



November 30, 2023

To whom it may concern:

Company Name: Seven & i Holdings Co., Ltd.
Representative: Ryuichi Isaka
President & Representative Director
(Code No. 3382/Prime Market of the Tokyo Stock Exchange)

Notice Concerning Share Split and Related Amendment to Articles of Incorporation

Seven & i Holdings Co., Ltd. (the “Company”) hereby announces that it has resolved, at a meeting of the Board of Directors held on November 30, 2023, to conduct share split and related amendment to articles of incorporation as described below.

1. Purpose of share split

The objective of the share split is to lower the minimum investment price per unit that will create a more accessible investment environment for investors, including individual investors, and to improve the liquidity of our company's stock.

2. Overview of share split

(1) Method of share split

The Company shall conduct a share split into 3 shares for every one common share held by shareholders recorded on the final shareholder register on February 29, 2024.

(2) Number of shares to be increased by share split

(i)	Total number of issued shares before the share split	886,441,983 shares
(ii)	Number of shares to be increased by this share split	1,772,883,966 shares
(iii)	Total number of issued shares after the share split	2,659,325,949 shares
(iv)	Total number of shares authorized to be issued after the share split	10,000,000,000 shares

3. Amendment to Articles of Incorporation

(1) Reason for the Amendment

In connection with the share split described above, Company will amend the total number of authorized shares described in Article 6 of its Articles of Incorporation with an effective date of March 1, 2024, pursuant to the provisions of Article 184, Paragraph 2 of the Companies Act of Japan.

(2) Content of the Amendment

The details of the amendment are as follows:

(Underlined sections indicate proposed amendments)

Pre-Share Split Articles of Incorporation	Proposed Amendment
Article 6. (Total Number of Authorized Shares) The total number of shares authorized to be issued by the Company shall be <u>4,500,000,000</u> shares.	Article 6. (Total Number of Authorized Shares) The total number of shares authorized to be issued by the Company shall be <u>10,000,000,000</u> shares.

4. Timetable

(1)	Date of public notice of the record date	February 15, 2024 (scheduled)
(2)	Record date	February 29, 2024 (scheduled)
(3)	Date of amendment to the articles of incorporation Effective date	March 1, 2024 (scheduled)

5. Others

- (1) There will be no change in the amount of stated capital as a result of the share split.
- (2) The dividend for the fiscal year ending in February 2024 will be applicable to the shares before the share split since the effective date of the share split is set for March 1, 2024
- (3) As stated in the "Notice of Acquisition of Own Shares" released on the same day, Company will consider acquiring and canceling its own shares, and the number of shares to be increased by the share split is subject to change as stated in "2. Overview of share split." The number of shares to be increased will be announced again as soon as the number of shares to be acquired is determined.