## Translation

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# Summary of Consolidated Financial Results for the Year Ended November 30, 2023 (Based on Japanese GAAP)

January 12, 2024

Company name: GRCS Inc. Stock exchange listing: Tokyo

Stock code: 9250 URL https://www.grcs.co.jp/

Representative: President&Representative Director Yoshikazu Sasaki

Inquiries: Director Ikue Tanaka TEL 03(6272)9191

Scheduled date of ordinary general meeting of shareholders: February 28, 2024 Scheduled date to file Securities Report: February 28, 2024

Scheduled date to commence dividend payments:

- Preparation of supplementary material on financial results:

Yes

Holding of financial results meeting:

Yes (for institutional investors and analysts)

(Amounts less than one million yen are rounded down)

1. Consolidated financial results for the year ended November 30, 2023 (from December 1, 2022 to November 30, 2023)

### (1) Consolidated operating results

Pero	centages indi	cate year-on-year changes
	~	Profit attributable to

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Year ended November 30, 2023	2,783	16.0	(145)	-	(173)	_	(280)	_
Year ended November 30, 2022	2,398	_	(187)	_	(187)	_	(209)	_

	Earnings per share	Diluted earnings per share	Profit attributable to owners of parent/equity	Ordinary profit/total assets	Operating profit/net sales
	Yen	Yen	%	%	%
Year ended November 30, 2023	(218.52)	-	-	(11.8)	(5.2)
Year ended November 30, 2022	(160.60)	-	-	(12.5)	(7.8)

## (2) Consolidated financial position

(=)					
	Total assets	Net assets	Equity ratio	Net assets per share	
	Millions of yen	Millions of yen	%	Yen	
As of November 30, 2023	1,434	218	12.1	134.63	
As of November 30, 2022	1,500	481	29.6	347.19	

#### (3) Consolidated cash flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period	
	Millions of yen	Millions of yen	Millions of yen	Millions of yen	
Year ended November 30, 2023	(121)	(214)	104	611	
Year ended November 30, 2022	(251)	19	204	847	

## 2. Cash dividends

		Annual dividends per share					Dividend payout	Ratio of dividends to net assets
	1st quarter-end	2nd quarter-end	3rd quarter-end	Fiscal year-end	Total	dividends (Total)	ratio (Consolidated)	(Consolidated)
	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
Year ended November 30, 2022	-	0.00	-	0.00	0.00	-	-	-
Year ended November 30, 2023	=	0.00	=	0.00	0.00	=	=	=
Year ending November 30, 2024 (Forecast)	_	0.00	_	0.00	0.00		-	

3. Forecast of consolidated financial results for the year ending November 30, 2024 (from December 1, 2023 to November 30, 2024)

Percentages indicate year-on-year changes

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Full year	3,315	19.1	53	-	34	-	17	-	13.34

#### 4. Notes

(1) Changes in significant subsidiaries during the year ended November 30, 2023 (changes in specified subsidiaries resulting in the change in scope of consolidation):

No

(2) Changes in accounting policies, changes in accounting estimates, and restatement of prior period financial statements

Changes in accounting policies due to revisions to accounting standards and other regulations:

No
Changes in accounting policies due to other reasons:

No
Changes in accounting estimates:

Yes
Restatement of prior period financial statements:

No

(3) Number of issued shares (common shares)

Total number of issued shares at the end of the period (including treasury shares)

tour number of issued shares at the end of the period (merading fleatary shares)										
As of November 30, 2023	1,314,130 shares	1,309,800 shares								
Number of treasury shares at the end of the period										
As of November 30, 2023	29,800 shares	As of November 30, 2022	29,800 shares							
Average number of shares during the period	Average number of shares during the period									
Year ended November 30, 2023	1,282,087 shares	Year ended November 30, 2022	1,301,459 shares							

## Consolidated financial statements Consolidated balance sheets

(Thousands of yen)

