Asahi **KASEI**

Fiscal 2023 3rd Quarter Financial Results

SupplementaryFinancial Summary –

February 7, 2024

Asahi Kasei Corporation

Disclaimer

The forecasts and estimates shown in this document are dependent on a variety of assumptions and economic conditions. Plans and figures depicting the future do not imply a guarantee of actual outcomes.

2023 Apr.-Dec. results

- Firm growth in Homes but operating income decreased year-on-year with demand slowdown and lower market prices in Material, and in Health Care, recovery in Critical Care exceeded by increased costs and impact of an acquisition in the Health Care business category
- After a nadir in Q4 of FY2022, three straight quarters of quarterly operating income growth and recovery trend continuing

FY 2023 forecast

- Year-on-year operating income increase forecasted; continued firm performance of Homes and Critical Care to drive earnings in Health Care but slower than expected recovery of operating environment in Material
- Ongoing efforts to enhance earnings structure by passing on increased feedstock costs, reducing manufacturing costs, and reducing inventories and SG&A.
- Accelerating studies on structural transformation of business portfolio related to petrochemical chain in Basic Materials and advancing investment in growth businesses with more exacting scrutiny on profitability while reaping the fruits of past investments

Shareholder returns

• Full-year dividend forecast of ¥36 per share (no change from the previous forecast) based on shareholder returns policy

Progress of MTP

 Asahi Kasei, Gentari, and JGC signed MOU on FEED study for 60 MW class alkaline water electrolyser to produce green hydrogen in Malaysia Asahi **KASEI**

1. Consolidated results for Q3 2023

Financial results for Q3 2023 (consolidated, year-on-year)



Consolidated net sales increased year-on-year with firm sales in Homes and Health Care, although Material had slower demand in China and lower market prices than expected

Operating income growth in Homes was firm, but decreased year-on-year with demand slowdown and lower market prices in Material and, in Health Care, recovery in Critical Care exceeded by increased costs and impact of an acquisition in the Health Care business category

Net income decreased year-on-year with lower operating income and deterioration in equity in earnings/losses of affiliates

		Q3 ¹	2022 AprDec.¹	Q3	2023 AprDec.	Increase (decrease)	% change
Net sales	(¥ billion)	689.2	2,040.4	718.2	2,064.1	23.7	1.2%
Operating income	(¥ billion)	30.3	116.1	42.6	98.5	(17.6)	-15.1%
Operating ma	rgin	4.4%	5.7%	5.9%	4.8%		
Operating income before goodwill amortization	(¥ billion)	40.2	144.1	50.2	120.5	(23.6)	-16.4%
EBITDA	(¥ billion)	76.2	246.9	88.8	233.4	(13.5)	-5.5%
EBITDA ma	rgin	11.1%	12.1%	12.4%	11.3%		
Net income attributable to owners of the parent	(¥ billion)	14.1	65.8	27.7	58.6	(7.2)	-11.0%
¥/US\$ exchange rate (market aver ¥/€ exchange rate (market average Naphtha price (¥/kL, domestic)	• .	142 144 72,500	137 141 80,000	148 159 72,800	143 155 68,000		

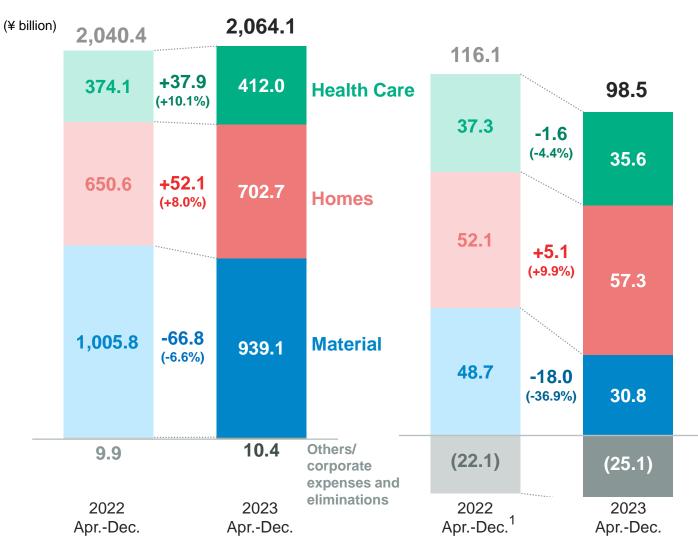
¹ Figures for fiscal 2022 retroactively revised to reflect result of PPA (purchase price allocation) completed in Q1 2023 related to Focus Companies acquired on October 31, 2022

Sales (YoY)

Operating income (YoY)

+¥23.7 billion (+1.2%)

-¥17.6 billion (-15.1%)



Health Care

Sales increase, but operating income decrease

- Health Care business category -¥6.9 billion;
 Decreased income with higher SG&A, nonrecurrence of previous year's lump sum licensing income, and negative impact of Bionova consolidation
- Critical Care +¥5.3 billion; Increased income with improved reimbursement conditions for LifeVest, higher sales price of defibrillators, and increased shipments of AEDs due to improvement of difficulty in parts procurement

Homes

Sales and operating income increase

- Homes business category +¥3.1 billion; Although income in order-built homes decreased with lower volume of work, income increased with expansion of real estate and overseas business
- Construction Materials +¥2.0 billion; Increased income with progress in passing on increased costs

Material

Sales and operating income decrease

- Environmental Solutions -¥9.8 billion; Effects of lower amortization of goodwill and other intangible assets due to Polypore impairment but decreased income as Basic Materials had lower volumes due to demand slowdown, and impact of inventory valuation due to lower material prices
- Life Innovation -¥5.8 billion; Decreased income with decreased sales volumes due to demand slowdown and increased fixed costs

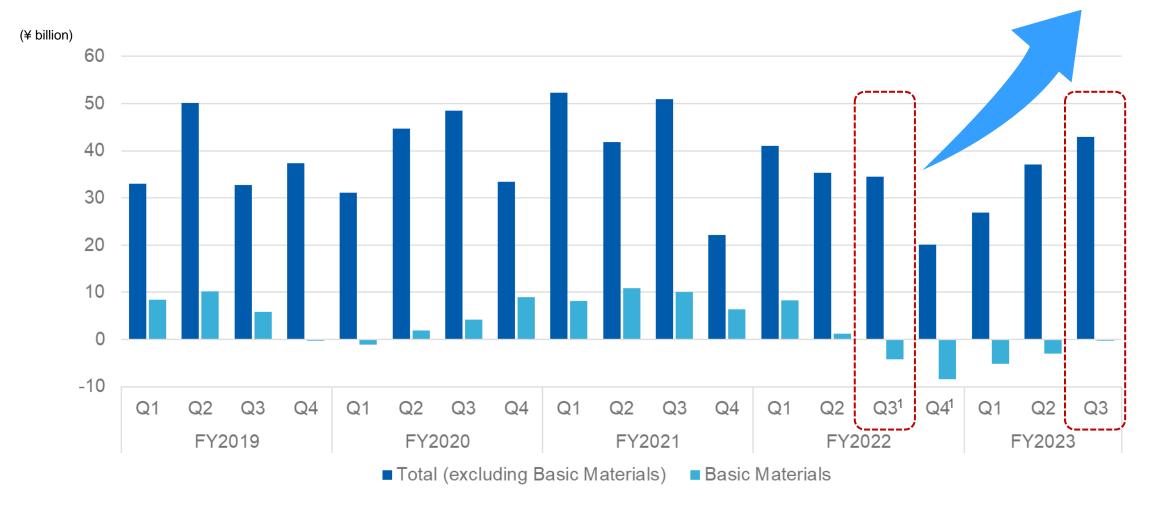
¹ Figures for fiscal 2022 retroactively revised to reflect result of PPA (purchase price allocation) completed in Q1 2023 related to Focus Companies acquired on October 31, 2022

Changes in quarterly operating income



Enhanced marketing activities and cost reductions bearing fruit, recovery of income since bottoming out in Q4 FY 2022

Including Basic Materials whose operating climate remains challenging, Q3 operating income increased year-on-year



¹ Figures for fiscal 2022 retroactively revised to reflect result of PPA (purchase price allocation) completed in Q1 2023 related to Focus Companies acquired on October 31, 2022

Statements of income

Year-on-year variations

SG&A

Increased value of overseas expenses due to weaker yen, impact of new consolidations, etc.

Non-operating income/expense

Decreased equity in earnings of affiliates due to deteriorated earnings at PTT Asahi Chemical, etc.

