

## Published the Dexerials Integrated Report 2023

Dexerials Corporation (Headquarters: Shimotsuke-shi, Tochigi, Representative Director and President: Yoshihisa Shinya, hereinafter, “Dexerials”), which provides leading-edge technologies, materials, and devices for smartphones, automobiles and other products, announces that it published “[Dexerials Integrated Report 2023](#)” on Wednesday, January 31, 2024.



The Dexerials Group has been publishing “Dexerials Integrated Report” since 2019 to increase stakeholders’ insights into Dexerials while deepening dialogues and encouraging active communication with them. It does this by articulating the Dexerials Group’s commitment to sustainable growth and improvement in corporate value through the delivery of products and solutions and by reporting on relevant initiatives, actual results and the conceptual approach to the future.

### ◆ Key aspects of Dexerials Integrated Report 2023

In the final year of the Mid-term Management Plan, “Challenges for Evolution,” which started in FY2019, the Dexerials Group is currently preparing for the new stage in FY2024.

Marking this major milestone, the Integrated Report mainly features a review of the past four years and initiatives and achievements. Moreover, future prospects and issues and the concept of purpose-based sustainability management are presented from the viewpoint of the top management and outside directors. (Value Creation Story)

The report also describes the photonics domain initiatives towards business growth in this new domain and the continuous creation of innovation as a strategy to contribute to the improvement of efficiency of society as a whole through digitalization. (Value Creation Strategy)

The report also includes a summary of initiatives to strengthen the foundation for value creation from ESG perspectives, such as progress related to Task Force on Climate-related Financial Disclosures (TCFD), disclosure of new computation results regarding CO<sub>2</sub> emission in the supply chain (Scope 3), and the introduction of “job-type” personnel system applicable to manager-level employees in Japan. (Foundation for Value Creation)

In addition, content about business models, one of Dexerials' strengths, was revised to make it easier to understand, while detailed explanations primarily about Dexerials' main product (Anisotropic Conductive Film) and increased disclosure of non-financial data were provided.

Dexerials will continue to aim for sustained growth and improved corporate value by steadily implementing the strategies and measures described in "Dexerials Integrated Report".

■ Key features of Dexerials Integrated Report 2023

Value Creation Story	Descriptions of the top management's prospects and directions for the future and value creation process toward the goals based on business models
— Message from the President	- Explanations of the President's thoughts on achievements in the past four years of the current Mid-term Management Plan and the concept of purpose-based sustainability management
— Dialogue between Top Management and Outside Directors	- The content of discussions topics such as the achievements and impressions in the past four years as the Board of Directors, and important issues for the future.
— Value Creation Process	- Descriptions of value creation process based on business models, one of Dexerials' strengths, were partially revised to make them easier to understand.
Value Creation Strategy	Descriptions of strategies, initiatives and concept based on the prospects and directions discussed above (Value Creation Story) by three directors
— Progress of the Mid-term Management Plan	- Explanations of enhanced our earning power and progress in transforming the business portfolio, as achievements in initiatives under the Mid-term Management Plan
— Initiatives for Innovation	- Descriptions of initiatives and targets going forward in the photonics domain, which Dexerials has identified as the third pillar for further growth
— Business Strategy	- Initiatives and achievements by each business unit under the Mid-term Management Plan, and comments of employees (sales and engineering) who embody the initiatives based on our business model ("Design-in" and "Spec-in"), one of Dexerials' strengths
— Intellectual Property Strategy	- Newly added descriptions of strategies, concept and roadmap regarding intellectual property
— Sustainability Management	- Comments from the head of the Sustainability Promotion Division, established in April 2023, regarding his thoughts on the realization of sustainability-oriented management unique to Dexerials
Foundation for Value Creation	Descriptions of initiatives for strengthening the foundation for value creation from ESG perspectives
—Environment, Society and Governance	- Information disclosure based on TCFD recommendations (new calculation results under Scope 3), and report on initiatives including the introduction of "job-type" personnel system etc.

Others	<ul style="list-style-type: none"> <li>- Easy-to-understand explanations mainly about Dexerials' main product (Anisotropic Conductive Film)</li> <li>- Expansion and improvement of non-financial data in the fields of Environment, Society and Governance</li> </ul>
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■ **Dexerials Integrated Report 2023**

English version: <https://www.dexerials.jp/en/csr/download/>

About Dexerials Corporation <https://www.dexerials.jp/en/>

Dexerials Corporation is a manufacturer providing functional materials for use in smartphones, automobiles and other domains in accordance with its corporate vision, Value Matters - Unprecedented innovation, unprecedented value. On a global scale, Dexerials Corporation manufactures and markets Anisotropic Conductive Film (ACF), optical elastic resin (SVR), anti-reflection film, surface mounted type fuses, industrial adhesives, double- and single-sided tapes and other electronic parts, junction materials, optical materials, and many other materials.