Sojitz Corporation Masayoshi Fujimoto, President & CEO (TSE Code: 2768; TSE Prime Market) For questions, contact: Nahoyoshi Tomita, PR Dept.

January 25, 2024

TEL 03-69871-3404

Sojitz Corporation Announces Changes to Representative Directors following Transition to a Company with an Audit and Supervisory Committee and Executive Appointments Effective as of April 1st, 2024

At a meeting of the Board of Directors held on January 25th, 2024, Sojitz Corporation passed a resolution approving the following changes to Representative Directors.

Sojitz Corporation has announced it will transition from its current "Company with Audit and Supervisory Board" structure to a "Company with Audit and Supervisory Committee," subject to approval at the 21st Ordinary General Shareholders' Meeting scheduled to convene in June 2024, as stated in a separate announcement today entitled, "Notice Regarding Transition to Company with Audit and Supervisory Committee and Partial Modification of Articles of Incorporation." At a meeting of the Board of the Directors held today, Sojitz Corporation has passed a resolution regarding changes to representative directors following its transition to a Company with Audit and Supervisory Committee.

Additionally, Sojitz has passed a resolution approving the following changes to directors and executives as part of the Company's transition to a new structure following organizational reforms effective from April 1st, 2024.

I. Changes to Representative Directors

1. Reason for the Change

The current Medium-term Management Plan 2023 – Start of the Next Decade – will conclude at the end of March 2024, and Sojitz will embark on Medium-term Management Plan 2026 from April 2024. Through this change, Sojitz aims to facilitate a seamless handover process for management and to realize further growth for Sojitz Group by implementing the next medium-term management plan under a new management structure.

2. Details of the Change

(1) Appointees (June 2024)

Name	New position	As of April 1, 2024
Kosuke Uemura	Representative Director, President & COO	President & COO
	Representative Director	Senior Managing Executive
Makoto Shibuya	Senior Managing Executive Officer	Officer
	CFO	CFO
	Executive Management of	Executive Management of

Corporate Departments COO, Corporate Planning	Corporate Departments COO, Corporate Planning
Department	Department

^{*}Appointees will be presented as candidates at the General Shareholders' Meeting scheduled for June 2024 after which appointments will be finalized following approval at the Board of Directors Meeting.

(2) Retirees (June 2024)

Name	New position	As of April 1, 2024
Ryutaro Hirai	Corporate Advisor	Representative Director
Yoshiki Manabe	Director, Audit and Supervisory Committee Member	Representative Director, Senior Managing Executive Officer

^{*}Effective as of the date of the General Shareholders' Meeting scheduled for June 2024

II. Executive Appointments following Transition to a Company with an Audit and Supervisory Committee

1. <u>Director candidates: 7 (excludes Audit and Supervisory Committee Members)</u> (Finalized at the General Shareholders' Meeting scheduled for June 2024)

Name	Rank
Masayoshi Fujimoto	Representative Director
Kosuke Uemura	Representative Director
Makoto Shibuya	Representative Director
Tomomi Arakawa	Director
Naoko Saiki	Director
Ungyong Shu	Director
Tsuyoshi Kameoka	Director

2. <u>Director candidates: 3 (includes Audit and Supervisory Committee Members)</u> (Finalized at the General Shareholders' Meeting scheduled for June 2024)

Name	Rank
	Director,
Yoshiki Manabe	Audit and Supervisory
	Committee Member
Kazuhiro	Director,
	Audit and Supervisory
Yamamoto	Committee Member
	Director,
Haruko Kokue	Audit and Supervisory
	Committee Member

In addition to the aforementioned directors, an announcement will be made on the 1 additional outside director to be appointed as an Audit and Supervisory Committee Member following approval at the scheduled Board of Directors meeting.

3. Retiring Directors: 2 (effective as of the General Shareholders' Meeting in June 2024)

Retiring Directors, Z	(checuve as of the General Shareholders) Weeting in June 2024)	
Name	Current position	
	Representative Director	
	Executive Vice President	
D . III' '	Advisor to the President	
Ryutaro Hirai	Executive Management of Business Group (Automotive,	
	Aerospace, Transportation & Infrastructure, Energy Solution	
	& Healthcare), and East Asia region	
Norio Otsuka	Director	

Mr. Ryutaro Hirai will transition from Representative Director, Executive Vice President to Representative Director on April 1st, 2024. Mr. Ryutaro Hirai will then be appointed as a Corporate Advisor of Sojitz Corporation after finalization on the date of the General Shareholders' Meeting scheduled for June 2024.

