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February 8, 2024

Consolidated Financial Results for the Nine Months Ended December 31, 2023 (Q3 FY2023) (Under Japanese GAAP)

Company name: FUJI OIL HOLDINGS INC. Listing: Tokyo Stock Exchange

Securities code: 2607

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Scheduled date to file quarterly securities report: February 8, 2024

Scheduled date to commence dividend payments:

Preparation of supplementary material on quarterly financial results: Yes

Holding of quarterly financial results briefing:

Yes (For institutional investors and analysts)

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the nine months ended December 31, 2023 (April 1, 2023 – December 31, 2023)

(1) Consolidated operating results (cumulative)

(Percentages indicate year-on-year changes.)

	Net sales	Net sales Operating profit		Ordinary profit		Profit attributable to owners of parent		
Nine months ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
December 31, 2023	421,538	1.2	12,897	47.0	11,629	38.9	4,972	△1.8
December 31, 2022	416,687	30.2	8,776	△26.4	8,375	△28.7	5,062	△46.0

(Note) Comprehensive income For the nine months ended December 31, 2023: \$\xi27,118\$ million [0.8%] For the nine months ended December 31, 2022: \$\xi26,916\$ million [38.0%]

	Basic earnings per share	Diluted earnings per share
Nine months ended	Yen	Yen
December 31, 2023	57.84	_
December 31, 2022	58.89	_

(2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
As of	Millions of yen	Millions of yen	%	Yen
December 31, 2023	482,965	233,473	46.0	2,585.56
March 31, 2023	468,789	210,983	43.3	2,359.34

(Reference) Shareholder's equity As of December 31, 2023: ¥222,266 million As of March 31, 2023: ¥202,820 million

2. Cash dividends

	Annual dividends per share						
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total		
	Yen	Yen	Yen	Yen	Yen		
Fiscal year ended March 31, 2023	_	26.00	_	26.00	52.00		
Fiscal year ending March 31, 2024	_	26.00	_				
Fiscal year ending March 31, 2024 (Forecast)				26.00	52.00		

(Note) Revisions to the forecast of cash dividends most recently announced: None

3. Consolidated forecasts for the fiscal year ending March 31, 2024 (April 1, 2023 - March 31, 2024)

(Percentages indicate year-on-year changes.)

	Net sale	es	Operating	profit	Ordinary	profit	Profit attribution		Profit per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Fiscal year ending March 31, 2024	550,000	△1.3	16,500	50.8	15,000	54.8	6,500	6.1	75.61

(Note) Revisions to the consolidated forecast most recently announced: None

* Notes

(1) Changes in significant subsidiaries during the period (changes in specified subsidiaries resulting in the change in scope of consolidation): None

(2) Adoption of accounting treatment specific to the preparation of quarterly consolidated financial statements: None

(3) Changes in accounting policies, changes in accounting estimates, and restatement

(i) Changes in accounting policies due to revisions to accounting standards and other regulations: None

(ii) Changes in accounting policies due to other reasons: None

(iii) Changes in accounting estimates: None

(iv) Restatement: None

(4) Number of issued shares (common shares)

(i) Total number of issued shares at the end of the period (including treasury shares)

As of December 31, 2023	87,569,383 shares
As of March 31, 2023	87,569,383 shares

(ii) Number of treasury shares at the end of the period

As of December 31, 2023	1,604,844 shares
As of March 31, 2023	1,604,642 shares

(iii) Average number of shares outstanding during the period (cumulative from the beginning of the fiscal year)

Nine months ended December 31, 2023	85,964,661 shares
Nine months ended December 31, 2022	85,963,663 shares

- * Quarterly financial results reports are exempt from quarterly review conducted by certified public accountants or an audit corporation.
- * Explanations and other special notes concerning the appropriate use of business results forecasts

 The forward-looking statements included in this document are based on the information available at the time of this announcement. The actual results may differ from the forecasts in this report due to various factors.

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1. Qualitative Information on Results for the Nine Months Ended December 31, 2023

(1) Details of Operating Results

During the first nine months of the current consolidated fiscal year, concerns of an economic slowdown continued due to social unrest induced by increased tensions in international affairs and a downturn in China's economic growth, among other factors. In Japan, it continued to face rising prices in some food products and yen depreciation in foreign exchange rates due to continued easy monetary policy by Bank of Japan. However, the Japan's economy remains firm as the trend of price revision began to calm down and consumption recovered in the food service industry and the accommodation industry due to an increase in domestic and foreign tourists.

In the raw material market, while future outlook for cocoa bean prices is still uncertain due to a historic surge in international prices, prices for palm oil and soybeans remain stable.

Amid this environment, we are working to strengthen the business specific management to ensure the optimal allocation of management resources, with the group headquarters supporting the implementation of profit improvement measures for each group company. In addition to advancing a shift in product portfolio in existing businesses to high-value-added products, which included measures such as the transfer of the non-current assets of Fuji Oil New Orleans, LLC (USA, hereinafter "FVN") in April 2023, we are also building a competitive advantage by strengthening our supply structure in Southeast Asia for certified sustainable oils. With regards to Blommer Chocolate Company (USA, hereinafter "Blommer"), we recognized additional amortization cost of

With regards to Blommer Chocolate Company (USA, hereinafter "Blommer"), we recognized additional amortization cost of goodwill and impairment loss on property, plant and equipment as extraordinary losses in the third quarter of the current consolidated fiscal year. We have concluded that it is difficult to realize its initial estimated profits due to factors which appeared after the acquisition in 2019 such as effects of COVID-19 and increased fixed cost related to the rising key interest rates and inflation.

As a result of the above, earnings for the first nine months of the current consolidated fiscal year were as follows.

	Net sales	Operating profit	Ordinary profit	Profit attributable to owners of parent
Nine months ended	Millions of yen	Millions of yen	Millions of yen	Millions of yen
December 31, 2023	421,538	12,897	11,629	4,972
December 31, 2022	416,687	8,776	8,375	5,062
Change	+4,851 (+1.2%)	+4,121 (+47.0%)	+3,254 (+38.9%)	△90 (△1.8%)

Net sales increased due to higher sales prices to reflect rising raw material prices in the Industrial Chocolate segment and the effect of yen depreciation in foreign exchange rates. Operating profit increased mainly due to improved profitability in the Vegetable Oils and Fats segment in Japan, Americas and Europe, despite lower sales volume against stagnant demand in the U.S. confectionery market and increased fixed cost in the Industrial Chocolate segment in the U.S. Profit attributable to owners of parent decreased largely because of the extraordinary losses regarding Blommer, in spite of the increase in operating profit and the gain on sale of non-current assets of FVN.

The operating results by reported segment are shown below.

