Mitsui & Co., Ltd.

Notice of Divestment of Upstream Interest in the Kaikias Field in the US Gulf of Mexico and

<u>Change to Designated Consolidated Subsidiary (Dissolution and Liquidation)</u>

Mitsui & Co., Ltd. ("Mitsui", Head Office: Tokyo, President and CEO: Kenichi Hori) has decided to divest all of its interests owned through MOEX North America LLC ("MOEX NA"), a wholly owned subsidiary of Mitsui, which currently holds 20% of the interest in the Kaikias field in the US Gulf of Mexico, to Shell Offshore Inc. ("Shell", wholly owned subsidiary of Shell plc), operator of the Kaikias field, as of December 13 (US time), and has signed an asset purchase and sale agreement (the "Transaction"). Mitsui has also decided that MOEX NA shall be dissolved and liquidated accordingly and will no longer be a designated consolidated subsidiary of Mitsui.

MOEX NA acquired 20% of the interest in the Kaikias field in December 2016 and has been continuing production activities together with Shell since May 2018. This divestment is to be carried out as part of Mitsui's strategy to reconfigure its business portfolio.

Mitsui is proactively improving its business portfolio to achieve both stable energy supply and climate change response. We will continue to strengthen the competitiveness of our earning base and contribute to enhanced quality of life, and sustainable development of society by further promoting upstream energy business as one of our main business domains.

1. Overview of Kaikias project

(1) Location	Offshore approx. 100km south-south-east from New Orleans,	
	Louisiana	
(2) Shareholding Structure	Shell (operator): 80%	
8	MOEX NA: 20%	
(3) Net Reserves	approx. 12.7 MMBoe	

2. Overview of the buyer

(1) Name	Shell Offshore Inc.				
(2) Location	New Orleans, Louisiana, U.S.A.				
(3) Description of business	Subsidiary of Shell plc, an international energy company				
(4) Major shareholders and	Shell plc: 100%				
ownership ratio					
(5) Relationship between	Capital relationship	None			
Mitsui and the said company	Personnel relationship	None			
and and and outputty	Business relationship	None			

3. Overview of the Transaction

(1) Seller	MOEX NA
(2) Buyer	Shell
(3) Upstream assets	20% of 4 offshore lease blocks in the US Gulf of Mexico
(4) Sale price	The price is not disclosed based on an agreement between the parties.
(5) Execution date	December 13, 2023 (US time)
(6) Closing date	December 13, 2023 (US time)

4. Overview of change to Mitsui's designated consolidated subsidiary

(1) Nome	MOEX NA					
(1) Name	_					
(2) Location	Houston, Texas, U.S.A.					
(3) Title and name of	Tomohiro Sunada (CEO)					
representative						
(4) Description of business	Investment and asset management in Kaikias field					
(5) Share capital	USD 132,145 thousand (approx. JPY 19,161 million converted at a					
	USD/JPY rate of 145)					
(6) Date of establishment	August 5, 2016					
(7) Major shareholders and	Mitsui: 100%					
ownership ratio						
(8) Relationship between	Capital relationship		MOEX NA is 100% owned by Mitsui			
Mitsui and the said company	Personnel relationship Mitsui dispatches directors and					
·····pa···,		employees to MC				
	Business relationship		Mitsui grants guarantees for MOEX NA's			
			contract performance			
(9) Operating results and financial positions of the said company for the last three years						
Converted at a USD/JPY rate of :	145					
Fiscal year ended	December 2020		December 2021	December 2022		
Total assets	USD 346 mil		USD 375mil	USD 451 mil		
	JPY 50,141 mil		JPY 54,347mil	JPY 65,379 mil		
Total shareholder's equity	USD 291 mil		USD 299 mil	USD 355 mil		
	JPY 42,232 mil		JPY 43,302 mil	JPY 51,532 mil		
Revenue	USD 28 mil		USD 114 mil	USD 149 mil		
	JPY 3,996 mil		JPY 16,590 mil	JPY 21,578 mil		
Operating income	USD (4) mil		USD 33 mil	USD 82 mil		
	JPY (511) mil		JPY 4,821 mil	JPY 11,920 mil		
Net income	USD (4) mil		USD 7 mil	USD 57 mil		
	JPY (565) mil		JPY 1,070 mil	JPY 8,230 mil		

5. Outlook

Mitsui will record a profit through the Transaction, which has been reflected in Mitsui's forecast for the fiscal year ending March 2024 announced on October 31, 2023. It is planned that MOEX NA will be dissolved and liquidated after completing the required procedures in compliance with local laws following the completion of the Transaction.

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Notice:

This announcement contains forward-looking statements. These forward-looking statements are based on Mitsui's current assumptions, expectations and beliefs in light of the information currently possessed by it and involve known and unknown risks, uncertainties and other factors. Such risks, uncertainties and other factors may cause Mitsui's actual results, financial position or cash flows to be materially different from any future results, financial position or cash flows expressed or implied by these forward-looking statements. These risks, uncertainties and other factors referred to above include, but are not limited to, those contained in Mitsui's latest Annual Securities Report and Quarterly Securities Report, and Mitsui undertakes no obligation to publicly update or revise any forward-looking statements. This announcement is published in order to publicly announce specific facts stated above, and does not constitute a solicitation of investments or any similar act inside or outside of Japan, regarding the shares, bonds or other securities issued by us.