	13,748	+1,817	+15.2%	12,950	+798	+6.2%
Overseas	28,479	40,477	+11,998	+42.1%	35,210	+5,267	+15.0%
<b>Total</b>	<b>91,970</b>	<b>112,602</b>	<b>+20,633</b>	<b>+22.4%</b>	<b>103,150</b>	<b>+9,452</b>	<b>+9.2%</b>

(Millions of yen)

Business profit	H1 FY3/23 Results	H1 FY3/24 Results	Year-on-year change		H1 FY3/24 Plan	Results vs Plan	
			Amount	%		Amount	%
			Marugame Seimen	6,733		9,690	+2,958
Other Domestic	1,433	2,301	+867	+60.5%	1,740	+561	+32.2%
Overseas	955	1,821	+866	+90.7%	1,000	+821	+82.1%
Adjustments <sup>3</sup>	(4,397)	(5,740)	(1,343)	—	(4,950)	(790)	—
<b>Total</b>	<b>4,725</b>	<b>8,073</b>	<b>+3,348</b>	<b>+70.9%</b>	<b>4,630</b>	<b>+3,443</b>	<b>+74.4%</b>

(Note)

3. Adjustments are corporate expenses that are not allocated to each segment in financial reporting.

### Marugame Seimen Segment

In the Marugame Seimen segment, we continue to employ integrated marketing that combines brand and product strategies in a hybrid fashion, merging offline (TV commercials, stores) and online (digital marketing, social media, etc.) in an optimal manner from both a sensory and data science perspective.

In the current fiscal year, under the concept of “We’ll amaze you with udon!” in our brand communication, we are reinforcing the image of “authentic” and “astonishingly delicious udon” and the feeling of the udon in our restaurants. Also, to further improve the taste of our freshly made udon noodles, which are made from flour at each and every restaurant, we have the goal of having our Menshokunin (noodle masters)<sup>4</sup> on staff at all of our restaurants from next spring. By the end of the second quarter, we had trained 1,470 Menshokunin (noodle masters) and steadily placed them in positions throughout the country.

With regard to our product strategy, we focused on sales of summer products with the catchphrase “Summer is the time for Marugame Seimen, and the noodles glide smoothly down the throat!,” which offer the glutinous texture and smooth texture that can only be enjoyed with freshly made udon noodles.

From April 25, we introduced “Tomato Egg Curry Udon,” “Four kinds of Cheese Tomato Egg Curry Udon,” and further introduced a new product, “Cold Tomato Egg Curry Udon with Soy Milk.” These became big hits, selling a total of 2.85 million servings through July, surpassing the same period last year.

We introduced “Grated Daikon Radish & Meat Bukkake Udon” and “Fried Chicken Bukkake Udon,” on June 13, followed by “Boiled Pork Bukkake Udon” on July 18. By early September, the series had sold a total of approximately 6 million servings, making it a huge hit.

The takeout-only product “Marugame Shake Udon” also succeeded in attracting new customer segments, such as women and younger demographics, and boosted takeout sales without significantly cannibalizing other products.

In preparation for the launch of the new “Summer Shake Udon” product line of three products on July 18, we held “Marugame Shake Udon Appreciation Day” in 47 prefectures across Japan and “Marugame Shake Udon Summer Night” in Roppongi Midtown to promote the new experience of shaking udon noodles and the delicious taste of handmade and freshly made noodles. On September 5th, we launched three new products to enjoy the autumn flavors, and a total of 4.5 million servings were sold from the May 16 launch to the end of September.

Thanks to these activities, revenue increased 13.2% year-on-year to ¥58,378 million, the highest ever recorded in the first half of a consolidated fiscal year. Cost of sales, personnel expenses, and advertising expenses also increased, but were absorbed by the increase in revenue. Business profit also rose significantly, reaching a record high of ¥9,690 million (+43.9% year-on-year) in the first half of the fiscal year.

(Note)

4. Menshokunin (noodle masters): Certification given only to those who have passed the unique training system, the Menshokunin program. Since its founding, Menshokunin have inherited the skills and passion of Marugame Seimen and have been dedicated to making udon noodles from scratch using flour at all of the restaurants on a daily basis in order to provide customers with the “best bowl of udon” they have ever eaten.

### **Other Domestic Segment**

This segment covers the following businesses (among others): Kona’s Coffee, Ramen Zundo-ya, Nikuno Yamaki Shoten, Banpai-ya, Tempura Makino, Toridoll, Butaya Tonichi, and Nagata Honjyouken.

