:Atrae

Financial Results Explanatory Material

Financial Results for the 1st Quarter of the Fiscal Year Ending September 30, 2024

Atrae, Inc. (TSE Prime Market: 6194)

Agenda

- 1. Company Overview
- 2. Financial Highlights
- 3. About Business
- 4. References

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Our Vision

Create the Company that Attracts People in the World.

We stick to creating a company and our services we are proud of to continue being an attractive company that people want to cheer for.

We will become an essential company in the world as Japan's global company.

Japan's First

People Tech Company

Redefined our company with a hope for "Creating business that expands people's possibility through technology".

What We Value

Company = Making people who are involved happy



Value Cycle of "Making People Happy"

By keeping this cycle and expanding the circle of people involved, we will pursue the creation of a sustainable organization and achieve our vision to "Create the Company that Attracts People in the World".

The most competitive advantage in the intellectual industrial society is "human capital" **Employees'** Clients' Providing value through business -Pursue employees' happiness and make we believe in happiness happiness them feel rewarded which will lead to hiring capable members and making an environment for them to flourish Even more investment for Shareholders' Social business expansion and social Increase of the stock value through contribution through patronage, the growth of sales and profit contribution happiness

employment, tax

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Financial Results for FY2024 Q1

251

Profit

FY2024 Q1 Sales 1,886 Million yen YoY +10.1% Progress 19.4%

Operating 254 Million yen YoY 417.7% Progress 17.0%

Million yen YoY \(\lambda 17.7 \%

Progress

Business

Green's number of applicants reached a record high level, and the application rate recovered due to measures taken to improve it

On the other hand, the number of hired employees decreased due to decline in the probability of applicants passing the document screening process and beyond

Wevox's sales grew YoY +26.3%, SMBC Wevox's sales contribution is expected in H2 as originally planned

Monthly churn rate for Wevox users remains below 1%

Topics

In February 2024, cancel the shares acquired through the 1 billion yen of share acquisition announced in May 2023

Acquisition of treasury shares amounting to 900 million yen (900,000 shares), the same amount as the forecasted net income for the current fiscal year

Pursue optimal capital structure while securing funds for growth through effective use of debt

A joint venture with Sumitomo Mitsui Financial Group is now in full-scale operation Currently putting in efforts to acquire customers, especially major companies

Growth strategy and capital policy for this fiscal year and beyond

Growth strategy

Green

- Optimize matching efficiency by scoring the characteristics of job seekers and employers to enhance customer experience
- Aiming to improve the document screening pass rate through measures to expand information on job seekers
- Initial sales are on par with previous years due to productivity-conscious inbound sales

wevox

- Increase the number of companies adopting Wevox by improving the added value provided to customers
- Increase demand for use of Wevox engagement scores in human capital disclosure
- Acceleration of sales growth by SMBC Wevox is expected from FY2024 Q3 onward



- Growing to the top class of the B.League in terms of ability to attract spectators
- Pursue further growth by combining the management expertise of the People Tech business

Capital policy

Current status

- Net assets have been increasing due to the accumulation of retained earnings, and return on equity is expected to gradually deteriorate in light of future growth strategies
- Further pursuit of financial soundness may lead to deterioration of capital efficiency in the future

Policy

- Target level of ROE/ROIC is 20% or more
- Pursue optimal capital structure while securing funds for growth through effective use of debt

Aim to reduce the cost of capital and sustainably improve ROE/ROIC

Initiatives

- Cancellation of treasury shares: In February 2024, cancel the shares acquired through the 1 billion yen of share acquisition announced in May 2023
- Acquisition of treasury shares: Acquisition of treasury shares amounting to 900 million yen (900,000 shares), the same amount as the forecasted net income for the current fiscal year

Disclosure of ESG information using Wevox engagement scores as an indicator of human capital

:Atrae

	FY2021	FY2022	FY2023
Long-vacation acquisition rate (including childcare leave and maternity leave)	9.0%	7.7%	3.2%
Turnover rate	2.6%	4.3%	6.5%
Number of nationalities of employees	4	3	3
Mid-term average engagement score	91	91	89
Number of hours spent discussing organization building by all employees	44	46	48