Extraordinary income/loss

Transition from loss to income with loss on fire recorded in previous year and transfer of pellicles business in current year

(¥ billion)

	2022 Apr.	-Dec. ¹	2023 Ap	rDec.	Increase	% change
		% of sales		% of sales	(decrease)	% change
Net sales	2,040.4	100.0%	2,064.1	100.0%	23.7	+1.2%
Cost of sales	1,442.7	70.7%	1,461.9	70.8%	19.2	+1.3%
Gross profit	597.7	29.3%	602.2	29.2%	4.5	+0.8%
Selling, general and administrative expenses	481.6	23.6%	503.7	24.4%	22.1	+4.6%
Operating income	116.1	5.7%	98.5	4.8%	(17.6)	-15.1%
Net non-operating income (expenses)	(4.4)		(8.0)		(3.6)	
of which, net equity in earnings (losses) of affiliates	1.5		(0.5)		(2.0)	
Ordinary income	111.6	5.5%	90.5	4.4%	(21.1)	-18.9%
Net extraordinary income (loss)	(8.9)		4.5		13.4	
Income before income taxes	102.8	5.0%	95.0	4.6%	(7.8)	-7.5%
Income taxes	(36.0)		(34.4)		1.6	
Net income attributable to non-controlling interests	(1.0)		(2.1)		(1.1)	
Net income attributable to owners of the parent	65.8	3.2%	58.6	2.8%	(7.2)	-11.0%

¹ Figures for fiscal 2022 retroactively revised to reflect result of PPA (purchase price allocation) completed in Q1 2023 related to Focus Companies acquired on October 31, 2022



Transition from loss to income with loss on fire recorded in previous year and transfer of pellicles business in current year

(¥ billion)

	2022 AprDec.	2023 AprDec.	Increase (decrease)
Gain on sales of investment securities	7.1	10.0	2.9
Gain on sales of noncurrent assets	0.7	0.2	(0.5)
Insurance income	1.8	2.1	0.2
Gain on business transfer	_	3.0	3.0
Settlement income	_	2.5	2.5
Total extraordinary income	9.6	17.8	8.1
Loss on valuation of investment securities	1.7	1.0	(0.7)
Loss on disposal of noncurrent assets	5.2	4.4	(0.8)
Impairment loss	1.3	2.2	0.9
Loss on fire at plant facilities	5.6	_	(5.6)
Business structure improvement expenses	4.7	5.7	1.0
Total extraordinary loss	18.5	13.2	(5.3)
Net extraordinary income (loss)	(8.9)	4.5	13.4

Balance sheets

Total assets

Increased value of overseas assets due to weaker yen

Liabilities

Increased interest-bearing debt and value of overseas liabilities due to weaker yen

Net assets

Increased accumulated other comprehensive income due to weaker yen

Current assets 1,488.2 1,616.4 128.2 Cash and deposits 251.2 358.1 107.0 Notes, accounts receivable—trade, and contract assets 442.7 473.4 30.7 Inventories 642.6 655.5 12.9 Other current assets 151.8 129.4 (22.3) Noncurrent assets 1,965.7 2,034.3 68.6 Property, plant and equipment Intangible assets ¹ 736.2 732.7 (3.4) Investments and other assets 357.8 398.9 41.0				
Current assets 1,488.2 1,616.4 128.2 Cash and deposits 251.2 358.1 107.0 Notes, accounts receivable—trade, and contract assets 442.7 473.4 30.7 Inventories 642.6 655.5 12.9 Other current assets 151.8 129.4 (22.3) Noncurrent assets 1,965.7 2,034.3 68.6 Property, plant and equipment 871.7 902.7 30.9 Intangible assets ¹ 736.2 732.7 (3.4)		At end of	At end of	Increase
Cash and deposits 251.2 358.1 107.0 Notes, accounts receivable—trade, and contract assets 442.7 473.4 30.7 Inventories 642.6 655.5 12.9 Other current assets 151.8 129.4 (22.3) Noncurrent assets 1,965.7 2,034.3 68.6 Property, plant and equipment 871.7 902.7 30.9 Intangible assets ¹ 736.2 732.7 (3.4)		Mar. 2023	Dec. 2023	(decrease)
Notes, accounts receivable—trade, and contract assets 442.7 473.4 30.7 Inventories 642.6 655.5 12.9 Other current assets 151.8 129.4 (22.3) Noncurrent assets 1,965.7 2,034.3 68.6 Property, plant and equipment 871.7 902.7 30.9 Intangible assets ¹ 736.2 732.7 (3.4)	Current assets	1,488.2	1,616.4	128.2
trade, and contract assets Inventories 642.6 655.5 12.9 Other current assets 151.8 129.4 (22.3) Noncurrent assets 1,965.7 2,034.3 68.6 Property, plant and equipment 871.7 902.7 30.9 Intangible assets 736.2 732.7 (3.4)	Cash and deposits	251.2	358.1	107.0
Inventories 642.6 655.5 12.9 Other current assets 151.8 129.4 (22.3) Noncurrent assets 1,965.7 2,034.3 68.6 Property, plant and equipment 871.7 902.7 30.9 Intangible assets ¹ 736.2 732.7 (3.4)	Notes, accounts receivable-	4.40.7	470.4	20.7
Other current assets 151.8 129.4 (22.3) Noncurrent assets 1,965.7 2,034.3 68.6 Property, plant and equipment 871.7 902.7 30.9 Intangible assets ¹ 736.2 732.7 (3.4)	trade, and contract assets	442.7	4/3.4	30.7
Noncurrent assets 1,965.7 2,034.3 68.6 Property, plant and equipment 871.7 902.7 30.9 Intangible assets ¹ 736.2 732.7 (3.4)	Inventories	642.6	655.5	12.9
Property, plant and equipment 871.7 902.7 30.9 Intangible assets ¹ 736.2 732.7 (3.4)	Other current assets	151.8	129.4	(22.3)
Intangible assets ¹ 736.2 732.7 (3.4)	Noncurrent assets	1,965.7	2,034.3	68.6
	Property, plant and equipment	871.7	902.7	30.9
Investments and other assets 357.8 398.9 41.0	Intangible assets ¹	736.2	732.7	(3.4)
	Investments and other assets	357.8	398.9	41.0
Total assets 3,453.9 3,650.7 196.8	Total assets	3,453.9	3,650.7	196.8
Goodwill ¹ 348.6 349.0 0.4	Goodwill ¹	348.6	349.0	0.4
Interest-bearing debt ² 939.5 1,041.7 102.2				
D/E ratio 0.57 0.60 0.03			•	

			(¥ billion)
	At end of	At end of	Increase
	Mar. 2023	Dec. 2023	(decrease)
Liabilities	1,758.5	1,869.0	110.5
Current liabilities	912.2	949.5	37.4
Notes and accounts payable–trade	180.6	203.7	23.2
Other current liabilities	731.6	745.8	14.2
Noncurrent liabilities	846.4	919.5	73.1
Net assets	1,695.4	1,781.6	86.3
Shareholders' equity	1,317.5	1,326.6	9.1
Capital stock	103.4	103.4	_
Capital surplus	79.8	80.3	0.4
Retained earnings ¹	1,141.7	1,150.3	8.6
Treasury stock	(7.4)	(7.3)	0.1
Accumulated other	342.8	420.1	77.3
Non-controlling interests	35.1	34.9	(0.2)
Total liabilities and net assets	3,453.9	3,650.7	196.8
Current liabilities Notes and accounts payable—trade Other current liabilities Noncurrent liabilities Net assets Shareholders' equity Capital stock Capital surplus Retained earnings ¹ Treasury stock Accumulated other comprehensive income Non-controlling interests	912.2 180.6 731.6 846.4 1,695.4 1,317.5 103.4 79.8 1,141.7 (7.4) 342.8 35.1	949.5 203.7 745.8 919.5 1,781.6 1,326.6 103.4 80.3 1,150.3 (7.3) 420.1 34.9	37. 23. 14. 73. 86. 9. 0. 8. 0. 77. (0.

¹ Figures at the end of March 2023 retroactively revised to reflect result of PPA (purchase price allocation) completed in Q1 2023 related to Focus Companies acquired on October 31, 2022

² Excluding lease obligations

Operating

Greater cash provided with reduced demand for working capital due to efforts to curtail inventories, etc. and decreased income tax payment, although income before income taxes decreased

Investing

Less cash used compared to previous year with impact of Bionova and Focus acquisition

Financing

Less cash provided with decreased fundraising by borrowings etc.