4. Resigning Executive Officers: 1 (effective as of the General Shareholders' Meeting in June 2024)

Name	Current position
Yoshiki Manabe	Senior Managing Executive Officer Executive Management of Corporate Departments

Mr. Yoshiki Manabe will be presented as a Director candidate for the Audit and Supervisory Committee at the General Shareholders' Meeting scheduled for June 2024. Mr. Manabe will then resign from his role as Senior Managing Executive Officer following appointment as Director, Audit and Supervisory Committee Member.

5. <u>Retiring Auditors: 5</u> (effective as of the General Shareholders' Meeting in June 2024)

Name	Rank
Masaaki Kushibiki	Audit & Supervisory Board Member (full-time)
Takehiro Honda	Audit & Supervisory Board Member (full-time)
Michiko Nagasawa	Audit & Supervisory Board Member

Kazuhiro	Audit & Supervisory Board
Yamamoto	Member
Junko Kamei	Audit & Supervisory Board Member

Mr. Kazuhiro Yamamoto will be presented as a candidate for the Audit and Supervisory Committee at the General Shareholders' Meeting scheduled for June 2024.

III. Executive Appointments (effective as of April 1st, 2024)

1. Resigning Directors: 1 (effective as of March 31st, 2024)

Name	Current position	
	Director, Senior Managing Executive Officer	
1177	Executive Management of Business Group (Metals, Mineral	
Masaaki Bito	Resources & Recycling, Chemicals, Consumer Industry &	
	Agriculture Business, Retail & Consumer Service)	

Mr. Masaaki Bito will transition from Director, Senior Managing Executive Officer to Senior Managing Executive Officer on April 1st, 2024.

2. Changes to Executives' Areas of Responsibility: 2 (effective as of April 1st. 2024)

-	Changes to Executives Theas of Responsibility. 2 (effective as of Tipin 1, 2024)			
	Name	After change	Appointment announced on November 27 th , 2023	
	Masaaki Bito	Senior Managing Executive Officer Representative Director, Executive Vice President, Metal One Corporation*	Senior Managing Executive Officer Executive Management of Business Group (Metals, Mineral Resources & Recycling, Chemicals, Consumer Industry & Agriculture Business, Retail & Consumer Service)	
	Kazuhisa Yumikura	Managing Executive Officer COO, Finance Department	Managing Executive Officer COO, Financial Solutions Department, Finance Department	

^{*}Mr. Masaaki Bito will be appointed a Director at Metal One Corporation following the company's General Shareholders' Meeting scheduled for April 2024. Mr. Bito will then assume his role as Representative Director, Executive Vice President at Metal One Corporation effective following resolution at the Board of Directors Meeting to be held after the General Shareholders' Meeting.

3. <u>Retiring Executive Officers: 1</u> (effective as of March 31st, 2024)

Name	Current position
	Executive Vice President
Ryutaro Hirai	Advisor to the President
	Executive Management of Business Group (Automotive,
	Aerospace, Transportation & Infrastructure, Energy Solution
	& Healthcare), and East Asia region

Mr. Ryutaro Hirai will transition from Representative Director, Executive Vice President to Representative Director on April 1st, 2024. Mr. Ryutaro Hirai will be appointed as a Corporate Advisor of Sojitz Corporation after finalization on the date of the General Shareholders' Meeting scheduled for June 2024.

IV. Updated List of Executives

1. Effective as of April 1, 2024

(1) [Directors] 8 Directors

Rank	Name
Representative Director, Chairman	Masayoshi Fujimoto
Representative Director	Ryutaro Hirai
Representative Director, Senior Managing Executive Officer	Yoshiki Manabe
Director	Norio Otsuka
Director	Naoko Saiki
Director	Ungyong Shu
Director	Haruko Kokue
Director	Tsuyoshi Kameoka

(2) [Auditors] 5 Auditors

(2) [1 Idditions] STITUTIONS	
Rank	Name
Audit & Supervisory Board Member (full-time)	Masaaki Kushibiki
Audit & Supervisory Board Member (full-time)	Takehiro Honda
Audit & Supervisory Board Member	Michiko Nagasawa
Audit & Supervisory Board Member	Kazuhiro Yamamoto
Audit & Supervisory Board Member	Junko Kamei