The Other Domestic segment covers the following businesses (among others): Kona’s Coffee, Ramen Zundo-ya, Nikuno Yamaki Shoten, Banpai-ya, Tempura Makino, Toridoll, Butaya Tonichi, and Nagata Honjyouken.

Zundo-ya, a brand of ramen served in brothy pork-bone soup, maintained strong revenue growth. The brand opened new 3 locations, bringing its total to 77. Kona’s Coffee, a brand offers a Hawaiian dining experience “closest to you,” saw customer numbers increase year-on-year even after the price revision implemented in February 2023. Revenue and profit increased at all locations thanks to the success of strategies such as limited-time fair menus and events. Nikuno Yamaki Shoten’s takeout/delivery ratio at its Grocerant<sup>5</sup> type stores remained high, and the Nishi-Kasai Metro Center store, which opened in November 2022, also contributed to revenues. Tempura Makino successfully captured inbound demand with strong sales of products catering to inbound foreign tourists.

As a result, revenue reached a record high of ¥13,748 million (+15.2% year-on-year) in the first half of the year, and business profit also increased significantly to a record high of ¥2,301 million (+60.5% year-on-year) in H1.

(Note)

5. Grocerant: A format that combines a grocery store and a restaurant.

### **Overseas Segment**

Tam Jai, a spicy noodle restaurant business, opened four restaurants in China, two in Hong Kong, and one in Singapore, bringing the total to 222 locations. Both revenue and profit increased mainly due to an increase in same-store sales in Hong Kong, its base of operations. With regard to Marugame Udon, the Company opened three new restaurants in Taiwan and posted a significant increase in both revenue and profit thanks to improved product and service quality due to successful personnel training. In the U.S., human resource development and management system efficiency improvements, combined with strong sales at two new restaurants and improved earnings at existing stores, resulted in higher revenue and profit. In the U.K., as well, efforts were made to improve productivity through increased revenues, but continued investment for growth remains a priority.

Due in part to Fulham Shore (U.K.), which was consolidated from Q2, and the impact of foreign exchange rates, revenue increased significantly to a record high of ¥40,477 million (+42.1% year-on-year) for H1. Business profit also increased to ¥1,821 million (+90.7% year-on-year).

(Location)

Number of Locations	Marugame Seimen	Other Domestic			Overseas			Total
	Company-owned	Company-owned	Franchise and etc. <sup>6</sup>	Sub-Total	Company-owned	Franchise and etc.	Sub-Total	
At the end of FY3/23	833	226	4	230	316	391	707	1,770
Opening in H1 FY3/24	10	5	0	5	118	35	153	168
Closure in H1 FY3/24	6	3	0	3	11	16	27	36
At the end of Q2 FY3/24	837	228	4	232	423	410	833	1,902

(Notes)

6. This includes locations other than company-owned stores, including locations operated by franchisees or joint ventures.  
7. Fulham Shore was added to the number of locations for the Overseas segment from Q2 FY2024, and 95 directly managed stores and 1 franchise store were added.

### (3) Explanations of Consolidated Financial Forecast

TORIDOLL Holdings Corporation has revised upward our full-year consolidated earnings forecast for the fiscal year ending March 31, 2024, due to a discrepancy between the consolidated earnings forecast for the first half of the fiscal year ending March 31, 2024, which was announced on May 15, 2023, and the actual results announced today. We are also pleased to announce that we have revised upward our Medium-to-Long Term Management Plan for the fiscal Year ending March 2023-2028.

#### 1) Upward Revision of FY3/24 Consolidated Forecasts

With regard to the first half of the fiscal year ending March 31, 2024, profitability per location in many brands exceeded expectations. First-half revenue was the highest in all segments of Marugame Seimen, Other Domestic, and Overseas, and exceeded the plan by 9.2%. Business profit<sup>1</sup> was also the highest in the first half, exceeding the plan by 74.4%. Operating profit and quarterly profit attributable to owners of the parent were also much higher than projected, leading to an upward revision of the full-year consolidated earnings forecast.

For the second half, year-on-year, the Marugame Seimen segment will strive to achieve revenue and profit growth through parallel product strategy and branding based on the delicious taste of freshly made udon noodles hand-made with flour at each and every restaurant. In the Other Domestic segment, we forecast an increase in revenue as a result of new restaurant openings, etc. However, we anticipate that the profit margin will be the same as in the initial plan due to investments in hiring and training personnel and strengthening management in anticipation of an increase in new location openings in the next fiscal year. The Overseas segment is expected to post a significant revenue growth, taking into account the consolidation of Fulham Shore (U.K.). Although we expect Fulham Shore's contribution to profit in the current fiscal year to be limited, we forecast an increase in business profit for the segment thanks to improved profitability in other brands.