(¥ billion)

	2022 AprDec.	2023 AprDec.	Increase (decrease)
a. Net cash provided by (used in) operating activities	1.2	170.9	169.7
b. Net cash provided by (used in) investing activities	(203.4)	(116.7)	86.7
Outlays for capital expenditure	(126.4)	(127.1)	(0.7)
Outlays for M&A	(78.1)	-	78.1
Others	1.1	10.4	9.3
c. Free cash flows [a+b]	(202.2)	54.2	256.4
d. Net cash provided by (used in) financing activities	232.9	40.0	(192.9)
e. Others	13.1	14.0	0.9
Net increase (decrease) in cash and cash equivalents [c+d+e]	43.7	108.2	64.4

Asahi **KASEI**

2. Forecast for FY 2023

FY 2023 operating performance forecast (consolidated, year-on-year)

Asahi **KASEI**

Net sales decrease in Material, but overall increase with firm performance in Homes and Health Care

Operating income increase; continued firm performance of Homes and Critical Care to drive earnings in Health Care but slower than expected recovery of operating environment in Material

Net income significantly recovering from net loss due to impairment on Polypore in the previous fiscal year

												FY 2023
		H1	H2 ¹	FY 2022 ¹	H1	Q3	Q4 forecast	H2 forecast	FY 2023 forecast	Increase (decrease)	% change	forecast in Nov.
Net sales	(¥ billion)	1,351.2	1,375.3	2,726.5	1,345.9	718.2	710.9	1,429.1	2,775.0	48.5	+1.8%	2,822.0
Operating income	(¥ billion)	85.8	41.9	127.7	55.9	42.6	31.5	74.1	130.0	2.3	+1.8%	140.0
Operating margin	า	6.4%	3.0%	4.7%	4.2%	5.9%	4.4%	5.2%	4.7%			5.0%
Operating income before goodwill amortization	(¥ billion)	103.9	61.1	165.0	70.3	50.2	38.5	88.7	159.0	(6.0)	-3.6%	169.0
EBITDA	(¥ billion)	170.7	134.3	305.0	144.7	88.8	77.6	166.3	311.0	6.0	+2.0%	321.0
EBITDA margir	า	12.6%	9.8%	11.2%	10.7%	12.4%	10.9%	11.6%	11.2%			11.4%
Net income attributable to owners of the parent	(¥ billion)	51.7	(143.7)	(91.9)	30.8	27.7	21.4	49.2	80.0	171.9		85.0
EPS	(¥)	37.28	(103.58)	(66.30)	22.25	20.00	15.46	35.46	57.71	124.01		61.32
EPS before goodwill amortization	(¥)	50.33	(89.75)	(39.42)	32.68	25.47	20.49	45.96	78.64	118.06		82.24
¥/US\$ exchange rate (market average) ¥/€ exchange rate (market average) Naphtha price (¥/kL, domestic) Dividends per share (¥)	ge)	134 139 83,800 18	137 143 69,500 18	135 141 76,700 36	141 153 65,600 18	148 159 72,800	145 160 71,000 - (forecast)	146 160 71,900 18 (forecast)	144 156 68,750 36 (forecast)			143 154 69,800 36 (forecast)

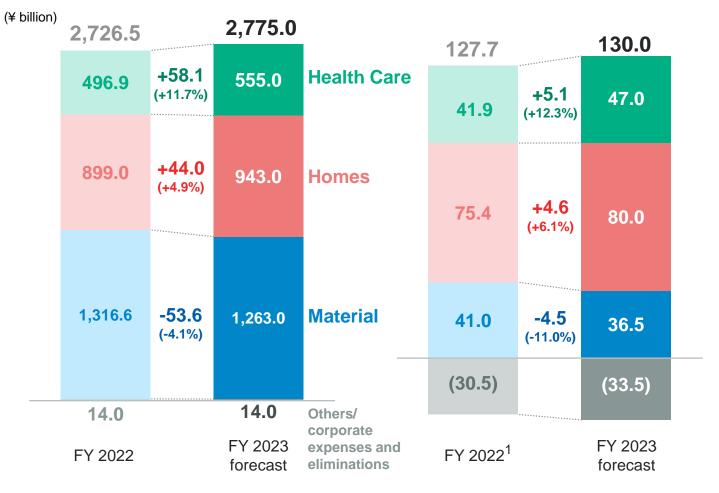
¹ Figures for fiscal 2022 are retroactively revised to reflect result of PPA (purchase price allocation) completed in Q1 2023 related to Focus Companies acquired on October 31, 2022

Sales (YoY)

+¥48.5 billion (+1.8%)

Operating income (YoY)

+¥2.3 billion (+1.8%)



Health Care

Sales and operating income increase

- Health Care business category -¥5.0 billion;
 Decreased income with higher SG&A, lower license income, and negative impact of Bionova consolidation
- Critical Care +¥10.2 billion; Increased income with improved reimbursement conditions for LifeVest, higher sales price of defibrillators, and increased shipments of AEDs due to improvement of difficulty in parts procurement

Homes

Sales and operating income increase

- Homes business category +¥2.1 billion; Decreased income in order-built homes with lower volume of work, but increased income with expansion of real estate and overseas business
- Construction Materials +¥2.3 billion; Increased income with progress in passing on increased costs

Material

Sales and operating income decrease

Environmental Solutions -¥3.9 billion; Effects of lower amortization of goodwill and other intangible assets due to Polypore impairment but decreased income as Basic Materials had lower volumes due to demand slowdown, and impact of inventory valuation due to lower material prices

¹ Figures for fiscal 2022 retroactively revised to reflect result of PPA (purchase price allocation) completed in Q1 2023 related to Focus Companies acquired on October 31, 2022

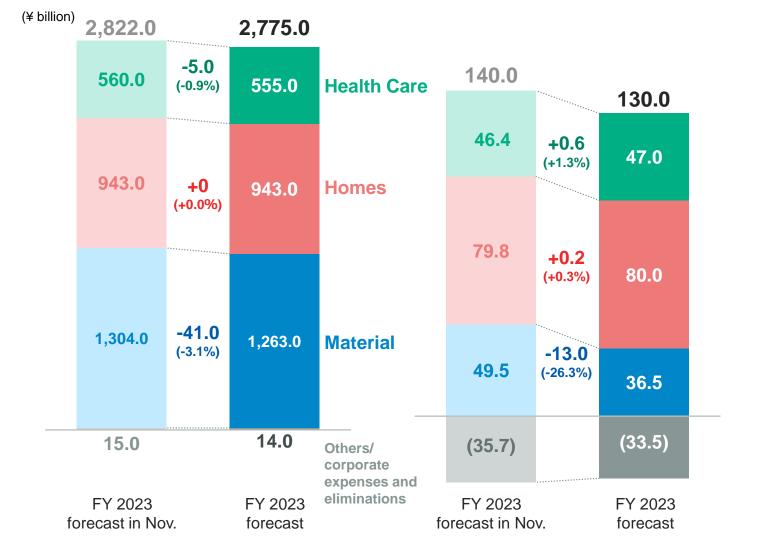


Sales (vs. forecast in Nov.)

-¥47.0 billion (-1.7%)

Operating income (vs. forecast in Nov.)

-¥10.0 billion (-7.1%)



Health Care

Sales and operating income as expected

Basically in line with previous forecast

Homes

Sales and operating income as expected

Basically in line with previous forecast

Material

Sales and operating income revised downward

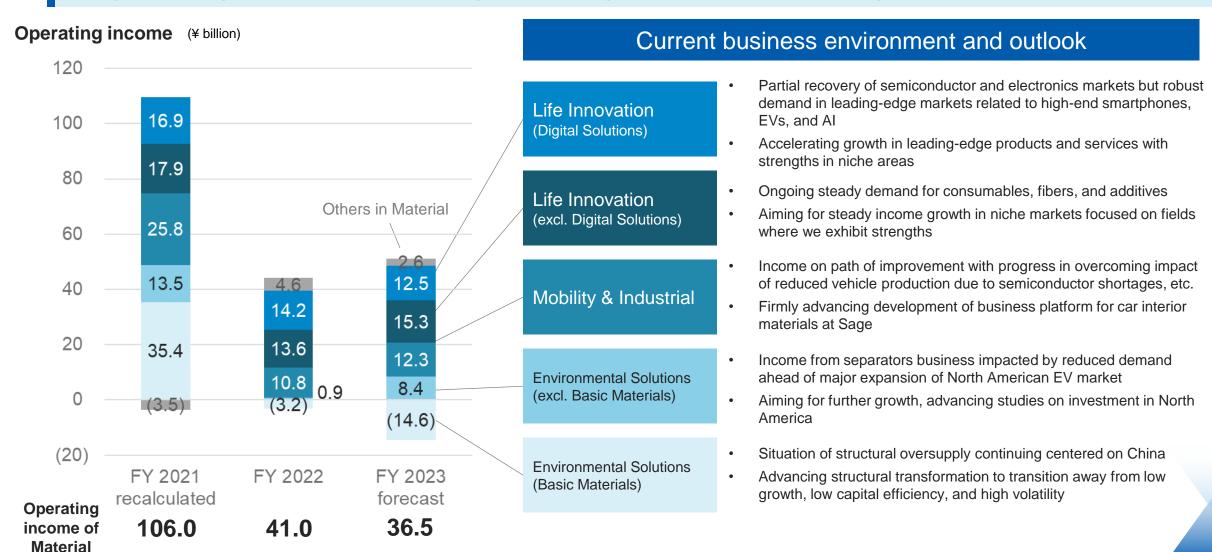
- Environmental Solutions -¥10.4 billion; Income forecast revised downward due to lower than expected demand and deteriorated terms of trade with increased feedstock costs in Basic Materials, and lower than expected demand for separators
- Life innovation -¥2.7 billion; Digital Solutions demand basically as expected in targeted applications such as high-end smartphones and AI servers, but downward revised larger than expected demand decline in general applications