(3) [Executive Officers] 27 Officers

Rank	Name	Position
Chairman	Masayoshi Fujimoto	CEO
President	Kosuke Uemura	COO
Senior Managing Executive Officer	Masaaki Bito	Representative Director, Executive Vice President, Metal One Corporation*1
Senior Managing Executive Officer	Yoshiki Manabe	Executive Management of Corporate Departments*2
Senior Managing Executive Officer	Koichi Yamaguchi	President & CEO for the Americas President, Sojitz Corporation of America President, Sojitz Canada Corporation
Senior Managing Executive Officer	Makoto Shibuya	CFO Executive Management of Corporate Departments

		COO, Corporate Planning Department
Senior Managing	Tomomi Arakawa	CDO, CIO
Executive Officer	Tomomi Arakawa	COO, Digital Department
Managing Executive Officer	Koji Izutani	General Manager, Kansai Office
Managing Executive		President & CEO for Asia & Oceania
Officer	Shigeya Kusano	Managing Director, Sojitz Asia Pte. Ltd.
		General Manager, Singapore Branch
Managing Executive	Satoru Takahama	Representative Director,
Officer		Chief Executive Officer, JALUX Inc.
Managing Executive	Masakazu Hashimoto	COO, Aerospace, Transportation &
Officer		Infrastructure Division
Managing Executive	Hiroto Murai	COO, Retail & Consumer Service
Officer		Division
Managing Executive	T . M .	CCO, CISO
Officer	Tatsuya Morita	COO, Legal Department, Internal
		Control Administration Department
Managing Executive	Yasuhisa Nakao	COO, Business Innovation Office
Officer	rasumsa Nakao	Executive management of Economic Security Affairs
Managing Executive		Security Arrans
Officer	Kazuhisa Yumikura	COO, Finance Department
Managing Executive		
Officer	Toshiaki Kasai	COO, Human Resources Department
		President & CEO for Middle East &
Executive Officer	Taro Okamura	Africa
		COO, PR Department, IR Office,
Executive Officer	Yumie Endo	Corporate Sustainability Department
Executive Officer	Tatsuhiko Kanetake	COO, Automotive Division
		President & CEO for Europe
		Managing Director, Sojitz Corporation
		of Europe B.V.
Executive Officer	Tatsuhiko Niitaka	General Manager, Sojitz Corporation of
		Europe B.V., Paris Branch
		Director & CEO, Sojitz Europe Trade
		Holdings GmbH
Executive Officer	Osamu Matsuura	COO, Metals, Mineral Resources &
		Recycling Division
Executive Officer	Takefumi Nishikawa	COO, Energy Solution & Healthcare
		Division
Executive Officer	Hideo Hatada	COO, Consumer Industry & Agriculture
		Business Division President & CEO for China
Executive Officer		
		Chairman, Sojitz (China) Co., Ltd. Chairman & President, Sojitz (Shanghai)
		Co., Ltd.
	Chairm Sojitz (Sojitz (Co., Ltd. Chairman, Sojitz (Dalian) Co., Ltd.,
		Sojitz (Guangzhou) Co., Ltd.,
		Sojitz (Guangzhou) Co., Eta., Sojitz (Hong Kong) Ltd., and
		Sojitz (Shenzhen) Co., Ltd.
Executive Officer	Hitoshi Oda	COO, Risk Management Department
Executive Officer	Kenji Maeda	COO, Chemicals Division
	J	<u>, ,</u>

Executive Officer	Mizue Nakazawa	COO, General Accounting Department, Business Accounting Department
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^{*1:}Mr. Masaaki Bito will be appointed a Director at Metal One Corporation following the company's General Shareholders' Meeting scheduled for April 2024. Mr. Bito will then assume his role as Representative Director, Executive Vice President at Metal One Corporation effective following resolution at the Board of Directors Meeting to be held after the General Shareholders' Meeting.

2. Candidates to be presented at the General Shareholders' Meeting scheduled for June 2024

(1) [Directors: 7 (excludes Audit and Supervisory Committee Members)]

Rank	Name
Representative Director, Chairman	Masayoshi Fujimoto
Representative Director, President	Kosuke Uemura
Representative Director, Senior Managing Executive Officer	Makoto Shibuya
Director, Senior Managing Executive Officer	Tomomi Arakawa
Director	Naoko Saiki
Director	Ungyong Shu
Director	Tsuyoshi Kameoka

(2) [Directors: 3 (includes Audit and Supervisory Committee Members)]

Rank	Name
Director, Audit and Supervisory Committee Member	Yoshiki Manabe
Director, Audit and Supervisory Kazuhiro Yamam Committee Member	
Director, Audit and Supervisory Committee Member	Haruko Kokue

In addition to the aforementioned directors, an announcement will be made on the 1 additional outside director to be appointed as an Audit and Supervisory Committee Member following approval at the scheduled Board of Directors meeting.