	Net sales			Operating prof	īt	
	Year-on-year change				Year-on-yea	r change
	Millions of yen	Millions of yen	%	Millions of yen	Millions of yen	%
Vegetable Oils and Fats	139,679	△13,979	△9.1%	11,742	+6,499	+124.0%
Industrial Chocolate	186,752	+19,310	+11.5%	△266	△4,357	△106.5%
Emulsified and Fermented Ingredients	67,884	△1,922	△2.8%	3,003	+2,066	+220.7%
Soy-based Ingredients	27,222	+1,443	+5.6%	1,268	△69	△5.2%
Adjustment	_	_	_	△2,850	△18	_
Total	421,538	+4,851	+1.2%	12,897	+4,121	+47.0%

(Vegetable Oils and Fats)

Net sales decreased due to declined sales prices to reflect falling prices for palm oil, our main raw material, and other raw materials and decreased sales of FVN attributed to the transfer of the non-current assets, although sales of frying oils and fats for manufacturers in Japan was strong.

Despite the rebound in Southeast Asia which performed in good shape in the previous fiscal year, operating profit increased mainly due to improved profitability responding to stable raw material prices in Japan, Americas and Europe and decreased fixed cost associated with the transfer of the non-current assets at FVN.

(Industrial Chocolate)

Net sales increased due to higher sales prices to reflect rising raw material prices, increased sales volume in Brazil and Europe, the effect of yen depreciation and others. Operating profit decreased due to decreased sales volume against stagnant demand in the U.S. confectionery market, increased fixed cost such as labor cost and deterioration in profitability attributed to rising raw material prices

in the U.S., although sales volume for the souvenir market recovered in Japan and Europe and profitability improved due to price revision in Southeast Asia.

(Emulsified and Fermented Ingredients)

Net sales decreased due to a decrease in sales volume and lower sales prices to reflect falling raw material prices in Southeast Asia and China. Operating profit increased due to the steady demand of a whipping cream and others in Japan and improved profitability through price revision in Southeast Asia and China.

(Soy-based Ingredients)

Net sales increased due to higher sales prices to reflect rising raw material prices caused by the effect of yen depreciation. Despite progress in optimizing sales prices, operating profit decreased due to increased fixed cost such as depreciation cost accompanied with the start of operations at new plant in Europe.

(2) Details of Financial Position

(i) Details of the Consolidated Financial Position

Total assets at the end of the nine months of the consolidated fiscal year under review increased by 14,175 million yen from the end of the previous consolidated fiscal year to 482,965 million yen. Under our Mid-term Management Plan, Reborn 2024, we are working to improve our financial structure by strengthening and rebuilding our business foundation. We will improve capital efficiency and strengthen our financial monitoring.

The consolidated financial position at the end of the nine months of the fiscal year under review is as follows.

(Millions of yen)

William					
		As of March 31, 2023	As of December 31, 2023	Change	
	Current assets	227,771	254,383	+26,612	
	Property, plant and equipment	159,855	147,778	△12,076	
	Intangible assets	57,322	55,969	△1,352	
	Other	23,841	24,833	+992	
Assets		468,789	482,965	+14,175	
	Interest-bearing debt	168,417	156,384	△12,032	
	Other	89,389	93,108	+3,718	
Liabiliti	es	257,806	249,492	△8,313	
Net asse	ets	210,983	233,473	+22,489	

(Assets)

At the end of the nine months of the consolidated fiscal year under review, current assets increased mainly due to an increase in advance payments, which are included in other current assets. Property, plant and equipment decreased due to the transfer of the noncurrent assets of FVN in the first quarter and the impairment loss regarding Blommer in the third quarter.

As a result, assets increased by 14,175 million yen from the end of the previous consolidated fiscal year to 482,965 million yen.

(Liabilities)

Liabilities decreased by 8,313 million yen from the end of the previous consolidated fiscal year to 249,492 million yen due to a decrease in interest-bearing debt resulting from repayments of short-term borrowings and other factors.

(Net assets)

Net assets increased by 22,489 million yen from the end of the previous consolidated fiscal year to 233,473 million yen due to an increase in foreign currency translation adjustments associated with the yen depreciation against the US dollar and euro and an increase in retained earnings.

Net assets per share increased by 226.22 yen from the end of the previous consolidated fiscal year to 2,585.56 yen. Equity ratio increased by 2.8 points from the end of the previous fiscal year to 46.0%.

(ii) Details of Cash Flows

To maintain and improve our financial discipline, our fundamental policy is to generate free cash flow steadily through steady profit growth and a shortened cash conversion cycle.

The cash flows for the first nine months of the consolidated fiscal year under review are as follows.

(Millions of yen)

	Nine months ended December 31, 2022	Nine months ended December 31, 2023	Change
Cash flows from operating activities	△13,946	19,527	+33,473
Cash flows from investing activities	△11,182	11,878	+23,060
Free Cash flows	△25,128	31,405	+56,534
Cash flows from financing activities	24,286	△23,499	△47,785
Cash and cash equivalents at end of period	16,947	27,230	+10,283

(Cash flows from operating activities)

Cash flows from operating activities for the first nine months of the consolidated fiscal year under review resulted in income of 19,527 million yen, increasing by 33,473 million yen compared to the first nine months of the previous consolidated fiscal year. This was mainly due to an improvement in working capital regarding inventories.

(Cash flows from investing activities)

Cash flows from investing activities for the first nine months of the consolidated fiscal year under review resulted in income of 11,878 million yen, increasing by 23,060 million yen compared to the first nine months of the previous consolidated fiscal year. This was mainly due to the transfer of the non-current assets of FVN during the first quarter of the current consolidated fiscal year.

(Cash flows from financing activities)

Cash flows from financing activities for the first nine months of the consolidated fiscal year under review resulted in expenditures of 23,499 million yen, decreasing by 47,785 million yen compared to the first nine months of the previous consolidated fiscal year. This was mainly due to repayments of short-term borrowings.

(3) Information on the Future Outlook, Including Consolidated Business Results Forecasts

The consolidated business results forecast for the full year remains unchanged from the business performance forecast announced on January 23, 2024. If the business environment changes and the need to revise forecasts arises, we will make a prompt announcement.