Current business environment and outlook for Material segment



Material operating income declining for three years with impact of significant change in the operating environment centered on Basic Materials

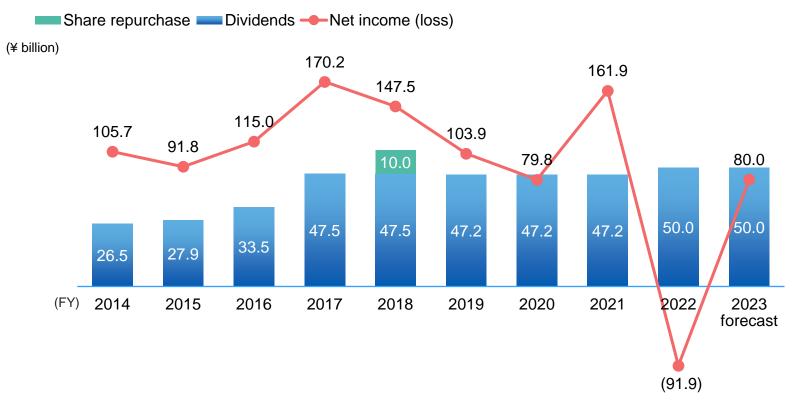
Aiming for income growth by proactively advancing investment in growth markets while accelerating structural transformation



Shareholder returns



Interim dividend of ¥18 per share, full-year dividend forecast of ¥36 per share (no change from the previous forecast) based on shareholder returns policy



Payout ratio	25.1%	30.4%	29.1%	27.9%	32.2%	45.4%	59.1%	29.1%	-	62.4%
Dividend per share (¥)	19	20	24	34	34	34	34	34	36	36

Shareholder returns policy

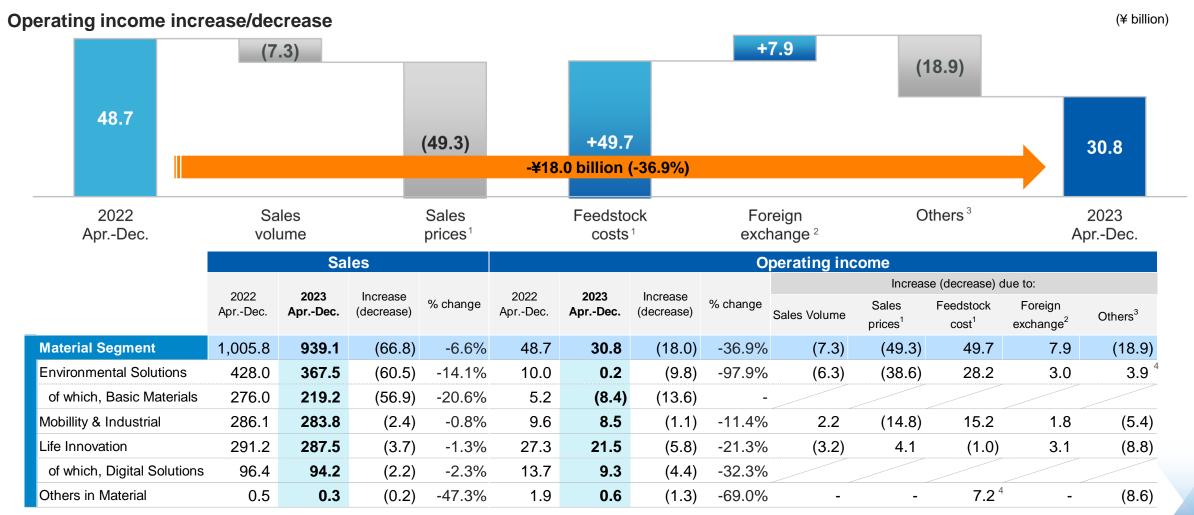
- Determining level of shareholder returns based on medium-term FCF outlook
- Shareholder returns basically by dividends, aiming to maintain or increase dividends per share
- With payout ratio of around 30–40% (3-year total), aiming to steadily increase level of shareholder returns
- Share repurchases as appropriate based on comprehensive consideration of optimal debt/equity level, investment items, and share price

Asahi **KASEI**

3. Results by segment

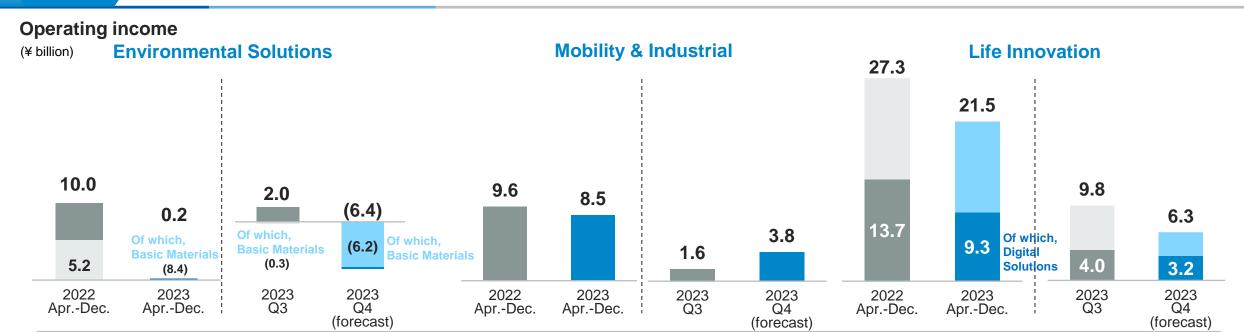
Sales and operating income increase/decrease

Terms of trade improved as negative impact of sales prices due to lower market prices was offset by reduced feedstock costs and positive impact of foreign exchange, but operating income decreased with lower sales volume due to demand slowdown and negative impact of others (inventory valuation, operating rates, etc.)



¹ Excluding effect of foreign exchange. ² Effect of foreign exchange associated with sales prices and feedstock costs. ³ Foreign currency translation adjustment, fixed costs, inventory valuation, etc.

⁴ "Others" in operating income of Environmental Solutions includes increase/decrease related to internal sales price which correlates with "Feedstock cost" for the segment; to compensate, corresponding positive and negative figures are shown as "Feedstock cost" and "Others" of Others in Material.



Main b	ousinesses		2023 AprDec. vs 2022 AprDec. (YoY)		Q4 forecast vs Q3 (QoQ)
Environmental	Separators		Impact of decreased shipments and reduced operating rates, but operating income increase with decreased amortization of goodwill and other intangible assets due to impairment on Polypore in previous fiscal year	0	Increased shipments with new adoptions in automotive applications, but operating income decrease due to product mix and seasonal increases in fixed costs such as maintenance
Solutions	Basic Materials	0	Operating income decrease with reduced shipments due to sluggish demand, impact of inventory valuation, and maintenance turnaround	0	Operating income decrease with reduced shipments due to sluggish demand, deterioration of operating rates, and increased fixed costs due to advancement of maintenance schedule
Mobility &	Car interior material		Operating income increase with greater sales volume due to recovery from impact of reduced vehicle production and effect of increased capacity, and improved terms of trade		Reduced demand in China and Europe but steady operating income with progress in passing on costs
Industrial	Engineering plastics & others	0	Firm shipments centered on automotive applications, but operating income decrease with impact of inventory valuation and lower operating rates due to production adjustments		Operating income increase with increased shipments in consumer electronics, office equipment, and industrial applications, and improved terms of trade
Life Innovation	Digital Solutions	0	Decreased operating income with fewer shipments in H1 due to lower demand in electronics and semiconductor markets, and impact of inventory valuation	0	Demand trending toward gradual improvement but operating income decrease with shipments ahead of schedule and seasonal increases in fixed costs