Increasingly, other listed companies are using Wevox engagement scores for disclosure of human capital

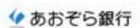














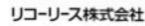






























Quarterly Financial Highlights

Green's sales grew YoY +2.9% due to a decrease in the number of people hired through Green in December

Wevox's sales grew YoY +26.3%, SMBC Wevox's sales contribution is expected in H2 as originally planned

			YoY		QoQ		
(Million yen) Sales		FY2024 Q1	FY2023 Q1	%	FY2023 Q4	%	
		1,886	1,713	+10.1%	2,067	△8.8%	
	Green	1,212	1,178	+2.9%	1,326	△8.6%	
	Wevox	567	449	+26.3%	541	+4.8%	
	Other	20	31	△35.5%	21	△4.8%	
	Sports Tech	87	55	+58.2%	179	△51.4%	
Operating Exp	enses	1,635	1,408	+16.1%	1,897	△13.8%	
Operating Profit		251	305	△17.7%	170	47.6%	
Operating Profit Margin		13.3%	17.8%	△4.5pt	8.2%	+5.1pt	

YoY Comparison (sales)

No significant change in investment policy, continue to focus on web advertising

					YoY	
(Million yen)		FY2024 Q1	% of Sales	FY2023 Q1	% of Sales	%
Sales		1,886	100.0%	1,713	100.0%	+10.1%
People Tech		1,799	95.4%	1,658	96.8%	+8.5%
Sports Tech		87	4.6%	55	3.2%	+58.2%
Operating Expenses		1,635	86.7%	1,408	82.2%	+16.1%
People Tech	People Tech		71.6%	1,186	69.2%	+13.9%
Cost of sale	es	25	1.3%	25	1.5%	+0.0%
SG&A	Web Ad	711	37.7%	577	33.7%	+23.2%
	TV Ad and Other	48	2.5%	73	4.3%	△34.2%
	Personnel Cost	315	16.7%	294	17.2%	+7.1%
Other		252	13.4%	217	12.7%	+16.1%
Sports Tech		284	15.1%	222	13.0%	+27.9%
Operating Profit	Operating Profit		13.3%	305	17.8%	△17.7%

For Reference: Quarterly Financial Highlights

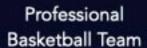
				FY2	021		r.	FY2	022			FY2	023		FY202
(Million yen)			Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1
Sales			886	998	1,221	1,359	1,504	1,599	1,745	1,740	1,713	1,828	2,149	2,067	1,886
People Tech			886	998	1,221	1,359	1,455	1,525	1,684	1,673	1,658	1,717	2,036	1,888	1,799
G	ireen		713	802	990	1,067	1,131	1,196	1,286	1,209	1,178	1,209	1,523	1,326	1,212
v	Vevox		156	176	206	264	298	304	373	435	449	483	491	541	567
C	ther		17	20	25	28	26	25	25	29	31	25	22	21	20
Sports Tech			-	-	-	-	49	74	61	67	55	111	113	179	87
Operating E	xpenses		608	684	850	1,312	1,055	1,383	1,439	1,651	1,408	1,815	1,685	1,897	1,635
P	eople Tecl	n	596	674	835	1,271	882	1,113	1,238	1,443	1,186	1,447	1,356	1,583	1,351
	Cost of	sales	12	16	20	23	23	25	27	30	25	30	26	29	25
	SG&A	Web Ad	270	287	339	353	278	402	657	765	577	774	705	831	711
		TV Ad and Other	17	56	139	441	201	241	91	89	73	91	64	131	48
		Personnel Cost	154	172	195	283	206	259	287	371	294	306	315	319	315
		Other	143	143	142	171	174	186	176	188	217	246	246	273	252
S	ports Tecl	h	12	10	15	41	173	270	201	208	222	368	329	314	284
Operating P	rofit		278	314	371	47	449	216	306	89	305	13	464	170	251
Operating P	rofit Ma	rgin	31.4%	31.5%	30.4%	3.5%	29.9%	13.5%	17.5%	5.1%	17.8%	0.7%	21.6%	8.2%	13.3%