2. Quarterly Consolidated Financial Statements and Key Notes(1) Quarterly Consolidated Balance Sheets

		(Millions of yen)
	As of March 31, 2023	As of December 31, 2023
Assets		
Current assets		
Cash and deposits	19,002	27,241
Notes and accounts receivable - trade	93,023	97,057
Merchandise and finished goods	49,082	52,357
Raw materials and supplies	56,662	52,027
Other	10,173	25,937
Allowance for doubtful accounts	△173	△236
Total current assets	227,771	254,383
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	44,374	47,253
Machinery, equipment and vehicles, net	64,308	61,480
Land	21,226	20,027
Right-of-use assets, net	13,277	7,642
Construction in progress	13,833	8,332
Other, net	2,834	3,042
Total property, plant and equipment	159,855	147,778
Intangible assets		
Goodwill	27,245	22,333
Customer related assets	17,793	19,519
Other	12,283	14,116
Total intangible assets	57,322	55,969
Investments and other assets	,	,
Investment securities	14,378	15,362
Retirement benefit asset	4,791	5,161
Deferred tax assets	649	668
Other	3,988	3,670
Allowance for doubtful accounts	△63	△76
Total investments and other assets	23,745	24,786
Total non-current assets	240,922	228,534
Deferred assets	,/	==0,00 :
Bond issuance costs	95	47
Total deferred assets	95	47
Total assets	468,789	482,965
10000	100,707	102,703

		(Millions of yell		
	As of March 31, 2023	As of December 31, 2023		
Liabilities	·			
Current liabilities				
Notes and accounts payable - trade	40,285	42,837		
Short-term borrowings	76,091	58,577		
Commercial papers	10,000	10,000		
Income taxes payable	1,872	3,79°		
Provision for bonuses	2,764	1,700		
Provision for bonuses for directors (and other officers)	52	21		
Other	14,826	17,748		
Total current liabilities	145,891	134,690		
Non-current liabilities		·		
Bonds payable	41,000	41,000		
Long-term borrowings	41,325	46,80		
Deferred tax liabilities	15,762	17,350		
Retirement benefit liability	1,885	1,984		
Lease liabilities	9,790	5,24		
Other	2,149	2,412		
Total non-current liabilities	111,914	114,802		
Total liabilities	257,806	249,492		
Net assets				
Shareholders' equity				
Share capital	13,208	13,20		
Capital surplus	14,757	14,75		
Retained earnings	161,305	161,80		
Treasury shares	△1,946	△1,94′		
Total shareholders' equity	187,324	187,820		
Accumulated other comprehensive income	·			
Valuation difference on available-for-sale securities	1,593	1,69		
Deferred gains or losses on hedges	△547	△642		
Foreign currency translation adjustment	15,108	33,992		
Remeasurements of defined benefit plans	△657	△594		
Total accumulated other comprehensive income	15,496	34,44		
Non-controlling interests	8,163	11,200		
Total net assets	210,983	233,473		
Total liabilities and net assets	468,789	482,965		

(2) Quarterly Consolidated Statements of Income and Comprehensive Income Quarterly Consolidated Statements of Income (First nine months period)

	Nine months ended December 31, 2022	Nine months ended December 31, 2023
Net sales	416,687	421,538
Cost of sales	362,248	360,240
Gross profit	54,439	61,297
Selling, general and administrative expenses	45,662	48,400
Operating profit	8,776	12,897
Non-operating income	•	
Interest income	376	838
Dividend income	79	76
Foreign exchange gains	649	_
Share of profit of entities accounted for using equity method	447	550
Other	613	385
Total non-operating income	2,166	1,851
Non-operating expenses		
Interest expenses	1,627	2,540
Foreign exchange losses	´ –	38
Other	939	540
Total non-operating expenses	2,566	3,119
Ordinary profit	8,375	11,629
Extraordinary income	·	·
Gain on sale of non-current assets	82	13,152
Gain on sale of investment securities	_	11
Refunded taxes	143	76
Total extraordinary income	225	13,240
Extraordinary losses		
Loss on sale of non-current assets	0	0
Loss on retirement of non-current assets	261	395
Amortization of goodwill	_	6,391
Impairment losses	_	3,663
Loss on disposal of inventories	_	309
Total extraordinary losses	261	10,760
Profit before income taxes	8,340	14,109
Income taxes - current	3,448	6,732
Income taxes - deferred	△88	△434
Total income taxes	3,359	6,298
Profit	4,980	7,811
Profit (loss) attributable to non-controlling interests	△82	2,838
Profit attributable to owners of parent	5,062	4,972

Quarterly Consolidated Statements of Comprehensive Income (First nine months period)

		(Millions of yen)
	Nine months ended December 31, 2022	Nine months ended December 31, 2023
Profit	4,980	7,811
Other comprehensive income		
Valuation difference on available-for-sale securities	165	97
Deferred gains or losses on hedges	△2,199	△98
Foreign currency translation adjustment	23,652	18,528
Remeasurements of defined benefit plans, net of tax	102	63
Share of other comprehensive income of entities accounted for using equity method	214	715
Total other comprehensive income	21,935	19,307
Comprehensive income	26,916	27,118
Comprehensive income attributable to	•	
Comprehensive income attributable to owners of parent	27,193	23,922
Comprehensive income attributable to non-controlling interests	△276	3,195

(3) Quarterly Consolidated Statements of Cash flows (First nine months period)

		(Millions of yen)
	Nine months ended December 31, 2022	Nine months ended December 31, 2023
Cash flows from operating activities		
Profit before income taxes	8,340	14,109
Depreciation	13,036	13,317
Amortization of goodwill	1,929	8,456
Decrease (increase) in retirement benefit asset	△404	△370
Increase (decrease) in retirement benefit liability	△175	131
Interest and dividend income	△455	△915
Interest expenses	1,627	2,540
Impairment losses	_	3,663
Share of loss (profit) of entities accounted for using	△447	△550
equity method	△44 /	△330
Loss (gain) on sale of investment securities	_	△11
Loss (gain) on disposal of non-current assets	170	△12,756
Decrease (increase) in trade receivables	△17,664	1,267
Decrease (increase) in inventories	△11,979	7,509
Increase (decrease) in trade payables	△2,182	282
Decrease (increase) in advance payments to suppliers	△33	△13,447
Other, net	1,002	3,275
Subtotal	△7,237	26,501
Interest and dividends received	860	1,316
Interest paid	△1,664	△2,603
Income taxes refund (paid)	△5,904	△5,687
Net cash provided by (used in) operating activities	△13,946	19,527
Cash flows from investing activities	213,510	17,527
Purchase of property, plant and equipment	△12,956	△12,029
Proceeds from sale of property, plant and equipment	1,745	25,567
Purchase of intangible assets	△774	△1,676
Purchase of investment securities	△774 △295	∠1,070 △4
Proceeds from sale of investment securities		34
Payments for investments in capital	△91	△53
Proceeds from sale of investments in capital of	1,394	
subsidiaries	^ 204	46
Other, net	<u>△204</u>	4(
Net cash provided by (used in) investing activities	△11,182	11,878
Cash flows from financing activities	22.260	A 4 5 0 40
Net increase (decrease) in short-term borrowings	33,360	△16,043
Proceeds from long-term borrowings	6,984	8,000
Repayments of long-term borrowings	△6,794	△10,134
Proceeds from issuance of bonds	5,967	-
Redemption of bonds	△10,000	_
Dividends paid	△4,475	△4,475
Dividends paid to non-controlling interests	△191	△172
Other, net	△564	△672
Net cash provided by (used in) financing activities	24,286	△23,499
Effect of exchange rate change on cash and cash equivalents	75	332
Net increase (decrease) in cash and cash equivalents	△767	8,239
Cash and cash equivalents at beginning of period	15,915	18,991
Increase in cash and cash equivalents resulting from inclusion of subsidiaries in consolidation	1,798	_
Cash and cash equivalents at end of period	16,947	27,230
Cash and cash equivalents at end of period	10,947	21,23

(4) Notes to Quarterly Consolidated Financial Statements (Notes Relating to Assumptions for the Going Concern)

Not applicable.