As a result of these efforts, we plan to achieve revenue and profit growth for the revised full-year consolidated results compared to the previous year and to our initial plan.

## Revised Consolidated Forecasts

(Millions of yen)

	FY3/24 Initial Plan	FY3/24 Revised Plan	Change		FY3/23 Results
			Amount	%	
Revenue	212,000	231,000	+19,000	+9.0%	188,320
Business profit <sup>1</sup>	9,650	13,700	+4,050	+42.0%	6,984
Operating profit <sup>2</sup>	6,650	10,000	+3,350	+50.4%	7,466
Profit for the period attributable to owners of the parent	2,600	4,800	+2,200	+84.6%	3,827

## Revised Forecasts by Segment

(Millions of yen)

Revenue	FY3/24 Initial Plan	FY3/24 Revised Plan	Change		FY3/23 Results
			Amount	%	
Marugame Seimen	110,000	114,000	+4,000	+3.6%	102,100
Other Domestic	27,000	27,000	—	—	24,737
Overseas	75,000	90,000	+15,000	+20.0%	61,483
Total	212,000	231,000	+19,000	+9.0%	188,320

(Millions of yen)

Business profit	FY3/24 Initial Plan	FY3/24 Revised Plan	Change		FY3/23 Results
			Amount	%	
Marugame Seimen	13,300	16,900	+3,600	+27.1%	11,624
Other Domestic	3,300	3,800	+500	+15.2%	3,044
Overseas	2,770	3,600	+830	+30.0%	1,809
Adjustments <sup>3</sup>	(9,720)	(10,600)	(880)	—	(9,494)
Total	9,650	13,700	+4,050	+42.0%	6,984

(Note)

3. Adjustments are corporate expenses that are not allocated to each segment in financial reporting.

## 2) Upward Revision of the Medium-to-Long Term Management Plan from FY3/23 to FY3/28

The Group is pursuing the “Medium-to-Long Term Management Plan for the period from FY3/23 to FY3/28,” which is based on the KANDO Trade-on Strategy, which is written in Roman characters to expand the “KANDO dining experience” throughout the world.

Although the initial plan set a business profit margin target of 12%, the business profit margin for both the “Marugame Seimen” and “Other Domestic” segments exceeded 16% in the second quarter of the current fiscal year, resulting in a significant improvement in per-store profitability.

In the Overseas segment, we forecast that the period of prioritizing the establishment of a successful model for directly managed stores as a step toward increasing the ratio of franchises as a percentage of total number of locations will take longer than originally planned. Since the profit model differs between royalty-based franchises

and directly managed stores, we have revised upward our profit plan for the Overseas segment and revised our plans for the number of locations.

Through taking such actions, we have decided to raise our target sales revenue and profit amounts for the FY3/28, and to revise our management indicators upward.

### New management indicators

(Billions of yen)

	Three-Year Plan		Longer-term Goals
	FY3/24	FY3/26	FY3/28
<b>Revenue</b>	231	310	<b>420</b>
<b>Business profit</b>	13.7	22.6	<b>42.0</b>
Business profit margin	5.9%	7.3%	10.0%
<b>Operating profit</b>	10.0	18.6	<b>38.0</b>
Operating profit margin	4.3%	6.0%	9.0%
No. of Location	2,000 Locations	2,800 Locations	4,900 Locations
(Reference) Target ROE	—	Over 10%	Over 12%

(Reference) Management indicators before revision (Announced on May 13, 2022)

(Billions of yen)

	Three-Year Plan		Longer-term Goals
	FY3/24	FY3/25	FY3/28
Revenue	177	220	300
Business profit	6.2	14.0	Over 36.0
Business profit margin	3.5%	6.4%	Over 12%
Operating profit	4	12	Approximately 30
Operating profit margin	2.3%	5.5%	About 10%
No. of Location	1,867 Locations	2,500 Locations	Over 5,500 Locations
(Reference) Target ROE	—	Over 10%	Over 12%

For details of the Medium- to Long-term Plan from FY3/23 to FY3/28, please refer to the "Financial Results for the First Half of the Fiscal Year Ending March 2024" available on the Company's website.

