Translation

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In the event of any discrepancy between this translated document and the original Japanese document, the latter shall prevail.

December 21, 2023

Company Name: Money Forward, Inc.

Representative: Yosuke Tsuji

Representative Director, President and CEO

(Securities Code: 3994,

Stock Exchange: TSE Prime)

Inquiries: Naoya Kanesaka

Director, Group Executive Officer and CFO

(TEL: +81-3-6453-9160)

Notice Regarding Appointment Candidates for Board of Directors

Money Forward, Inc. (the "Company"), hereby announces that it has decided, at a meeting of the Board of Directors held on December 21, 2023, to appoint the following candidates for Board of Directors based on the report from the Nomination and Compensation Committee (Advisory Committee), as described below. They will be officially appointed as Board of Directors and Audit & Supervisory Board members upon approval at the 12th Annual General Meeting of Shareholders scheduled for February 2024.

1. Candidates for Board of Directors

Board of Directors to be reelected

Name	Current Position
Yosuke Tsuji	Representative Director, President and CEO
Naoya Kanesaka	Director, Group Executive Officer and CFO
Takuya Nakade	Director, Group Executive Officer and CTO
Masanobu Takeda	Director, Group Executive Officer and Money Forward Business Company COO
Masaaki Tanaka	External Director
Akira Kurabayashi	External Director
Hiroaki Yasutake	External Director
Gen Miyazawa	External Director

^{*}The Company has submitted notification to Tokyo Stock Exchange, Inc. that Masaaki Tanaka, Akira Kurabayashi, Hiroaki Yasutake and Gen Miyazawa have been appointed as independent officers. If their elections are approved, the Company plans to submit notification to the aforementioned exchange that they are independent officers.

Board of Director to be newly elected

Name	Position
Ryu Kawano Suliawan	External Director
Yukino Kikuma	External Director

- *1. Both of them (the "New Candidates") are the candidates for Outside Director as stipulated in Article 2, Item 15 of the Companies Act.
- *2. The New Candidates meet the requirements for independent officer as stipulated by the Tokyo Stock Exchange. If the appointment of New Candidates is approved at the 12th Annual General Meeting of Shareholders, the Company plans to submit notification to the aforementioned exchange that they are independent officers.

Biographies of the New Candidates

Name	Biography	
(Date of Birth)		
Ryu Kawano Suliawan (September 9, 1983)	July 2006	Joined Lazard
	Oct 2007	Joined TPG Capital
	Aug 2011	President Director, PT. Midtrans
	Aug 2017	Director, SLEEKR PTE Ltd. (Current position)
	Jan 2018	Joined PT. Karya Anak Bangsa (Go-Jek) as Head of the Merchant Division
	Feb 2022	Commissioner, PT. Dompet Karya Anak Bangsa (Goto Financial)
	July 2022	Director, PT. Midplaza Prima (Current position)
	Sept 2022	Director and VP of Digital, PT. Ayana Hotel Manajemen (AYANA Hospitality,
		Current position)
	Mar 2023	Commissioner, PT. Supra Primatama Nusantara (Biznet Networks, Current
		position)
	April 1995	Joined Fuji Television Network, Inc.
	Dec 2011	Registered as an attorney. Joined Law Office of Matsuo & Kosugi.
	June 2018	External Director, KOSÉ Corporation (Current position)
Yukino Kikuma	May 2020	External Director, Takihyo Co., Ltd. (Audit and Supervisory Committee
(March 5, 1972)		Member) (Current position)
	July 2020	External Director, ALCONIX CORPORATION (Current position)
	July 2020	External Director, KITS Corporation (Current position)
	Jan 2022	Managing Partner, Law Office of Matsuo & Kosugi (Current position)

- *1. Ryu Kawano Suliawan is a major shareholder and director of SLEEKR PTE Ltd. (Mekari Group), in which the Company has invested. If any competitive relationship or conflict of interest is found in the deliberations of the Board of Directors, he will be asked to disqualify himself from the deliberation of such matters. There are no special interests between Yukino Kikuma and the Company.
- *2. Yukino Kikuma is an External Director of four listed companies as of today. However, she will resign from one of these companies upon the conclusion of the Annual General Meeting of Shareholders related to the current fiscal year due to the expiration of her term of office as a member of the Audit and Supervisory Committee Member, and we believe that she will be able to fully perform her duties as our External Director.
- 2.Board of Director to resign (the expiration of her term upon the conclusion of the 12th Annual General Meeting of Shareholders)

Name	Current Position
Etsuko Okajima	External Director