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Our People Tech Business

- Creating a sense of purpose in life and work -





Revitalization of local communities

Online counseling service run by a psychiatrist



Improvement of working people's mental health **Business Matching App**



yenta

Empowering individuals through the creation of valuable encounters

Atrae

Business Strategy Job Search Website with Contingency Fee

Green

Realization of human resource mobility and optimal placement

Management support for medical institutions and nursing care facilities



Industrialization of Health Care

Sports and Technology Business



Revitalization of the sports industry

Support the innovation of corporations

SMBC Wevox

Improvement of organizational capability and corporate value Organizational capability platform

wevox

Increase the number of rewarding organizations to work for

Green



The origin of the name "Green"

Traffic light "green light" means that we can go. The site "Green" means that job seekers can find their own "green light".

Job Search Website for IT Industry with Contingency Fee

Point1

The first model in this industry

High recognition from both users and clients due to the leading advantage.

Point2

Inexpensive uniform fixed price

Uniform fixed pricing system based on job category. Low cost of hiring excellent talent without risk.

Point3

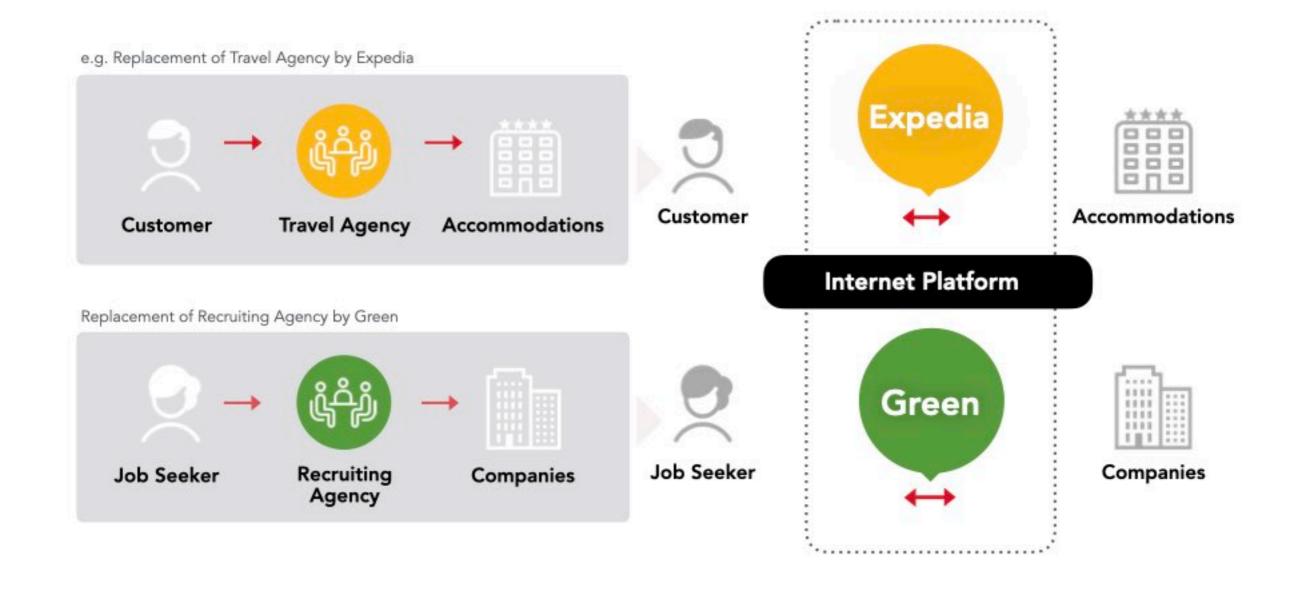
Direct recruiting platform

Job seekers and companies can take action and communicate interactively.

Attain Efficient Matching Via Technology

Labor intensive business model is being replaced by IT in many industries.

Green is replacing recruiting agencies by matching job seekers and companies through IT.