Performance trend



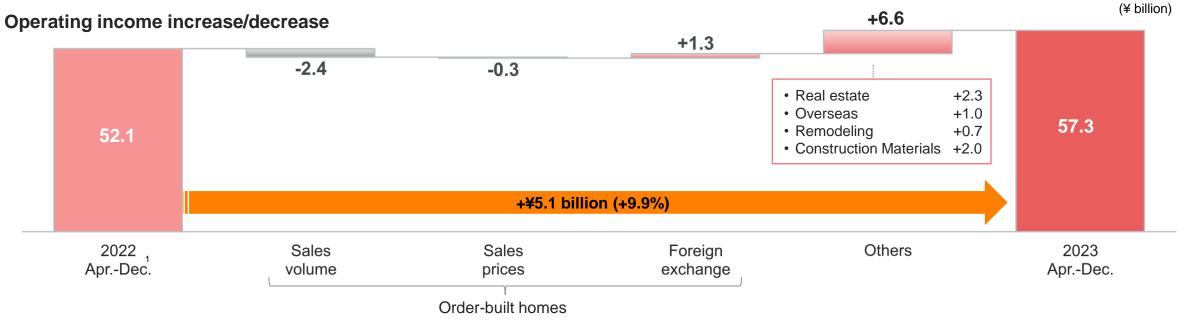
											(¥ billion)
Sales	H1	H2	FY 2022	Н1	Q3	Q4 forecast	H2 forecast	FY 2023 forecast	Increase (decrease)	% change	FY 2023 forecast in Nov.
Material Segment	678.8	637.8	1,316.6	610.2	328.9	323.9	652.8	1,263.0	(53.6)	-4.1%	1,304.0
Environmental Solutions	291.3	268.6	559.8	234.7	132.8	129.5	262.3	497.0	(62.8)	-11.2%	522.0
of which, Basic Materials	187.4	174.5	361.9	138.3	80.8	77.8	158.7	297.0	(64.9)	-17.9%	314.0
Mobility & Industrial	192.1	186.3	378.4	187.7	96.0	99.2	195.3	383.0	4.6	+1.2%	385.0
Life Innovation	195.2	182.6	377.7	187.5	100.0	94.5	194.5	382.0	4.3	+1.1%	396.0
of which, Digital Solutions	66.5	56.0	122.5	61.0	33.1	31.8	65.0	126.0	3.5	+2.9%	136.0
Others in Material	0.3	0.4	0.7	0.3	0.0	0.7	0.7	1.0	0.3	+50.0%	1.0

Operating Income			FY 2022				H2	FY 2023	Increase	% change	FY 2023 forecast
	H1	H2		H1	Q3	Q4 forecast	forecast	forecast	(decrease)	70 Shangs	in Nov.
Material Segment	40.6	0.4	41.0	17.7	13.0	5.7	18.8	36.5	(4.5)	-11.0%	49.5
Environmental Solutions	12.5	(14.8)	(2.3)	(1.8)	2.0	(6.4)	(4.4)	(6.2)	(3.9)	-	4.2
of which, Basic Materials	9.5	(12.7)	(3.2)	(8.1)	(0.3)	(6.2)	(6.5)	(14.6)	(11.4)	-	(6.1)
Mobility & Industrial	9.1	1.7	10.8	6.9	1.6	3.8	5.4	12.3	1.5	+13.8%	13.6
Life Innovation	19.6	8.2	27.8	11.7	9.8	6.3	16.1	27.8	(0.0)	-0.1%	30.5
of which, Digital Solutions	10.5	3.7	14.2	5.3	4.0	3.2	7.2	12.5	(1.7)	-12.1%	17.1
Others in Material	(0.6)	5.2	4.6	1.0	(0.4)	2.0	1.6	2.6	(2.0)	-43.8%	1.2

Sales and operating income increase/decrease



Effects of higher unit prices and fixed cost reductions exceeded by negative impacts in sales factor due to reduced volume of work, but increased operating income with firm performance in real estate, overseas business, and construction materials



			Sa	ıles		Operating income								
					Increase (decrease) due to:									
		2022 AprDec.	2023 AprDec.	Increase (decrease)	% change	ange 2022	1	1	% change	Order-built homes		es		
		дргbec. дргbec.	AprDec.	(dccrcasc)		Apr. Dec.	, p	(deorease)		Sales	Marginal profit	Fixed cost	Others	
	Homes segment	650.6	702.7	52.1	+8.0%	52.1	57.3	5.1	+9.9%	(2.4)	(0.3)	1.3	6.6	
	Homes	620.5	670.2	49.7	+8.0%	50.8	53.9	3.1	+6.2%	(2.4)	(0.3)	1.3	4.6 ²	
	Construction Materials	30.1	32.5	2.4	+7.9%	1.3	3.4	2.0	+149.1%	-	-	-	2.0	

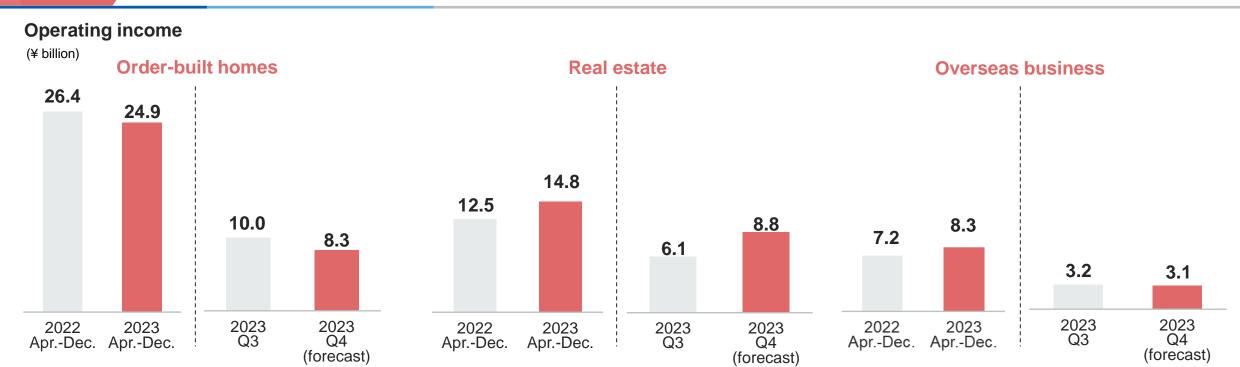
¹ Figures for fiscal 2022 retroactively revised to reflect result of PPA (purchase price allocation) completed in Q1 2023 related to Focus Companies acquired on October 31, 2022

² Real estate, Remodeling, Overseas, etc.

Overview by business



(forecast)



Main b	ousinesses		2023 AprDec. vs 2022 AprDec. (YoY)		Q4 forecast vs Q3 (QoQ)
	Order-built homes	0	Increased average unit prices with larger and higher value- added units and reduced costs, but operating income decrease with higher material costs and decreased volume	0	Operating income decrease with lower volume of work due to seasonal factors related to revenue recognition
Homes	Real estate		Operating income increase with firm growth of number of units in rental management business and earnings differential among condominium units delivered		Operating income increase with firm performance of rental management business and improved product mix of condominium units delivered
	Overseas		Increased operating income with progress in passing on higher material and labor costs which significantly impacted year-ago period in Australian business (decreased operating income in North American business compared to year-ago period when selling prices were maintained while lumber prices declined)		Lower volume due to seasonal factors but progress in passing on higher labor costs in Australian business; steady operating income overall

(forecast)

Performance trend

(¥	billion)	

											FY 2023
Sales	H1	H2	FY 2022	H1	Q3	Q4 forecast	H2 forecast	FY 2023 forecast	Increase (decrease)	% change	forecast in Nov.
Homes Segment	420.4	478.5	899.0	462.6	240.0	240.3	480.4	943.0	44.0	+4.9%	943.0
Homes	401.0	458.2	859.2	440.6	229.5	229.8	459.4	900.0	40.8	+4.7%	900.0
Order-built homes	196.6	214.1	410.7	195.6	102.7	101.7	204.4	400.0	(10.7)	-2.6%	400.0
Real estate	81.1	108.4	189.5	87.1	50.7	62.2	112.9	200.0	10.5	+5.5%	200.0
Remodeling	26.1	28.3	54.4	27.9	13.4	14.6	28.1	56.0	1.6	+3.0%	57.0
Overseas business	96.8	106.6	203.4	129.4	62.5	53.1	115.6	245.0	41.6	+20.4%	240.0
Others	0.4	0.8	1.2	0.6	0.1	(1.8)	(1.6)	(1.0)	(2.2)	-185.2%	3.0
Construction Materials	19.4	20.3	39.7	22.0	10.5	10.5	21.0	43.0	3.3	+8.2%	43.0