(Notes for Case Where Shareholders' Equity underwent Significant Changes in Value) Not applicable.

(Segment Information)

First nine months period of the fiscal year under review (April 1, 2023 - December 31, 2023)

1. Information on net sales and profits or losses by reported segment

(Millions of yen) Reported segments Amounts on Quarterly Emulsified Adjustment consolidated Vegetable Industrial and Sov-based (Note 1) statements Oils and Total Chocolate Ingredients Fermented of income Fats Ingredients (Note 2) Net Sales 139,679 186,752 67,884 27,222 421,538 421,538 Sales to external customers Transactions with other segments 3,035 \triangle 23,179 17,604 2,384 154 23,179 70,920 $\triangle 23,179$ 157,284 189,136 27,376 444,717 421,538 Total 11,742 △266 3,003 1,268 $\triangle 2.850$ 12,897 15,748 Segment profit (loss)

- (Note) 1. Adjustment of segment profit (loss) △2,850 million yen includes corporate expense and other, which are not allocated to each reported segment. Corporate expenses are expenses related to group management at the submitting company and management companies.
 - 2. Segment profit (loss) is adjusted with operating profit in the quarterly consolidated statement of income.

2. Information on impairment losses on non-current assets and goodwill by reported segment

(Significant impairment loss on non-current assets)

Impairment losses of 3,663 million yen were recognized as extraordinary losses due to a decline in recoverable amount of property, plant and equipment owned by Blommer Chocolate Company (USA) in the Industrial Chocolate segment.

(Significant changes in the amount of goodwill)

Amortization of goodwill of 6,391 million yen was recognized as extraordinary losses regarding Blommer Chocolate Company (USA) in the Industrial Chocolate segment in accordance with the provisions of Section 32 of the Practical Guidelines on Accounting Standards for Capital Consolidation Procedures in Preparing Consolidated Financial Statements (The Japanese Institute of Certified Public Accountants, Accounting Practice Committee Statement No.7, October 28, 2022).

FUJI OIL HOLDINGS INC. Financial Results Supplement Material

FY2023 FYE March 2024

3Q

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0-1: Note / Exchange Rate

Note

Change in accounting period for certain subsidiaries

At the end of FY2022, we made the following changes to the accounting period of our subsidiaries. We changed the accounting period of INDUSTRIAL FOOD SERVICES PTY LIMITED from the end of December to the end of March. We also changed the accounting period for Blommer Chocolate Manufacturing (Shanghai) Co., Ltd. from the end of January to the end of March.

As the effect on consolidated accounting is immaterial, we have made no revisions to YOY comparisons or other figures.

Company	Country	Business	Area	FY2022 Fiscal Period	FY2023 Fiscal Period
INDUSTRIAL FOOD SERVICES PTY LIMITI	Δuetralia	Industrial Chocolate	SE Asia	Jan. 2022 - Mar. 2023 (15 months)	Apr. 2023 - Mar. 2024 (12 months)
Blommer Chocolate Manufacturing (Shangh Co., Ltd.	ai) China	Industrial Chocolate	China	Feb. 2022 - Mar. 2023 (14 months)	Apr. 2023 - Mar. 2024 (12 months)

The Recording of Extraordinary Loss for Blommer

We recorded the extraordinary losses of 10.1 billion yen (71 million US\$), consisting of impairment loss* of 6.4 billion yen on goodwill and impairment loss of 3.7 billion yen on tangible assets of Blommer in the third guater of fiscal 2023.

Main exchange rate

• P/L : Average rate , B/S : Current rate

		FY2022	FY2022	Y2022 FY2023 YOY		FY2023	
		3Q	End	3Q	Change	Rate of change	Plan
\$	P/L	136.51	135.47	143.29	+6.78	+5.0%	142.70
Φ	B/S	132.70	133.53	141.83	+8.30	+6.2%	-
BRL	P/L	26.55	26.28	29.08	+2.53	+9.5%	29.10
DIXL	B/S	25.43	26.29	29.30	+3.01	+11.4%	_
€	P/L	140.59	140.97	155.29	+14.70	+10.5%	155.70
	B/S	141.47	145.72	157.12	+11.40	+7.8%	_
RMB	P/L	19.88	19.75	19.98	+0.10	+0.5%	19.80
TAME	B/S	19.01	19.42	19.93	+0.51	+2.6%	_

⁻P/L is a year-on-year comparison. B/S is a comparison with end of the previous fiscal year (end of FY2022)

^{*} Impairment loss on goodwill indicated in these materials refers to the additional amortization cost of goodwill due to impairment accounting for subsidiary shares in accordance with the provisions of Section 32 of the Practical Guidelines on Accounting Standards for Capital Consolidation Procedures in Preparing Consolidated Financial Statements (The Japanese Institute of Certified Public Accountants, Accounting Practice Committee Statement No. 7, October 28, 2022).

⁻ FY2023 3Q Blommer (\$): P/L 140.25, B/S 149.96

⁻ P/L rate assumed for FY2023 Plan was revised on February, 2024

1-1: FY2023 3Q Consolidated Financial Results (3 months)

Summary

Net sales: 150.5 billion yen, YOY +2.2 billion yen Operating profit: 4.1 billion yen, YOY +0.4 billion yen

- •Net sales: Net sales increased due to higher sales prices to reflect higher raw material prices and the effect of yen depreciation on Industrial Chocolate Business, despite declined sales prices to reflect falling prices for palm oil, our main raw material, and lower sales by the transfer of fixed assets of Fuji Oil New Orleans on Vegetable Oils and Fats Business.
- •Operating profit: Operating profit increased thanks to improved profitability in the Americas and Europe on Vegetable Oils and Fats Business, and higher sales of whipping cream in Japan on Emulsified and Fermented Ingredients Business, despite decreased sales volume against stagnant demand in the confectionery market and increased fixed cost in the U.S. on Industrial Chocolate Business.