(<https://www.toridoll.com/en/ir/>)

**Condensed Quarterly Consolidated Financial Statements**  
**Condensed Quarterly Consolidated Statements of Financial Position**

(Millions of yen)

	As of March 31, 2023	As of September 30, 2023
Assets		
Current assets		
Cash and cash equivalents	67,456	70,818
Trade and other receivables	7,578	8,161
Inventories	759	1,127
Other current assets	2,008	4,005
Total current assets	77,801	84,110
Non-current assets		
Property, plant and equipment	36,143	43,809
Right-of-use assets	82,759	100,302
Intangible assets and goodwill	45,712	64,968
Investments accounted for using the equity method	4,336	4,739
Other financial assets	13,103	13,285
Deferred tax assets	4,953	4,936
Other non-current assets	1,428	1,650
Total non-current assets	188,434	233,689
Total assets	266,235	317,800

	(Millions of yen)	
	As of March 31, 2023	As of September 30, 2023
<b>Liabilities</b>		
Current liabilities		
Trade and other payables	13,223	15,039
Short-term loans payable	4,028	20,130
Current portion of long-term loans payable	16,802	15,389
Lease liabilities	16,722	19,255
Income taxes payable	644	3,156
Provisions	1,423	1,291
Other current liabilities	6,627	9,896
Total current liabilities	59,470	84,156
Non-current liabilities		
Bonds payable	3,184	2,787
Long-term loans payable	46,629	43,647
Lease liabilities	69,214	86,683
Provisions	5,336	5,733
Deferred tax liabilities	1,558	1,564
Other non-current liabilities	2,687	2,939
Total non-current liabilities	128,608	143,353
Total liabilities	188,078	227,510
<b>Equity</b>		
Equity attributable to owners of the parent		
Capital stock	4,673	4,759
Capital surplus	11,575	11,587
Other equity instruments	10,847	10,847
Retained earnings	34,207	37,974
Treasury shares	(1,003)	(999)
Other components of equity	9,267	16,689
Total equity attributable to owners of the parent	69,566	80,857
Non-controlling interests	8,592	9,433
Total equity	78,158	90,290
Total liabilities and equity	266,235	317,800

## Condensed Quarterly Consolidated Statements of Income

(Millions of yen)

	Six months ended September 30, 2022	Six months ended September 30, 2023
Revenue	91,970	112,602
Cost of sales	(23,275)	(27,017)
Gross profit	68,695	85,585
Selling, general and administrative expenses	(63,970)	(77,512)
Impairment loss	(261)	(102)
Other operating income	4,203	503
Other operating expenses	(2,187)	(536)
Operating profit	6,479	7,938
Finance income	1,484	1,003
Finance costs	(532)	(781)
Finance income (costs), net	953	222
Share of profit (loss) of investments accounted for using the equity method	32	11
Profit before tax	7,464	8,171
Income tax expense	(2,660)	(3,187)
Profit for the period	4,804	4,984
Profit for the period attributable to		
Owners of the parent	4,418	4,598
Non-controlling interests	387	386
Profit for the period	4,804	4,984
Earnings per share attributable to owners of the parent (yen)		
Basic earnings per share	48.64	50.58
Diluted earnings per share	48.29	50.12

## Condensed Quarterly Consolidated Statements of Comprehensive Income

(Millions of yen)

	Six months ended September 30, 2022	Six months ended September 30, 2023
Profit for the period	4,804	4,984
Other comprehensive income		
Items that may be reclassified to profit or loss		
Exchange differences on translating foreign operations	9,833	8,003
Share of other comprehensive income of investments accounted for using the equity method	574	406
Other comprehensive income	10,407	8,409
Comprehensive income for the period	15,211	13,393
Comprehensive income for the period attributable to		
Owners of the parent	13,492	11,972
Non-controlling interests	1,720	1,421

## Condensed Quarterly Consolidated Statements of Changes in Equity

For the six months ended September 30, 2022

(Millions of yen)