											FY 2023	
Operating income	H1	H2	FY 2022 ¹	H1	Q3	Q4 forecast	H2 forecast	FY 2023 forecast	Increase (decrease)	% change	forecast in Nov.	
Homes Segment	33.6	41.8	75.4	35.4	21.9	22.7	44.6	80.0	4.6	+6.1%	79.8	
Homes	32.9	41.0	73.9	32.7	21.2	22.1	43.3	76.0	2.1	+2.8%	76.0	
Order-built homes	16.2	20.8	37.0	14.9	10.0	8.3	18.3	33.2	(3.8)	-10.2%	33.2	
Real estate	7.5	14.2	21.7	8.7	6.1	8.8	14.9	23.6	1.9	+8.9%	23.4	
Remodeling	2.5	3.3	5.8	3.2	1.4	2.0	3.4	6.7	0.9	+15.5%	6.6	
Overseas business	6.4	2.1	8.6	5.1	3.2	3.1	6.3	11.4	2.9	+33.3%	11.4	
Others	0.3	0.6	0.9	0.8	0.5	(0.2)	0.3	1.1	0.2	+21.7%	1.4	
Construction Materials	0.7	0.7	1.5	2.6	0.7	0.4	1.2	3.8	2.3	+158.8%	3.8	

¹ Figures for fiscal 2022 are retroactively revised to reflect result of PPA (purchase price allocation) completed in Q1 2023 related to Focus Companies acquired on October 31, 2022

Breakdown of order-built homes and real estate



Orders for order-built homes decreased year-on-year in H1 but improved in Q3 with firm orders for large multi-dwelling homes; continuing to advance larger and higher added-value units from Q4 onward

Steady expansion of rental management business in real estate based on recent expansion of orders for multi-dwelling homes

(¥ billion, % indicates year-on-year comparison)

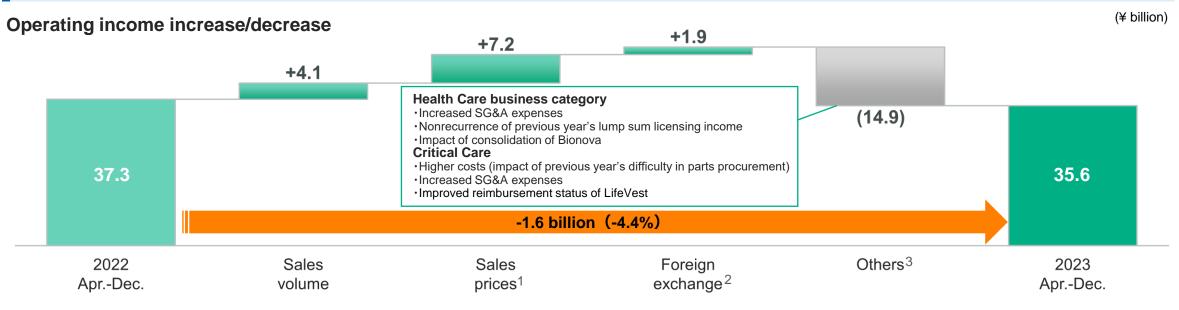
				Ord	ler-built ho	omes			R	eal estate	
			Orders			Sale	es			Sales ¹	
			new orders the term	Order backlog	Unit homes	Multi-dwelling homes	Other	Total	Development	Renta/ brokerage	Total
FY 2021	1 H1	206.3	(+42.0%)	563.5	127.4	51.0	10.6	189.0	21.8	64.2	86.0
	H2	178.0	(-1.8%)	533.3	142.3	60.6	11.6	214.5	29.5	67.0	96.5
	annual	384.3	(+17.7%)		269.7	111.6	22.2	403.5	51.3	131.2	182.5
FY 2022	2 H1	191.2	(-7.3%)	548.1	130.9	55.5	10.2	196.6	11.7	69.4	81.1
	H2	164.4	(-7.6%)	503.0	134.9	65.5	13.7	214.1	35.2	73.2	108.4
	annual	355.6	(-7.5%)		265.8	121.0	23.9	410.7	46.9	142.6	189.5
FY 2023	3 H1	186.5	(-2.4%)	525.0	113.7	69.3	12.5	195.6	12.7	74.4	87.1
	Q3	91.3	(+26.3%)	525.8	60.6	36.4	5.8	102.7	13.0	37.8	50.7
	Q4 forecast	95.5	(+3.7%)	499.9				101.7	20.9	41.3	62.2
	H2 forecast	186.8	(+13.6%)	499.9				204.4	33.8	79.1	112.9
	annual forecast	373.3	(+5.0%)					400.0	46.5	153.5	200.0

¹ Within real estate business, condominiums business is shown as "Development" while brokerage business and rental management are shown together as "Rental/brokerage" (FY 2021-2022 revised accordingly)

Sales and operating income increase/decrease



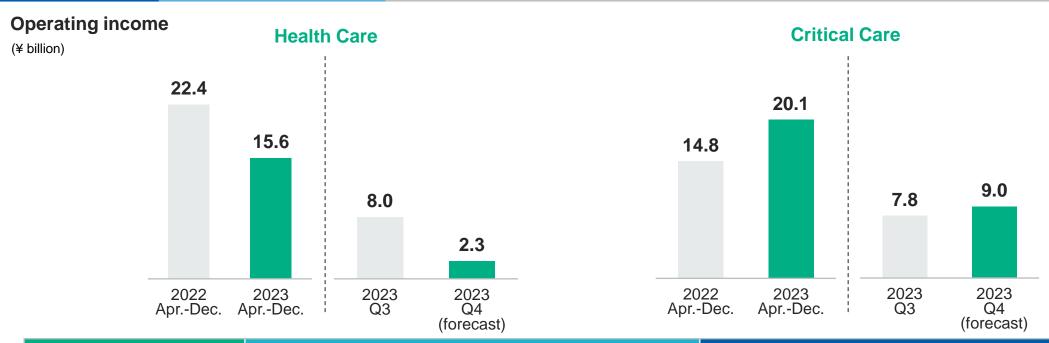
In Critical Care, positive sales prices factor with progress in passing on higher costs to defibrillator prices and positive sales volume factor for AEDs with improvement of difficulty in parts procurement; in the Health Care business category, negative others factor with nonrecurrence of previous year's lump sum licensing income, increased SG&A expenses, and impact of new consolidation of Bionova; overall operating income decreased



	Sales				Operating income								
	2022	2023	Increase		2022	2023	Increase			Increase (deci	rease) due to:		
		AprDec.	(decrease)	% change	AprDec.	AprDec.	(decrease)	% change	Sales volume	Sales prices ¹	Foreign exchange ²	Others ³	
Health Care Segment	374.1	412.0	37.9	+10.1%	37.3	35.6	(1.6)	-4.4%	4.1	7.2	1.9	(14.9)	
Health Care	153.4	157.2	3.8	+2.5%	22.4	15.6	(6.9)	-30.7%	1.8	(0.2)	0.2	(8.6)	
Critical Care	220.7	254.8	34.1	+15.4%	14.8	20.1	5.3	+35.5%	2.4	7.4	1.8	(6.3)	

¹ Excluding effect of foreign exchange. ² Effect of foreign exchange associated with sales prices.

³ Including foreign currency translation adjustment, fixed cost variance, and nonrecurring income/expense related to licensing, new consolidations, etc.



Ма	ain businesses		2023 AprDec. vs 2022 AprDec. (YoY)		Q4 forecast vs Q3 (QoQ)
Health	Pharmaceuticals	0	Favorable sales trend for Envarsus XR, but operating income decrease with increased costs associated with new product launch and nonrecurrence of previous year's lump sum licensing income	0	Operating income decrease with lower shipments and higher SG&A expenses due to seasonal factors
Care	Medical		Operating income decrease with consolidation of Bionova and decreased shipments of Planova due to inventory adjustments by customers.		Recovery of shipments of Planova, but operating income decrease with seasonal increase in SG&A expenses
Critical	LifeVest		Operating income increase with improved reimbursement status, etc.	0	Operating income increase with increased revenue due to firm orders
Care	Defibrillators		Operating income increase with progress in passing on increased costs and increased shipments of AEDs along with recovery from difficulty in parts procurement		Increased operating income with increased shipments of AEDs and professional defibrillators