(Unit: JPY billion)

		FY2022 3Q	FY2023 3Q	YOY	Factors of change (YOY)
	Vegetable Oils and Fats	52.3	46.9	(5.4)	Net sales decreased due to declined sales prices to reflect falling prices for palm oil, our main raw material, and lower sales by the transfer of fixed assets of Fuji Oil New Orleans.
	Industrial Chocolate	61.9	70.1	+8.2	Net sales increased thanks to higher sales prices to reflect higher raw material prices, increased sales volume in Brazil and Europe, and the effect of yen depreciation.
Net sales	Emulsified and Fermented Ingredients	25.2	24.3	(0.9)	Net sales decreased due to lower sales volume and declined sales prices to reflect falling raw material prices in Southeast Asia and China.
	Soy-based Ingredients	8.9	9.2	+0.3	Net sales increased thanks to higher sales prices to reflect higher raw material prices due to the effect of yen depreciation.
	Total	148.3	150.5	+2.2	
	Vegetable Oils and Fats	1.9	4.2	+2.3	Operating profit increased thanks to improved profitability in the Americas and Europe, and the transfer of fixed assets of Fuji Oil New Orleans, which recorded operating losses in the previous fiscal year.
	Industrial Chocolate	1.4	(1.0)	(2.4)	Operating profit decreased due to lower sales volume against stagnant demand in the confectionery market and worsening of profitability caused by soaring raw material prices and increased fixed cost in the U.S., although sales volume increased in Japan, Southeast Asia and Europe.
Operating profit	Emulsified and Fermented Ingredients	0.9	1.6	+0.7	Operating profit increased thanks to higher sales volume of whipping cream in Japan and improved profitability in China.
•	Soy-based Ingredients	0.4	0.3	(0.1)	Operating profit decreased due to increased depreciation cost for a new plant in Europe.
	Group administrative expenses	(0.9)	(1.0)	(0.1)	
	Total	3.7	4.1	+0.4	
Operating mar	gin	2.5%	2.7%	+0.2pt	
Ordinary profit		3.0	3.3	+0.3	
Profit attributal	ole to owners of parent	1.8	(7.4)	(9.2)	Profit decreased significantly due to extraordinary loss for Blommer on Industrial Chocolate Business.

^{*}Figures are rounded to the nearest JPY billion.

1-2: FY2023 3Q Consolidated Financial Results Total

Summary

Net sales: 421.5 billion yen, YOY +4.9 billion yen Operating profit: 12.9 billion yen, YOY +4.1 billion yen

- •Net sales: Net sales increased due to higher sales prices to reflect higher raw material prices and the effect of yen depreciation on Industrial Chocolate Business, despite declined sales prices to reflect falling prices for palm oil, our main raw material, and lower sales by the transfer of fixed assets of Fuji Oil New Orleans on Vegetable Oils and Fats Business.
- •Operating profit: Operating profit increased thanks to improved profitability in Japan, the Americas and Europe on Vegetable Oils and Fats Business, despite decreased sales volume against stagnant demand in the confectionery market and increased fixed cost in the U.S. on Industrial Chocolate Business.

(Unit: JPY billion)

		FY2022 3Q Total	FY2023 3Q Total	YOY	Factors of change (YOY)
	Vegetable Oils and Fats	153.7	139.7	(14.0)	Net sales decreased due to declined sales prices to reflect falling prices for palm oil, our main raw material, and lower sales by the transfer of fixed assets of Fuji Oil New Orleans.
	Industrial Chocolate	167.4	186.8	+19.3	Net sales increased thanks to higher sales prices to reflect higher raw material prices, increased sales volume in Brazil and Europe, and the effect of yen depreciation.
Net sales	Emulsified and Fermented Ingredients	69.8	67.9	(1.9)	Net sales decreased due to lower sales volume and declined sales prices to reflect falling raw material prices in Southeast Asia and China.
	Soy-based Ingredients	25.8	27.2	+1.4	Net sales increased thanks to higher sales prices to reflect higher raw material prices due to the effect of yen depreciation.
	Total	416.7	421.5	+4.9	
	Vegetable Oils and Fats	5.2	11.7	+6.5	Operating profit increased thanks to improved profitability to reflect stable raw material prices in Japan, the Americas and Europe, and the transfer of fixed assets of Fuji Oil New Orleans, which recorded operating losses in the previous fiscal year.
	Industrial Chocolate	4.1	(0.3)	(4.4)	Operating profit decreased due to lower sales volume against stagnant demand in the confectionery market and worsening of profitability caused by soaring raw material prices and increased fixed cost in the U.S., despite increases in sales volume in Japan, Southeast Asia and Europe.
Operating profit	Emulsified and Fermented Ingredients	0.9	3.0	+2.1	Operating profit increased thanks to higher sales volume of whipping cream in Japan and improved profitability in Southeast Asia and China.
	Soy-based Ingredients	1.3	1.3	(0.1)	Operating profit decreased due to increased depreciation cost for a new plant in Europe.
	Group administrative expenses	(2.8)	(2.9)	(0.0)	
	Total	8.8	12.9	+4.1	
Operating mar	gin	2.1%	3.1%	+1.0pt	
Ordinary profit		8.4	11.6	+3.3	
Profit attributal	ble to owners of parent	5.1	5.0	(0.1)	Profit decreased due to extraordinary loss for Blommer on Industrial Chocolate Business despite extraordinary income from the transfer of fixed assets of Fuji Oil New Orleans on Vegetable Oils and Fats Business.

^{*}Figures are rounded to the nearest JPY billion.

1-3: FY2023 3Q Consolidated Net Sales & Operating Profit (by Business, Area)

Net Sales

(Unit: JPY million)