	As of November 30, 2022	As of November 30, 2023
ssets		
Current assets		
Cash and deposits	847,454	611,459
Accounts receivable - trade and contract assets	397,931	339,090
Work in process	362	1,737
Advance payments to suppliers	25,644	59,410
Prepaid expenses	35,537	51,295
Other	11,010	5,721
Total current assets	1,317,941	1,068,715
Non-current assets		
Property, plant and equipment		
Buildings, net	41,529	61,492
Tools, furniture and fixtures, net	734	4,51
Total property, plant and equipment	42,264	66,009
Intangible assets		
Software	11,378	13,33
Goodwill	_	246,020
Total intangible assets	11,378	259,35
Investments and other assets		
Long-term prepaid expenses	1,320	990
Deferred tax assets	84,455	-
Guarantee deposits	43,138	37,153
Other	0	250
Total investments and other assets	128,913	38,39
Total non-current assets	182,556	363,750
Deferred assets		
Bond issuance costs	_	1,95
Total deferred assets		1,95
Total assets	1,500,497	1,434,430

	As of November 30, 2022	As of November 30, 2023
Liabilities		
Current liabilities		
Accounts payable - trade	123,127	84,708
Short-term borrowings	29,165	100,000
Current portion of bonds payable	_	20,000
Current portion of long-term borrowings	142,788	154,476
Accrued expenses	185,573	187,172
Income taxes payable	18,086	4,697
Accrued consumption taxes	37,785	24,507
Contract liabilities	65,465	116,895
Deposits received	7,072	9,461
Provision for bonuses	148	748
Total current liabilities	609,212	702,668
Non-current liabilities		
Bonds payable	_	70,000
Long-term borrowings	396,379	321,899
Deferred tax liabilities	_	4,158
Asset retirement obligations	13,202	17,586
Long-term accounts payable - other	_	100,000
Total non-current liabilities	409,581	513,643
Total liabilities	1,018,793	1,216,311
Net assets	-	
Shareholders' equity		
Share capital	299,200	303,530
Capital surplus	263,669	267,999
Retained earnings	(18,753)	(298,910)
Treasury shares	(99,713)	(99,713)
Total shareholders' equity	444,403	172,905
Share acquisition rights	317	=
Non-controlling interests	36,983	45,213
Total net assets	481,703	218,118
Total liet assets	T01,703	210,110

# Consolidated statements of income and consolidated statements of comprehensive income Consolidated statements of income

(Thousands of yen) Fiscal year ended Fiscal year ended November 30, 2022 November 30, 2023 Net sales 2,398,915 2,783,909 Cost of sales 1,991,967 1,962,455 791,942 Gross profit 436,459 937,479 Selling, general and administrative expenses 623,985 Operating loss (187,526)(145,537)Non-operating income Interest income 7 7 Rental income 195 1,522 Commission income 545 415 Surrender value of insurance policies 14,798 Other 1,349 156 2,101 16,895 Total non-operating income Non-operating expenses Interest expenses 3,934 7,177 Going public expenses 1,768 Foreign exchange losses 9,841 21,685 Other 1,124 986 Total non-operating expenses 16,668 29,849 Ordinary loss (187,299)(173,284)Extraordinary income Gain on reversal of share acquisition rights 317 Total extraordinary income 317 Extraordinary losses Loss on retirement of non-current assets 3,867 Total extraordinary losses 3,867 Loss before income taxes (191,166)(172,967)Income taxes - current 8,613 10,347 Income taxes - deferred 2,474 88,613 98,960 Total income taxes 11,088 (202,255)(271,927)Loss Profit attributable to non-controlling interests 6,763 8,229 Loss attributable to owners of parent (209,019)(280,157)

# Consolidated statements of comprehensive income

onsomatica statements of comprehensive income		
		(Thousands of yen)
	Fiscal year ended	Fiscal year ended
	November 30, 2022	November 30, 2023
Loss	(202,255)	(271,927)
Comprehensive income	(202,255)	(271,927)
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	(209,019)	(280,157)
Comprehensive income attributable to non-controlling	6,763	8,229
interests	0,703	0,229

# Consolidated statements of changes in equity

Fiscal year ended November 30, 2022

(Thousands of yen)

				Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity	Share acquisition rights	Non- controlling interests	Total net assets
Balance at beginning of period	298,400	262,869	190,266	-	751,535	317	-	751,852
Changes during period								
Issuance of new shares	800	800			1,600			1,600
Loss attributable to owners of parent			(209,019)		(209,019)			(209,019)
Purchase of treasury shares				(99,713)	(99,713)			(99,713)
Net changes in items other than shareholders' equity						-	36,983	36,983
Total changes during period	800	800	(209,019)	(99,713)	(307,132)	-	36,983	(270,148)
Balance at end of period	299,200	263,669	(18,753)	(99,713)	444,403	317	36,983	481,703

