

November 30, 2023

To whom it may concern:

Company Name: Seven & i Holdings Co., Ltd.

Representative: Ryuichi Isaka

President & Representative Director

(Code No. 3382/Prime Market of the Tokyo Stock Exchange)

Notice of Acquisition of Own Shares

(Under the provision of its Articles of Incorporation in accordance with Article 165, paragraph 2 of the Companies Act)

Seven & i Holdings Co., Ltd hereby announces that it has resolved, at the meeting of the Board of Directors held today, to acquire its own shares under Article 156 which is applicable in accordance with Article 165, paragraph 3 of the Companies Act.

Seven & i Holdings Co., Ltd plans to fully cancel the treasury shares acquired related this release, and for the treasury stock acquired during the fiscal year 2023, plan to cancel within the same fiscal year.

Particulars

1. Reasons for the acquisition of own shares

We have established the fundamental policy of profit distribution to ensure a profit allocation that corresponds to profit improvement. Furthermore, in our medium-term management plan, we aim to achieve a total return ratio of 50% or more for the period from fiscal year 2023 to fiscal year 2025 cumulative.

Under these policies, taking into consideration the maintenance of financial soundness and investment flexibility for the growth of our group in the future, we have decided to implement the acquision of our own shares.

Additionally, as announced today in the "Notice Concerning Share Split and Related Amendment to Articles of Incorporation" we have also made a resolution to conduct the share split with the aim of improving the liquidity of our shares.

2. Contents of acquisition

(1) Class of shares to be acquired: Common stock of the Company (2) Total number of shares to be acquired: 25,000,000 shares (maximum)

(The percentage compared to the total number of

shares outstanding (excluding treasury shares): 2.83%)

(3) Aggregate amount of acquisition cost: ¥110,000,000,000 (maximum)

(4) Method of repurchase: Acquisitions on the Tokyo Stock Exchange (5) Period of acquisition: From December 1, 2023 to May 31, 2024

*After the effective date of the share split (on March 1, 2024), the total number of shares that can be acquired will be 75,000,000 shares.

(Reference)

The status of treasury shares as of August 31, 2023:

Total number of shares outstanding (excluding treasury shares): 884,604,713 shares Number of treasury shares: 1,837,270 shares