3. Biographical Outlines of New Directors

Please refer to the next section.

^{*2:} Mr. Yoshiki Manabe will resign from his role effective following the General Shareholders' Meeting scheduled for June 2024.

Kosuke Uemura

Hometown: Hyogo, Japan
Date of Birth: May 18, 1968

Education: Master of Business Administration, Southern Methodist University, May 2001

Bachelor of Science in Agriculture, University of Tokyo, March 1993

Number of Shares Owned: 2,711 shares

January 2024-present	Executive Officer
	COO, Corporate Planning Department, Energy Transformation,
	Decarbonization Area
April 2023	COO, Corporate Planning Department
April 2021	Executive Officer
	COO, Chemicals Division
March 2020	Vice COO, Chemicals Division
	General Manager, Chemicals Division, Project Development
	Office
April 2018	General Manager, Chemicals Division, Project Development
	Office
June 2015	Director Senior Vice President, Sojitz Energy Venture Inc. (Houston)
August 2013	General Manager, Energy & Metals Division for the Americas
August 2015	Sojitz Corporation of America (New York)
October 2005	Sojitz Holdings Corporation and Sojitz Corporation merge to form
	company under trade name, Sojitz Corporation
April 2004	Nichimen Corporation and Nissho Iwai Corporation merge to form
	company under trade name, Sojitz Corporation
April 1993	Joined Nissho Iwai Corporation

Makoto Shibuya

Hometown: Kanagawa, Japan Date of Birth: June 20, 1971

Education: Bachelor of Law, Waseda University, March 1994

Number of Shares Owned: 8,481 shares

CFO

Executive Management of M&A, Strategy & Value Creation, IR,

Corporate Sustainability Office, Financial Solutions, Finance

COO, General Accounting Department,

Business Accounting Department

September 2022 Executive Officer

COO, Corporate Planning Department, Corporate Sustainability

Office, Portfolio Transformation Office

April 2022 Executive Officer

COO, Corporate Planning Department, Corporate Sustainability

Office, Portfolio Transformation Office

General Manager, Corporate Planning Department

April 2021 Executive Officer

COO, Corporate Planning Department,

Corporate Sustainability Office

April 2020 COO, Corporate Planning Department,

Corporate Sustainability Office

April 2019 Vice COO, General Accounting Department, Finance Department,

IR Office, Corporate Sustainability Office

April 2018 Senior General Manager, Corporate Planning Department,

Corporate Sustainability Office, Overseas Project Development

Office

General Manager, Corporate Sustainability Office

April 2017 Senior General Manager, Corporate Planning Department, Public

Relations Department, Secretariat Department

April 2016 Senior General Manager, Corporate Planning Department, IR

Office, Public Relations Department

General Manager, Corporate Planning Department

October 2014 General Manager, Corporate Planning Department

October 2005 Sojitz Holdings Corporation and Sojitz Corporation merge to form

company under trade name, Sojitz Corporation

April 2004 Nichimen Corporation and Nissho Iwai Corporation merge to form

company under trade name, Sojitz Corporation

April 1994 Joined Nissho Iwai Corporation

Tomomi Arakawa

Hometown: Chiba, Japan

Education: Bachelor of Commerce, Keio University, March 1985

April 2023–present Managing Executive Officer

CDO, CIO

COO, Digital Department

January 2023 Executive Officer

CDO, CIO

COO, IT Operation ERP Transition Office

December 2021 Executive Officer

CDO

October 2021 Advisor, Sojitz Corporation

April 2021 Senior Advisor, Polaris Capital Group Co., Ltd.

January 2018 Board of Director and Vice President, Customer Success, Cloud

and Cognitive Software

July 2015 Board of Director and Chief Digital Officer and Vice President,

Digital Sales

April 2014 Board of Director and Vice President, Digital Sales

January 2012 Vice President, Inside Sales
January 2010 Director, Tivoli Software

October 2007 Director, Security Services

May 2007 Director, System x

IBM Japan, Ltd.

