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Announcement Regarding Change in Shareholder Return Policy

AGC Inc. (the Company) hereby announces that it has decided to change the shareholder return policy as follows.

1. Reason for the change

In order to achieve more stable shareholder returns, the Company has decided to use the “dividend on equity (DOE),” which is unlikely to be affected by business performance in a single fiscal year, as an indicator for shareholder returns.

2. Details of the change

(Underlined sections indicate changed parts)

Before change	<ul style="list-style-type: none">• While maintaining financial soundness, the AGC Group will prioritize the use of cash generated from <u>core businesses</u> for capital investment in strategic businesses and other areas necessary for future growth, M&A, and R&D.• With regards to the return of profit to shareholders, the Company will maintain stable dividends with a target <u>consolidated dividend payout ratio of 40%</u> while comprehensively considering such factors as consolidated business performance in the fiscal year under review and future demand for funds.• In addition, <u>the Company implements flexible acquisition of treasury shares as a shareholder return policy that contributes to enhancing capital efficiency.</u>
After change	<ul style="list-style-type: none">• While maintaining financial soundness, the AGC Group will prioritize the use of cash generated from <u>business activities</u> for capital investment in strategic businesses and other areas necessary for future growth, M&A, and R&D.• With regards to the return of profit to shareholders, the Company will maintain stable dividends with a target <u>dividend on equity (DOE) of around 3%</u> while comprehensively considering such factors as consolidated business performance in the fiscal year under review and future demand for funds.• In addition, <u>the Company will make comprehensive decisions concerning the acquisition of treasury shares, while taking into consideration comparisons with other investment projects, capital efficiency, and financial position.</u>

3. Timing of the change

The change will be applied from fiscal 2024 (the fiscal year ending December 2024).