Ct Gaics												(0	1 1 11111110117
	FY	Jap	Japan		Americas		SE Asia		China		Europe		idated :al
		Results	YOY	Results	YOY	Results	YOY	Results	YOY	Results	YOY	Results	YOY
\/awatabla	FY2023 3Q	43,316	+1,154	48,389	(11,391)	18,683	(5,589)	2,453	(240)	26,836	+2,087	139,679	(13,979)
Vegetable Oils and Fats	FY2022 3Q	42,162	+10,142	59,781	+29,432	24,273	+9,735	2,693	+467	24,748	+7,449	153,659	+57,223
Olis and rats	FY2021 3Q	32,020	-	30,349	-	14,538	-	2,226	-	17,299	-	96,435	-
Industrial	FY2023 3Q	34,339	+2,861	125,161	+11,944	14,523	+2,567	5,667	+239	7,059	+1,696	186,752	+19,310
Chocolate	FY2022 3Q	31,478	+1,821	113,215	+22,271	11,955	+3,155	5,428	+506	5,363	+1,866	167,441	+29,618
Chocolate	FY2021 3Q	29,657	-	90,944	-	8,800	-	4,922	-	3,497	-	137,822	-
Emulsified and	FY2023 3Q	44,756	+988	-		10,574	(1,746)	12,553	(1,164)	-	-	67,884	(1,922)
Fermented Ingredients	FY2022 3Q	43,768	+4,584	_	-	12,320	+3,894	13,718	+1,842	-	-	69,807	+10,318
r ennemed ingredients	FY2021 3Q	39,184	-	-	-	8,426	-	11,876	-	-	-	59,488	-
Soy-based	FY2023 3Q	26,623	+1,641	-		-	-	598	(198)	0	+0	27,222	+1,443
Ingredients	FY2022 3Q	24,981	+389	_	-	_	-	797	(799)	-	-	25,779	(410)
ingredients	FY2021 3Q	24,592	-	-	-	-	-	1,596	-	-	-	26,189	-
Net Sales	FY2023 3Q	149,036	+6,646	173,550	+553	43,781	(4,768)	21,273	(1,364)	33,896	+3,784	421,538	+4,851
Total	FY2022 3Q	142,390	+16,935	172,997	+51,703	48,550	+16,784	22,637	+2,015	30,111	+9,315	416,687	+96,750
	FY2021 3Q	125,455	-	121,294	-	31,766	-	20,622	-	20,796	-	319,936	

^{*}The net sales above is sales to outside customers.

Operating Profit

, <u></u>	FY	Japan		Americas		SE Asia		China		Europe		Consolidated adjustment		Group administrative expenses		Consolidated Total	
		Results	YOY	Results	YOY	Results	YOY	Results	YOY	Results	YOY	Results	YOY	Results	YOY	Results	YOY
Vanatable	FY2023 3Q	4,457	+1,741	3,421	+4,141	1,307	(1,485)	4	+165	2,409	+1,736	141	+200	-	-	11,742	+6,499
Vegetable Oils and Fats	FY2022 3Q	2,716	(326)	(719)	(975)	2,793	+1,316	(161)	(152)	672	(193)	(59)	(93)	-	-	5,242	(422)
Olis aliu i ats	FY2021 3Q	3,042	-	256	-	1,477	-	(9)	-	865	-	34	-	-	-	5,665	-
In all rational	FY2023 3Q	4,758	+523	(6,750)	(5,825)	978	+627	131	+106	577	+250	37	(39)	-	-	(266)	(4,357)
Industrial Chocolate	FY2022 3Q	4,234	(584)	(925)	(801)	351	+27	25	(76)	326	+224	77	+60	-	-	4,090	(1,150)
Chocolate	FY2021 3Q	4,818		(124)	` -	324	-	101	` -	102	-	17	-	-	-	5,241	-
Foundation of an ele	FY2023 3Q	2,794	+998	-	-	(195)	+429	396	+652	-	-	8	(13)	-	-	3,003	+2,066
Emulsified and Fermented Ingredients	FY2022 3Q	1,795	+218	-	-	(624)	(68)	(256)	(703)	-	-	21	(159)	-	-	936	(712)
reimented ingredients	FY2021 3Q	1,577	-	-	-	(556)	` -	`447	` -	-	-	180	` -	-	-	1,648	-
0	FY2023 3Q	1,553	+280	-	-	-	-	221	(12)	(557)	(350)	51	+12	-	-	1,268	(69)
Soy-based Ingredients	FY2022 3Q	1,272	(775)	-	-	_	-	233	(22)	(206)	+25	38	+7	-	-	1,337	(764)
ingredients	FY2021 3Q	2,047		-	-	-	-	255	` -	(231)	-	31	-	-	-	2,102	` -
Canadidatad	FY2023 3Q	96	(22)	(18)	(5)	2	+15	(5)	(26)	72	+163	(156)	(117)	-	-	(9)	+8
Consolidated Adjustment	FY2022 3Q	118	+14	(13)	(15)	(13)	(12)	21	+15	(91)	(88)	(38)	+70	-	-	(17)	(17)
Aujustinent	FY2021 3Q	104	-	2	-	(1)	-	6	-	(3)	-	(108)	-	-	-	-	-
Cuerum A dunimintuntinus	FY2023 3Q	-	-	-	-	-	-	-	-	-	-	-	-	(2,841)	(26)	(2,841)	(26)
Group Administrative Expenses	FY2022 3Q	-	-	-	-	-	-	-	-	-	-	-	-	(2,814)	(79)	(2,814)	(79)
	FY2021 3Q	-	-	-	-	-	-	-	-	-	-	-	-	(2,735)	-	(2,735)	-
On anoting a Duefit	FY2023 3Q	13,659	+3,521	(3,347)	(1,689)	2,093	(413)	748	+885	2,501	+1,800	82	+43	(2,841)	(26)	12,897	+4,121
Operating Profit Total	FY2022 3Q	10,137	(1,453)	(1,657)	(1,791)	2,506	+1,262	(136)	(936)	701	(32)	38	(116)	(2,814)	(79)	8,776	(3,147)
างเลา	FY2021 3Q	11,590	-	134	-	1,244	-	800	-	733	-	154	-	(2,735)	-	11,923	-