Health Care

Critical Care

Performance trend

30.0

27.0

57.0

32.3

18.1

Asahi **KASEI**

											(¥ billion)
Sales	H1	H2	FY 2022	H1	Q3	Q4 forecast	H2 forecast	FY 2023 forecast	Increase (decrease)	% change	FY 2023 forecast in Nov.
Health Care Segment	245.5	251.4	496.9	266.5	145.5	143.0	288.5	555.0	58.1	+11.7%	560.0
Health Care	98.9	101.3	200.2	100.9	56.4	52.8	109.1	210.0	9.8	+4.9%	213.0
Pharmaceuticals	53.6	56.4	110.0	56.3	32.4	28.3	60.7	117.0	7.0	+6.4%	118.0
Medical	45.3	44.9	90.2	44.5	23.9	24.5	48.5	93.0	2.8	+3.1%	95.0
Critical Care	146.6	150.1	296.7	165.7	89.2	90.2	179.3	345.0	48.3	+16.3%	347.0
Operating income	H1	H2	FY 2022	H1	Q3	Q4 forecast	H2 forecast	FY 2023 forecast	Increase (decrease)	% change	FY 2023 forecast in Nov.
Health Care Segment	25.8	16.0	41.9	19.8	15.8	11.4	27.2	47.0	5.1	+12.3%	46.4
Health Care	14.6	8.4	22.9	7.5	8.0	2.3	10.4	17.9	(5.0)	-21.9%	17.5
Critical Care	11.3	7.7	18.9	12.3	7.8	9.0	16.8	29.1	10.2	+53.6%	28.9
EBITDA	H1	H2	FY 2022	H1	Q3	Q4 forecast	H2 forecast	FY 2023 forecast	Increase (decrease)	% change	FY 2023 forecast in Nov.
Health Care Segment	57.2	49.2	106.4	54.0	33.6						114.3
Health Care	27.2	22.2	49.4	21.7	15.5						46.1

68.1

			FY 2022		FY 2	2023	AprDec	c. (YoY)
(Sales regio	on, monetary unit)	Q3	AprDec.		Q3	AprDec.	Increase (decrease)	% change
Asahi Kasei Pharm	na							
Teribone	(Japan, ¥ billion)	10.2	30.8	39.9	10.6	29.9	(0.9)	-3.0%
Recomodulin	(Japan, ¥ billion)	2.5	6.7	8.4	2.5	6.6	(0.0)	-0.6%
Kevzara	(Japan, ¥ billion)	2.6	7.1	9.3	3.1	8.5	1.4	+19.9%
Reclast	(Japan, ¥ billion)	0.4	1.1	1.4	0.4	1.0	(0.1)	-6.7%
Plaquenil	(Japan, ¥ billion)	1.4	4.1	5.4	1.6	4.5	0.4	+8.5%
Veloxis Pharmaceu	uticals							
Envarsus XR	(US, \$ million)	53	141	186	62	169	28	+19.9%

	Generic name	Classification	Indication	Formulation
Teribone	Teriparatide acetate	Synthetic human parathyroid hormone (PTH)	Osteoporosis with high risk of fracture	Injection
Reclast	Zoledronic acid	Osteoporosis drug	Osteoporosis	Injection
Recomodulin	Recombinant thrombomodulin alfa	Anticoagulant	Disseminated intravascular coagulation	Injection
Kevzara	Sarilumab (rDNA origin)	Interleukin-6 inhibitor	Rheumatoid arthritis not responding well to conventional treatments	Injection
Plaquenil	Hydroxychloroquine sulfate	Immunomodulator	Cutaneous lupus erythematosus, systemic lupus erythematosus	Tablet
Envarsus XR	Tacrolimus extended-release tablets	Immunosuppressant drug	Kidney transplantation	Tablet

Pharmaceuticals pipeline

Development stage	Code name, generic name	Indication	Origin	Development	Region/remarks
Market launch (Q1 FY 2023)	AK1820, isavuconazoniu	Aspergillosis, mucormycosis and	Licenced	In-house	Brand name: Cresemba
Filed	m sulfate	cryptococcosis	Liconoca	iii iiodoo	Additional formulation
Phase III	TA799, apraglutide	Short bowel syndrome	Licensed	Licensor	Phase I in Japan was conducted by Asahi Kasei Pharma
Phase II	ART-123, recombinant thrombomodulin alfa	Chemotherapy-induced peripheral neuropathy (CIPN)	In-house	In-house	Additional indication Joint U.SJapan Phase I study in progress
Phase II	A1/4020	Pain associated with osteoarthritis	Linamand	In house	, ,
Phase II	AK1830	Chronic low back pain	Licensed	In-house	
Phase I	AK1910	Autoimmune diseases	Licensed	In-house	
Phase III (overseas)	ART-123, recombinant thrombomodulin alfa	Severe sepsis with coagulopathy	In-house	In-house	United States, Europe, etc.
Phase I (overseas)	ART-123, recombinant thrombomodulin alfa	Chemotherapy-induced peripheral neuropathy (CIPN)	In-house	In-house	United States
Phase I (overseas)	AK1320	Spinal fusion surgery	In-house	In-house	North America
Phase I (overseas)	VEL-101	SOT (solid organ transplant)	Licensed	In-house	United States,etc.
Phase II (licensed out) LY3857210		Chronic pain	Co-development	Licensee	Global (Asahi Kasei Pharma has promotion rights in Japan and China)

Asahi **KASEI**

4. Appendix

(¥ billion)

						(+ 51111011)
	2022 Ap	rDec.	2023 Ap	orDec.	Increase	% abanga
	Overseas sales	% of total	Overseas sales	% of total	(decrease)	% change
Material Segment	595.1	59.2%	571.6	60.9%	(23.5)	-3.9%
Environmental Solutions	236.8	55.3%	213.0	58.0%	(23.8)	-10.0%
Mobility & Industrial	228.7	79.9%	226.9	79.9%	(1.8)	-0.8%
Life Innovation	129.1	44.3%	131.4	45.7%	2.3	+1.8%
Others in Material	0.5	100.0%	0.2	97.6%	(0.2)	-48.6%
Homes Segment	149.5	23.0%	191.9	27.3%	42.5	+28.4%
Homes	149.5	24.1%	191.9	28.6%	42.5	+28.4%
Construction Materials	_	-	-	-	-	-
Health Care Segment	291.3	77.9%	328.1	79.6%	36.8	+12.6%
Health Care	73.9	48.2%	77.1	49.0%	3.2	+4.3%
Critical Care	217.4	98.5%	251.0	98.5%	33.6	+15.5%
Others	0.7	7.4%	0.9	8.9%	0.2	+25.2%
Consolidated	1,036.6	50.8%	1,092.5	52.9%	55.9	+5.4%
Overseas sales by region						
Asia	415.7	20.4%	390.2	18.9%	(25.5)	-6.1%
of which, sales to China	194.6	9.5%	191.4	9.3%	(3.2)	-1.6%
The Americas	379.8	18.6%	422.9	20.5%	43.1	+11.3%
Europe	125.9	6.2%	138.5	6.7%	12.6	+10.0%
Other countries	115.3	5.6%	141.0	6.8%	25.8	+22.3%

Major M&A (since April 2022)

Segment	Business category	Company	Operations	Consolidation on statements of income	Cost	Goodwill	
Homes	Homes	Focus Companies (Focus Plumbing LLC and 4 other companies)	Residential construction work in North America	Nov.1, 2022	¥36.2 billion	¥12.8 billion	
Health Care	Health Care	Bionova Holdings, Inc.	Biopharmaceutical manufacturing process development, GMP-compliant manufacturing of current and next-generation antibody drugs	Jul. 1, 2022	¥42.9 billion	¥35.5 billion	

Quarterly sales

(¥ billion)

	- >/			15	-	0004 /		15		5)/ 6	2000			5)/ 6		+ Dillion)
	ͰY	2020 (re	ecalculate	ed)	ͰY	2021 (re	calculate	ed)		FY 2	2022			FY 2	2023	
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4 forecast
Material Segment	208.0	236.8	271.0	289.0	279.6	296.3	315.2	318.9	339.4	339.4	327.0	310.8	296.8	313.4	328.9	323.9
Environmental Solutions	89.0	95.1	106.5	123.7	119.1	129.0	137.3	137.2	149.9	141.4	136.8	131.8	114.6	120.1	132.8	129.5
of which, Basic Materials	53.7	55.9	64.4	77.1	72.4	82.3	90.2	90.0	100.1	87.3	88.7	85.9	66.2	72.1	80.8	77.8
Mobility & Industrial	39.1	55.6	71.6	76.8	75.4	76.5	80.7	89.6	92.5	99.7	94.0	92.3	91.8	96.0	96.0	99.2
Life Innovation	79.9	85.9	92.7	88.3	85.0	90.5	97.1	91.9	96.9	98.3	96.0	86.5	90.3	97.3	100.0	94.5
of which, Digital Solutions	28.0	28.1	30.7	27.5	28.6	30.6	31.3	30.9	34.2	32.3	29.9	26.1	29.4	31.7	33.1	31.8
Others in Material	(0.0)	0.3	0.2	0.2	0.0	0.3	0.2	0.2	0.2	0.2	0.2	0.2	0.2	0.0	0.0	0.7
Homes Segment	147.8	184.8	170.2	177.1	195.1	197.9	218.3	211.2	206.6	213.8	230.1	248.4	221.1	241.6	240.0	240.3
Homes	139.1	175.3	161.0	169.4	187.2	188.6	208.5	202.2	197.5	203.5	219.5	238.8	210.5	230.2	229.5	229.8
Construction Materials	8.8	9.5	9.2	7.6	7.9	9.3	9.8	9.0	9.2	10.3	10.7	9.6	10.6	11.4	10.5	10.5
Health Care Segment	95.7	109.2	103.0	100.0	105.8	100.1	107.0	103.0	121.4	124.1	128.6	122.8	129.4	137.1	145.5	143.0
Health Care	36.5	37.8	40.7	39.4	42.8	42.6	46.8	42.1	50.5	48.5	54.5	46.8	51.1	49.8	56.4	52.8
Critical Care	59.2	71.4	62.3	60.6	63.0	57.5	60.3	60.9	71.0	75.6	74.1	76.0	78.3	87.3	89.2	90.2
Others	3.6	3.5	3.0	3.3	3.0	3.3	3.2	3.5	3.0	3.5	3.4	4.1	3.4	3.1	3.8	3.6
Consolidated	455.2	534.2	547.3	569.4	583.4	597.6	643.7	636.6	670.4	680.8	689.2	686.1	650.7	695.2	718.2	710.9