April 2006 Program Director, Marketing

Lenovo Asia Pacific Corporation

May 2005 Executive Officer

General Manager, Brand and Marketing Business Department

Lenovo Japan LLC

July 2001 Program Director, PC Direct and Brand Marketing

Personal Computing Business Unit

IBM Japan, Ltd.

February 2000 Marketing General Manager, General Business Department

January 1998 Retail Segment Executive, General Business Unit

IBM Asia Pacific Service Corporation

April 1985 Joined IBM Japan, Ltd.

Yoshiki Manabe

Hometown: Hiroshima, Japan

Education: Bachelor of Economics from Osaka University, March 1986

June 2023–present	Representative Senior Managing Executive Officer
	Executive Management of Corporate Departments
April 2023	Senior Managing Executive Officer
-	Executive Management of Corporate Departments
April 2022	Managing Executive Officer
_	COO, General Accounting Department, Business Accounting
	Department, Finance Department
April 2021	Managing Executive Officer
	COO, General Accounting Department, Business Accounting
	Department, Finance Department, IR Office
April 2020	Executive Officer
	COO, General Accounting Department, Business Accounting
	Department, Finance Department, IR Office, Controller Office
April 2019	Executive Officer
	COO, General Accounting Department, Finance Department,
	Structured Finance Department, IR Office
July 2017	CFO & CAO for the Americas
	CFO & CAO of Sojitz Corporation of America
July 2015	General Manager, Controller Office (Automotive, Aerospace & IT
	Business, Infrastructure & Environment Business)
April 2015	General Manager, Controller Office (Energy, Metals & Coal
	Division)
April 2012	General Manager, Controller Office (Energy & Metal Division)
October 2005	Sojitz Holdings and Sojitz Corporation merged to form the newly
	named Sojitz Corporation
April 2004	Sojitz Corporation formed through the merger of Nichimen
	Corporation and Nissho Iwai Corporation
April 1986	Joined Nissho Iwai Corporation

Kazuhiro Yamamoto

Hometown: Fukui, Japan

Education: Bachelor of Law, Kobe University in March 1975

June 2021 - present	Outside Audit & Supervisory Board Member, Sojitz Corporation
June 2020- June 2021	Advisor, Teijin Limited
April 2019	Executive Vice President, Representative Director of the Board
	President, Responsible for Chief Officers of Teijin Group,
	Teijin Limited
April 2017	Executive Vice President, Representative Director of the Board
	CFO
	Chief Information & Innovation Officer
	General Manager, Accounting, Finance, and Procurement Division, Teijin
	Limited
April 2016	Senior Executive Officer, Member of the Board
	CFO
	General Manager, Accounting, Finance, and Procurement Division, Teijin
	Limited
June 2015	Executive Officer, Member of the Board
	CFO
	General Manager, Accounting, Finance, and Procurement Division, Teijin
	Limited
April 2014	Executive Officer, Member of the Board
	CFO, Teijin Group
	General Manager, Accounting, Finance, and Procurement Division, Teijin
	Limited
April 2012	Executive Officer, Member of the Board,
	Teijin Group
	General Manager, Corporate Planning Division,
	Teijin Limited
April 2011	President & CEO, Infocom Corporation
June 2010	Senior Managing Director, Infocom Corporation
June 2008	Director & CFO, Executive Management of Finance, Corporate

Communications, and IR Office,

Infocom Corporation

July 2001 General Manager, Pharmaceuticals and Healthcare Business Management,

Teijin Limited

April 2000 Manager, Management System Reform Promotion Office,

Teijin Limited

April 1975 Joined Teijin Limited

Haruko Kokue

Hometown: Tokyo, Japan

Education: Bachelor in English Literature, Shirayuri University in March 1981

July 2023-present	Director, Kinden Corporation
June 2022–present	Outside Director, Sojitz Corporation
May 2021	Advisor, Sojitz Corporation (resigned in January 2022)
June 2020	Outside Director, Toppan Forms Co., Ltd.
April 2020	Counselor
April 2016	Senior Director,
	General Manager, Corporate Communications Division
April 2013	Senior Director, General Manager, CSR Division
April 2011	General Manager, SCM Division
April 2006	General Manager, MITSUI PHENOLS SINGAPORE PTE. LTD.
April 1981	Joined Mitsui Petrochemical Industries
	(currently: Mitsui Chemicals Inc.)