2-1:Major Indicators

Primary Item	Item	Unit	Note	FY2021	FY2022	F 1Q	Y2023(Tota 2Q	al Results) 3Q 40	FY2023 Initial Plan
	Operating profit	JPY billion		15.0	10.9	3.6	8.8	12.9	16.5
	Operating profit growth rate	96		(16.2%)	(27.1%)	+51.0%	+73.7%	+47.0%	+50.8%
	EBITDA	JPY billion		32.4	31.2	8.6	18.9	34.7	36.5
	Capital Expenditures	JPY billion	For tangible fixed assets	17.3	21.5	3.6	7.0	11.1	-
	Depreciation	JPY billion	Depreciation for tangible fixed assets	12.7	14.6	3.6	7.2	11.0	-
PL related	ROA	%	Ordinary profit / Average total assets at beginning and end of period	3.7%	2.2%	2.7%	3.4%	3.3%	3.3%
	ROE	0/	Net profit margin × Total asset turnover × Financial leverage	6.6%	3.1%	17.0%	11.4%	3.1%	7.6%
	Net profit margin	96	Net profit / Net sales	2.7%	1.1%	6.9%	4.6%	1.2%	2.9%
	Total asset turnover	Times	Net sales / Total assets at beginning and end of period	1.12	1.26	1.09	1.12	1.18	1.21
	Financial leverage	Times	Total assets / Equity	2.2	2.3	2.2	2.2	2.2	2.0
	ROIC	%	Operating profit × (1-corporate tax rate) / (Interest-bearing debt + Equity)	3.1%	2.0%	2.5%	3.0%	3.2%	3.3%
	Total assets	JPY billion		416.6	468.8	496.1	503.4	483.0	440.0
	Interest-bearing debt	JPY billion		148.8	168.4	175.2	169.1	156.4	127.0
	Net interest-bearing debt	JPY billion		132.8	149.4	135.5	140.9	129.1	112.0
	Net operating capital	JPY billion		80.5	81.9	117.3	123.5	119.7	-
	Equity ratio	%		44.7%	43.3%	45.2%	46.2%	46.0%	50.1%
BS related	Debt ratio	%		121.9%	127.1%	116.3%	111.6%	112.2%	94.8%
	Goodwill (in a broad sense)	JPY billion	Goodwill (in a broad sense) refers to goodwill as well as trademark rights and other intangible fixed assets.	49.9	55.2	57.8	58.4	52.5 * 3	52.9
	Amortization of goodwill	JPY billion		2.2	2.6	0.7	1.3	2.1	2.6
	Goodwill (in a broad sense) / Net assets ratio	%		26%	26%	25%	24%	22%	23%
	D/E ratio	Times	Interest-bearing debt / Equity	0.80	0.83	0.78	0.73	0.70	0.58
	Net D/E ratio	Times	Net interest-bearing debt (interest-bearing debt - cash and deposits) / equity capital	0.73	0.80	0.70	0.71	0.69	0.56
	Cash flows from operating activities	JPY billion		3.5	7.6	(2.1)	(1.6)	19.5	40.0
	Cash flows from investing activities	JPY billion		(18.8)	(16.5)	19.8	16.4	11.9	2.0
CF related	Free cash flows	JPY billion		(15.3)	(8.9)	17.7	14.8	31.4	42.0
	Cash flows from financing activities	JPY billion		9.4	9.8	1.0	(6.9)	(23.5)	(46.0)
	CCC	Day		115	104	122	117	103	98

Capital expenditures

FY	Major ex	Major expenditures						
2023	Japan	Capital expenditures , etc.	3.6					
3Q Total	Americas	Capital expenditures for Blommer, etc.	2.5					
	Americas	Construction of Harald's No.2 plant, etc.	1.2					
	Total		11.1					

Dividend history

Dividend Policy	
•Payout ratio 30% to 40%	
·Stable, consistent dividends	

Dividend p	er share		(Unit : JPY)				
FY	1st half	2nd half	total	Payout ratio			
2015	17	18	35	32.6%			
2016	22	22	44	31.2%			
2017	23	25	48	30.0%			
2018	25	25	50	37.1%			
2019	27	29	56	29.4%			
2020	26	26	52	40.6%			
2021	26	26	52	38.9%			
2022	26	26	52	73.0%			
2023 Forecast	26	26	52	68.8%			

^{*2} ROA, ROE and ROIC for 1Q, 2Q and 3Q FY2023 are annualized figures for reference.

^{*3} Excluding impairment loss of 6.4 billion yen on goodwill for Blommer.

3-1: FY2023 Forecast

Summary

Net sales: 550.0 billion yen, YOY -7.4 billion yen Operating profit: 16.5 billion yen, YOY +5.6 billion yen

•Net sales: Planning on decreases in net sales YOY due to declined sales prices to reflect falling prices for palm oil, our main raw material, and lower sales by the transfer of fixed assets of Fuji Oil New Orleans on Vegetable Oils and Fats Business, despite higher sales prices to reflect higher raw material prices and the effect of yen depreciation on Industrial Chocolate Business.

•Operating profit: Planning on increases in operating profit YOY thanks to improved profitability in Japan, the Americas and Europe on Vegetable Oils and Fats Business, despite decreased sales volume against stagnant demand in the confectionery market, and increased fixed cost in the U.S. on Industrial Chocolate Business.

(Unit: JPY billion)

		FY2022 Results	FY2023 Rev. Forecast (Feb.2024)	Change FY2023 Rev. Forecast (Feb.2024) vs FY2022 Results	Rev. Forecast	Change FY2023 Rev. Forecast (Feb.2024) vs FY2023 Rev. Forecast (Nov.2023)	Factors of change (YOY)
	Vegetable Oils and Fats	203.4	180.2	(23.2)	180.9	(0.7)	Planning on decreases in net sales due to declined sales prices to reflect falling prices for palm oil, our main raw material, and lower sales by the transfer of fixed assets of Fuji Oil New Orleans.
	Industrial Chocolate	228.5	246.4	+17.9	243.4	+3.0	Planning on increases in net sales thanks to higher sales prices to reflect higher raw material prices, increased sales volume in Brazil and Europe, and the effect of yen depreciation.
Net sales	Emulsified and Fermented Ingredients	91.2	87.8	(3.4)	88.8	(1.0)	Planning on decreases in net sales due to lower sales volume and declined sales prices to reflect falling raw material prices in Southeast Asia and China.
	Soy-based Ingredients	34.3	35.6	+1.3	36.9	(1.3)	Planning on increases in net sales thanks to higher sales prices to reflect higher raw material prices due to the effect of yen depreciation.
	Total	557.4	550.0	(7.4)	550.0	-	
	Vegetable Oils and Fats	7.0	14.4	+7.4	11.5	+2.9	Planning on increases in operating profit thanks to improved profitability to reflect stable raw material prices in Japan, the Americas and Europe, and the transfer of fixed assets of Fuji Oil New Orleans, which recorded operating losses in the previous fiscal year.
	Industrial Chocolate	5.0	1.7	(3.2)	5.5	(3.7)	Planning on decreases in operating profit due to lower sales volume against stagnant demand in the confectionery market and worsening of profitability caused by soaring raw material prices and increased fixed cost in the U.S., despite increases in sales volume in Japan, Southeast Asia and Europe.
Operating profit	Emulsified and Fermented Ingredients	1.5	3.3	+1.8	2.9	+0.4	Planning on increases in operating profit thanks to higher sales volume of whipping cream in Japan and improved profitability in Southeast Asia and China.
	Soy-based Ingredients	1.3	1.1	(0.2)	0.9	+0.3	Planning on decreases in operating profit due to increased depreciation cost for a new plant in Europe.
	Group administrative expenses	(3.8)	(4.1)	(0.3)	(4.2)	+0.1	
	Total	10.9	16.5	+5.6	16.5	-	
Operating margin		2.0%	3.0%	+1.0pt	3.0%	-	
Ordinary profit	Ordinary profit		15.0	+5.3	15.0	-	
Profit attributable to owners of parent		6.1	6.5	+0.4	16.0	(9.5)	Planning on increases in profit thanks to extraordinary income from the transfer of fixed assets of Fuji Oil New Orleans on Vegetable Oils and Fats Business, despite extraordinary loss for Blommer on Industrial Chocolate Business.