	Equity attributable to owners of the parent								Total	Non-controlling interests	Total equity
	Capital stock	Capital surplus	Other equity instruments	Retained earnings	Treasury shares	Other components of equity		Total			
						Exchange differences on translating foreign operations	Subscription rights to shares				
As of April 1, 2022	4,498	11,877	10,847	31,338	(1,020)	3,976	507	4,483	62,024	7,954	69,978
Profit for the period				4,418				—	4,418	387	4,804
Other comprehensive income						9,074		9,074	9,074	1,333	10,407
Total comprehensive income for the period	—	—	—	4,418	—	9,074	—	9,074	13,492	1,720	15,211
Issuance of new shares (exercise of subscription rights)	144	144					(65)	(65)	223		223
Share-based payment transactions							102	102	102		102
Purchase and disposal of treasury shares		2			12			—	14		14
Dividends				(651)				—	(651)	(662)	(1,313)
Distribution to owners of other equity instruments				(189)				—	(189)		(189)
Change in ownership interests in subsidiaries without loss of control		(428)						—	(428)	1	(427)
Other		65		8			(5)	(5)	68		68
Total transaction amount with owners	144	(217)	—	(832)	12	—	32	32	(860)	(661)	(1,522)
As of September 30, 2022	4,643	11,660	10,847	34,924	(1,008)	13,049	539	13,589	74,655	9,013	83,668

For the six months ended September 30, 2023

(Millions of yen)

	Equity attributable to owners of the parent								Total	Non-controlling interests	Total equity
	Capital stock	Capital surplus	Other equity instruments	Retained earnings	Treasury shares	Other components of equity		Total			
						Exchange differences on translating foreign operations	Subscription rights to shares				
As of April 1, 2023	4,673	11,575	10,847	34,207	(1,003)	8,659	607	9,267	69,566	8,592	78,158
Profit for the period				4,598				—	4,598	386	4,984
Other comprehensive income						7,374		7,374	7,374	1,035	8,409
Total comprehensive income for the period	—	—	—	4,598	—	7,374	—	7,374	11,972	1,421	13,393
Issuance of new shares (exercise of subscription rights)	87	87					(37)	(37)	136		136
Share-based payment transactions							86	86	86		86
Purchase and disposal of treasury shares		4			5			—	9		9
Dividends				(653)				—	(653)	(648)	(1,301)
Distribution to owners of other equity instruments				(193)				—	(193)		(193)
Change in ownership interests in subsidiaries without loss of control		(79)						—	(79)	4	(75)
Other				14				—	14	63	78
Total transaction amount with owners	87	12	—	(832)	5	—	48	48	(681)	(580)	(1,261)
As of September 30, 2023	4,759	11,587	10,847	37,974	(999)	16,033	656	16,689	80,857	9,433	90,290

## Condensed Quarterly Consolidated Statements of Cash Flows

(Millions of yen)

	Six months ended September 30, 2022	Six months ended September 30, 2023
Cash flows from operating activities		
Profit before tax	7,464	8,171
Depreciation and amortization	12,414	13,900
Impairment loss	261	102
Interest income	(170)	(505)
Interest expenses	523	773
Share of loss (profit) of investments accounted for using the equity method	(32)	(11)
Decrease (increase) in trade and other receivables	553	29
Decrease (increase) in inventories	(130)	(54)
Increase (decrease) in trade and other payables	151	238
Other, net	1,253	228
Subtotal	22,288	22,871
Interest income received	142	496
Interest expenses paid	(559)	(773)
Income taxes paid	(1,847)	(62)
Net cash provided by (used in) operating activities	20,024	22,533
Cash flows from investing activities		
Purchase of property, plant and equipment	(5,377)	(4,763)
Purchase of intangible assets	(12)	(11)
Payments for lease and guarantee deposits	(529)	(309)
Proceeds from collection of lease and guarantee deposits	228	219
Payments of construction assistance fund receivables	(33)	(32)
Collection of construction assistance fund receivables	255	224
Purchase of shares of subsidiaries resulting in change in scope of consolidation	(131)	(16,683)
Other, net	(390)	(308)
Net cash provided by (used in) investing activities	(5,989)	(21,663)
Cash flows from financing activities		
Redemption of bonds	—	(400)
Net increase (decrease) in short-term loans payable	—	16,100
Proceeds from long-term loans payable	9,700	3,549
Repayments of long-term loans payable	(6,554)	(8,676)
Repayments of lease liabilities	(9,143)	(9,961)
Cash dividends paid	(651)	(653)
Distribution to owners of other equity instruments	(273)	(278)
Other, net	(188)	(442)
Net cash provided by (used in) financing activities	(7,109)	(761)
Net increase (decrease) in cash and cash equivalents	6,926	109
Cash and cash equivalents at beginning of period	53,463	67,456
Effect of exchange rate change on cash and cash equivalents	4,431	3,253
Cash and cash equivalents at end of period	64,820	70,818