Fiscal year ended November 30, 2023

(Thousands of yen)

	Shareholders' equity				Share	Non-		
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity	acquisition rights	controlling interests	Total net assets
Balance at beginning of period	299,200	263,669	(18,753)	(99,713)	444,403	317	36,983	481,703
Changes during period								
Issuance of new shares	4,330	4,330			8,660			8,660
Loss attributable to owners of parent			(280,157)		(280,157)			(280,157)
Net changes in items other than shareholders' equity						(317)	8,229	7,912
Total changes during period	4,330	4,330	(280,157)	-	(271,497)	(317)	8,229	(263,585)
Balance at end of period	303,530	267,999	(298,910)	(99,713)	172,905	=	45,213	218,118

## Consolidated statements of cash flows

		(Thousands of yen)
	Fiscal year ended	Fiscal year ended
	November 30, 2022	November 30, 2023
Cash flows from operating activities		
Loss before income taxes	(191,166)	(172,967)
Depreciation	8,901	13,951
Amortization of goodwill	8,587	32,979
Interest income	(7)	(7)
Surrender value of insurance policies	(14,798)	_
Interest expenses	3,934	7,342
Foreign exchange losses (gains)	(67)	4,330
Loss on retirement of non-current assets	3,867	_
Decrease (increase) in trade receivables	(132,689)	58,841
Decrease (increase) in inventories	1,420	(1,374)
Increase (decrease) in trade payables	42,905	(38,418)
Increase (decrease) in provision for bonuses	148	599
Going public expenses	1,768	_
Increase (decrease) in contract liabilities	23,411	51,430
Decrease (increase) in advance payments to suppliers	6,410	(33,766)
Increase (decrease) in accrued expenses	54,344	7,268
Increase (decrease) in accrued consumption taxes	(5,859)	(13,277)
Increase (decrease) in income taxes payable - factor based tax	(7,683)	(857)
Decrease (increase) in other assets	(28,436)	(17,262)
Increase (decrease) in other liabilities	318	2,389
Other, net	_	166
Subtotal	(224,690)	(98,631)
Interest received	7	7
Interest paid	(4,070)	(7,209)
Income taxes paid	(23,818)	(25,210)
Income taxes refund	680	9,352
Net cash provided by (used in) operating activities	(251,891)	(121,692)
Cash flows from investing activities	· · · · · ·	<u> </u>
Purchase of property, plant and equipment	(28,898)	(28,397)
Purchase of intangible assets	(1,390)	(6,880)
Payments for asset retirement obligations	_	(5,700)
Payments for acquisition of businesses	_	(179,000)
Proceeds from cancellation of insurance funds	14,798	_
Payments of guarantee deposits	(25,190)	(8,027)
Proceeds from refund of guarantee deposits	_	14,010
Purchase of long-term prepaid expenses	(825)	_
Proceeds from purchase of shares of subsidiaries resulting in		
change in scope of consolidation	61,303	_
Other, net	_	(250)
Net cash provided by (used in) investing activities	19,797	(214,245)
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		(Thousands of you)
	Fiscal year ended	Fiscal year ended
	November 30, 2022	November 30, 2023
Cash flows from financing activities		
Net increase (decrease) in short-term borrowings	(8,337)	70,835
Proceeds from long-term borrowings	420,000	100,000
Repayments of long-term borrowings	(107,551)	(162,792)
Proceeds from issuance of bonds	_	97,569
Redemption of bonds	_	(10,000)
Purchase of treasury shares	(99,713)	-
Proceeds from issuance of shares resulting from exercise of	1 600	9,660
share acquisition rights	1,600	8,660
Other, net	(1,768)	-
Net cash provided by (used in) financing activities	204,230	104,272
Effect of exchange rate change on cash and cash equivalents	67	(4,330)
Net increase (decrease) in cash and cash equivalents	(27,795)	(235,995)
Cash and cash equivalents at beginning of period	875,250	847,454
Cash and cash equivalents at end of period	847,454	611,459