Quarterly operating income

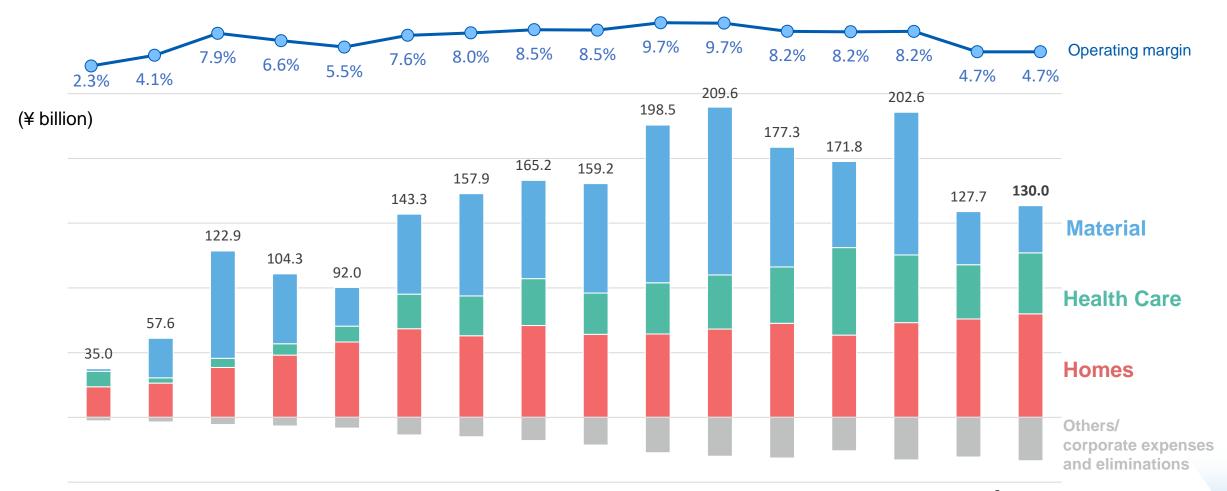
(¥ billion)

															(=	¥ billion)
	FY	2020 (re	calculate	d)	FY 2021 (recalculated)				FY 2022				FY 2023			
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3 ¹	Q4 ¹	Q1	Q2	Q3	Q4 forecast
Material Segment	8.0	11.0	20.9	23.0	31.1	27.5	29.8	17.6	26.8	13.9	8.1	(7.7)	7.6	10.1	13.0	5.7
Environmental Solutions	1.9	4.4	8.2	13.0	14.3	14.5	13.8	6.2	10.2	2.4	(2.6)	(12.2)	(0.7)	(1.1)	2.0	(6.4)
of which, Basic Materials	(1.0)	2.0	4.2	8.9	8.2	10.8	10.0	6.4	8.3	1.2	(4.2)	(8.5)	(5.1)	(2.9)	(0.3)	(6.2)
Mobility & Industrial	(3.3)	0.8	3.9	6.3	8.2	5.0	5.4	7.1	5.2	3.9	0.5	1.2	3.0	3.9	1.6	3.8
Life Innovation	8.2	6.6	9.0	5.5	10.2	8.9	10.8	4.9	12.1	7.5	7.7	0.6	4.5	7.2	9.8	6.3
of which, Digital Solutions	3.1	2.8	3.8	3.6	4.3	4.6	4.6	3.4	6.7	3.8	3.2	0.5	2.0	3.3	4.0	3.2
Others in Material	1.2	(0.8)	(0.3)	(1.8)	(1.6)	(1.1)	(0.2)	(0.6)	(0.6)	0.1	2.5	2.7	0.8	0.2	(0.4)	2.0
Homes Segment	10.6	20.9	16.4	15.2	15.1	18.1	22.3	17.3	15.3	18.3	18.5	23.3	13.4	21.9	21.9	22.7
Homes	9.8	19.6	15.5	14.8	14.7	17.3	21.3	17.3	15.0	17.9	17.9	23.1	12.5	20.2	21.2	22.1
Construction Materials	1.0	1.3	1.1	0.0	0.4	0.8	1.0	0.0	0.3	0.4	0.6	0.1	0.9	1.7	0.7	0.4
Health Care Segment	15.5	19.9	20.4	11.8	20.5	13.8	15.9	2.0	14.8	11.0	11.4	4.6	9.6	10.3	15.8	11.4
Health Care	5.7	5.1	8.8	3.4	7.6	5.9	9.0	(0.7)	10.0	4.5	7.9	0.5	5.1	2.4	8.0	2.3
Critical Care	9.8	14.8	11.7	8.4	12.9	7.8	6.9	2.7	4.8	6.5	3.5	4.1	4.5	7.9	7.8	9.0
Others	0.8	1.0	0.9	1.5	0.5	1.2	0.9	1.5	0.6	1.2	8.0	1.7	0.6	1.0	0.6	0.3
Corporate expenses and eliminations	(4.8)	(6.1)	(5.8)	(9.2)	(6.7)	(7.9)	(8.0)	(9.8)	(8.1)	(7.9)	(8.6)	(10.2)	(9.4)	(9.2)	(8.7)	(8.6)
Consolidated	30.1	46.7	52.7	42.3	60.5	52.6	60.9	28.6	49.4	36.4	30.3	11.7	21.8	34.1	42.6	31.5

¹ Figures for fiscal 2022 are retroactively revised to reflect result of PPA (purchase price allocation) completed in Q1 2023 related to Focus Companies acquired on October 31, 2022.

Operating income trend¹

Income structure is more resilient with steady income growth in Homes and income expanding in Health Care; profitability in Material is the issue for income growth moving forward



FY 2008 FY 2009 FY 2010 FY 2011 FY 2012 FY 2013 FY 2014 FY 2015 FY 2016 FY 2017 FY 2018 FY 2019 FY 2020 FY 2021 FY 2022 FY 2023 forecast

¹ Results of past fiscal years are reclassified to the current disclosure segments with simplified calculation for reference

² Figures for fiscal 2022 retroactively revised to reflect result of PPA (purchase price allocation) completed in Q1 2023 related to Focus Companies acquired on October 31, 2022

Business categories

Segments	Business categories	Businesses								
		Separators								
	Environmental Solutions	Membrane solutions								
	Environmental Solutions	Synthetic rubber & elastomers								
		Basic Materials Petrochemical-related business								
		Car interior material								
Material	Mobility & Industrial	Engineering plastics								
Malenai		Performance coating materials								
		Digital Electronic materials								
		Solutions Electronic devices								
	Life Innovation	High-performance materials (functional additives, etc.)								
		Life Fibers (apparel, etc.)								
		Consumables								
		Order-built homes (unit homes, multi-dwelling homes)								
	Homes	Real estate (condominiums, rental management)								
Homes	Homes	Remodeling								
		Overseas business (North American, Australian)								
	Construction Materials	Construction materials								
	Health Care	Pharmaceuticals (therapeutic drugs)								
Health Care	Ticality Gaic	Medical (bioprocess, blood purification)								
Health Gale	Critical Care	Defibrillators								
	Ontrodi Garc	LifeVest (wearable cardioverter defibrillator)								



- For comparison purposes, results of past fiscal years are recalculated in accordance with the new classifications from FY 2022
- The Accounting Standard for Revenue Recognition is applied beginning with FY 2021.
- Figures for operating income by business category include intrasegment transactions which are eliminated from the segment totals.
- EBITDA = operating income, depreciation, and amortization (tangible, intangible, and goodwill)

Schedule for announcement of financial results for fiscal 2023

May 9, 2024 (JST)