^{*}Figures are rounded to the nearest JPY billion.

3-2: FY2023 Consolidated Financial Forecast (by Business, Area)

Net Sales

(Unit: JPY million)

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	FY	Japa	Japan		Americas		SE Asia		na	Europe		Consoli Tot	
			YOY		YOY		YOY		YOY		YOY		YOY
Vegetable Oils and Fats	2023 Rev. Forecast (Feb. 2024)	56,400	(32)	63,700	(15,517)	23,000	(7,858)	3,100	(274)	34,000	+436	180,200	(23,248)
	2023 Rev. Forecast (Nov. 2023)	55,800	(632)	66,000	(13,217)	22,000	(8,858)	3,100	(274)	34,000	+436	180,900	(22,548)
	2022 Results	56,432	-	79,217	-	30,858	-	3,374	-	33,564	-	203,448	-
Industrial Chocolate	2023 Rev. Forecast (Feb. 2024)	44,600	+2,352	166,700	+13,376	19,500	+1,332	6,600	(867)	9,000	+1,696	246,400	+17,887
	2023 Rev. Forecast (Nov. 2023)	44,600	+2,352	163,000	+9,676	20,000	+1,832	6,600	(867)	9,200	+1,896	243,400	+14,887
	2022 Results	42,248	-	153,324	-	18,168	-	7,467	-	7,304	-	228,513	-
Emulsified and	2023 Rev. Forecast (Feb. 2024)	58,500	+803	-	-	12,800	(3,271)	16,500	(895)	-	-	87,800	(3,364)
Fermented	2023 Rev. Forecast (Nov. 2023)	57,800	+103	-	-	13,500	(2,571)	17,500	+105	-	-	88,800	(2,364)
Ingredients	2022 Results	57,697	-	-	-	16,071	-	17,395	-	-	-	91,164	
0	2023 Rev. Forecast (Feb. 2024)	34,700	+1,452	-	-	-	-	900	(135)	0	+0	35,600	+1,316
Soy-based Ingredients	2023 Rev. Forecast (Nov. 2023)	36,000	+2,752	-	-	-	-	899	(136)	1	+1	36,900	+2,616
ingredients	2022 Results	33,248	-	-	-	-	-	1,035	-	-	-	34,284	_
Net Sales Total	2023 Rev. Forecast (Feb. 2024)	194,200	+4,573	230,400	(2,142)	55,300	(9,797)	27,100	(2,173)	43,000	+2,131	550,000	(7,410)
	2023 Rev. Forecast (Nov. 2023)	194,200	+4,573	229,000	(3,542)	55,500	(9,597)	28,099	(1,174)	43,201	+2,332	550,000	(7,410)
	2022 Results	189,627	-	232,542	-	65,097	-	29,273	-	40,869	-	557,410	

^{*} Net sales above is sales to outside customers.

Operating Profit

	FY	Japan		Americas		SE Asia		China		Europe		Consolidated adjustment		Group administrative expenses		Consolidated Total	
			YOY		YOY		YOY		YOY		YOY		YOY		YOY		YOY
Vegetable	2023 Rev. Forecast (Feb. 2024)	5,482	+1,532	3,927	+4,865	2,026	(933)	(49)	+138	2,872	+1,489	142	+287	-	-	14,399	+7,378
Oils and Fats	2023 Rev. Forecast (Nov. 2023)	4,408	+458	3,293	+4,231	1,814	(1,145)	(157)	+30	2,089	+706	27	+172	-	-	11,474	+4,453
	2022 Results	3,950	-	(938)	-	2,959	-	(187)	-	1,383	-	(145)	-	-	-	7,021	
	2023 Rev. Forecast (Feb. 2024)	5,784	+155	(6,217)	(4,191)	1,332	+450	148	+110	637	+262	45	(28)	-	-	1,728	(3,245)
Industrial Chocolate	2023 Rev. Forecast (Nov. 2023)	5,137	(492)	(1,269)	+757	1,255	+373	(197)	(235)	503	+128	28	(45)	-	-	5,457	+484
Oriocolate	2022 Results	5,629	-	(2,026)	-	882	-	38	-	375	-	73	-	-	-	4,973	-
Emulsified and	2023 Rev. Forecast (Feb. 2024)	3,017	+854	-	-	(98)	+334	399	+584	-	-	16	+70	-	-	3,334	+1,844
Fermented	2023 Rev. Forecast (Nov. 2023)	2,443	+280	-	-	38	+470	419	+604	-	-	32	+86	-	-	2,932	+1,442
Ingredients	2022 Results	2,163	-	-	-	(432)	-	(185)	-	-	-	(54)	-	-	-	1,490	-
0 1 1	2023 Rev. Forecast (Feb. 2024)	1,539	+193	-	-	-	-	318	+34	(793)	(417)	61	+39	-	-	1,125	(152)
Soy-based Ingredients	2023 Rev. Forecast (Nov. 2023)	1,249	(97)	-	-	-	-	363	+79	(794)	(418)	37	+15	-	-	855	(422)
ingredients	2022 Results	1,346	-	-	-	-	-	284	-	(376)	-	22	-	-	-	1,277	-
0 1111	2023 Rev. Forecast (Feb. 2024)	96	(62)	(19)	(11)	2	+54	(5)	(21)	72	+205	(156)	(146)	-	-	(9)	+21
Consolidated Adjustment	2023 Rev. Forecast (Nov. 2023)	-	(158)	-	+8	-	+52	-	(16)	-	+133	-	+10	-	-	-	+30
Aujustinent	2022 Results	158	-	(8)	-	(52)	-	16	-	(133)	-	(10)	-	-	-	(30)	-
Group	2023 Rev. Forecast (Feb. 2024)	-	-	-	-	-	-	-	-	-	-	-	-	(4,077)	(285)	(4,077)	(285)
Administrative Expenses	2023 Rev. Forecast (Nov. 2023)	-	-	-	-	-	-	-	-	-	-	-	-	(4,218)	(426)	(4,218)	(426)
	2022 Results	-	-	-	-	-	-	-	-	-	-	-	-	(3,792)	-	(3,792)	-
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Operating Profit Total	2023 Rev. Forecast (Nov. 2023)	13,237	(10)	2,024	+4,997	3,107	(249)	428	+461	1,798	+550	124	+238	(4,218)	(426)	16,500	+5,560
าบเสเ	2022 Results	13,247	-	(2,973)	-	3,356	-	(33)	-	1,248	-	(114)	-	(3,792)	-	10,940	-