Green Established a Unique Position

Technology × Low Cost × Superiority

Stock and Use of Big Data

Stocking and making use of data via Green *1

making use of data

High precision within the use of big data

Price Competitiveness

Low price due to no need of advisers and facility cost





Business with no fixed cost High competitiveness in terms of cost Predominant Superiority

Pioneer of Contingency fee model (over 17 years)

Number of Cumulative Registered Company

More than **9,900**

Number of Registered User ID

More than 1.27 million

High recognition among recruiting companies

Companies from Various Industries Introduce Green

Though companies adopting Green is mostly in the IT/Web industry, digitalization is taking part in many industries. With the increased credibility and recognition due to being listed on the TSE Prime Market, many prominent companies have introduced Green.































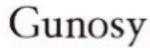






































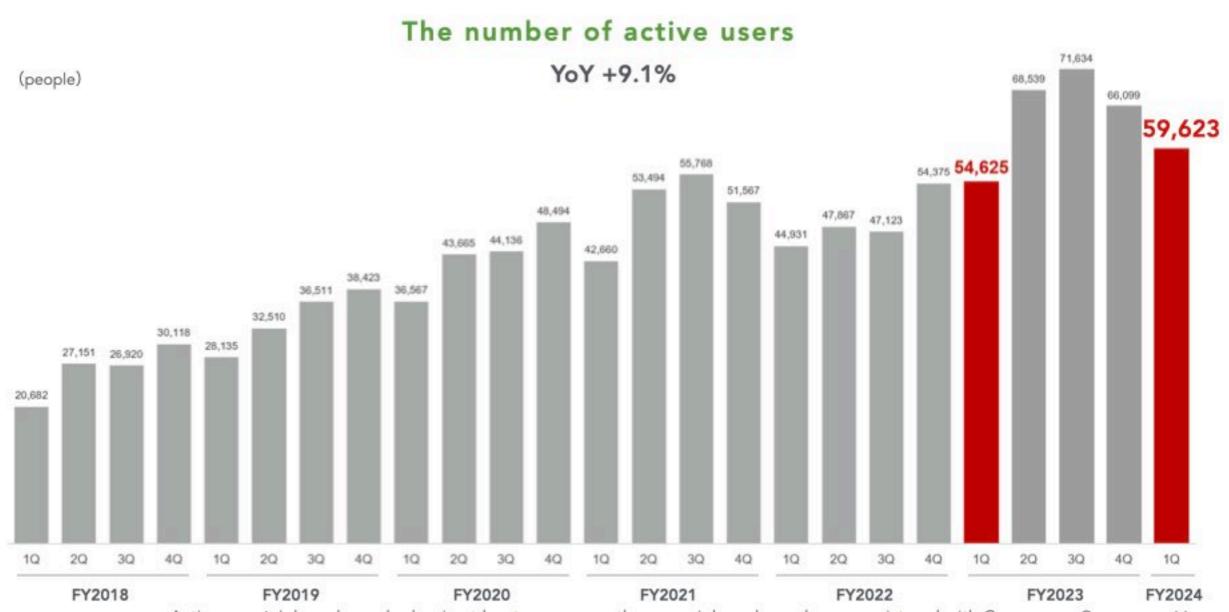
"Green" Job Search Website for IT Industry with Contingency Fee

Definition of KPI

KPI	Definition	Period
The number of active users	Job seekers who log in at least once a month among job seekers who are registered with Green	Monthly (last month of the quarter) unique
The number of quarterly active users	Job seekers who log in at least once a quarter among job seekers registered with Green	Quarterly (3 months) unique
Job seekers who apply for jobs on Green The number of applicants once a quarter among job seekers regist Green		Quarterly (3 months) unique
Application rate	The number of applicants ÷ The number of quarterly active users	Quarterly (3 months) unique
Document screening pass rate	Number of document screening pass ÷ Number of applications	Quarterly (3 months) total
Hired Employees (Quarter)	Job seekers who were hired through Green in a quarter among job seekers registered with Green	Quarterly (3 months) total

*Explanation of "unique": If one job seeker logs in for each month of the quarter, he/she is counted as one active user in the quarterly active user count

Control web advertising and focus on securing target users due an increase in user acquisition cost

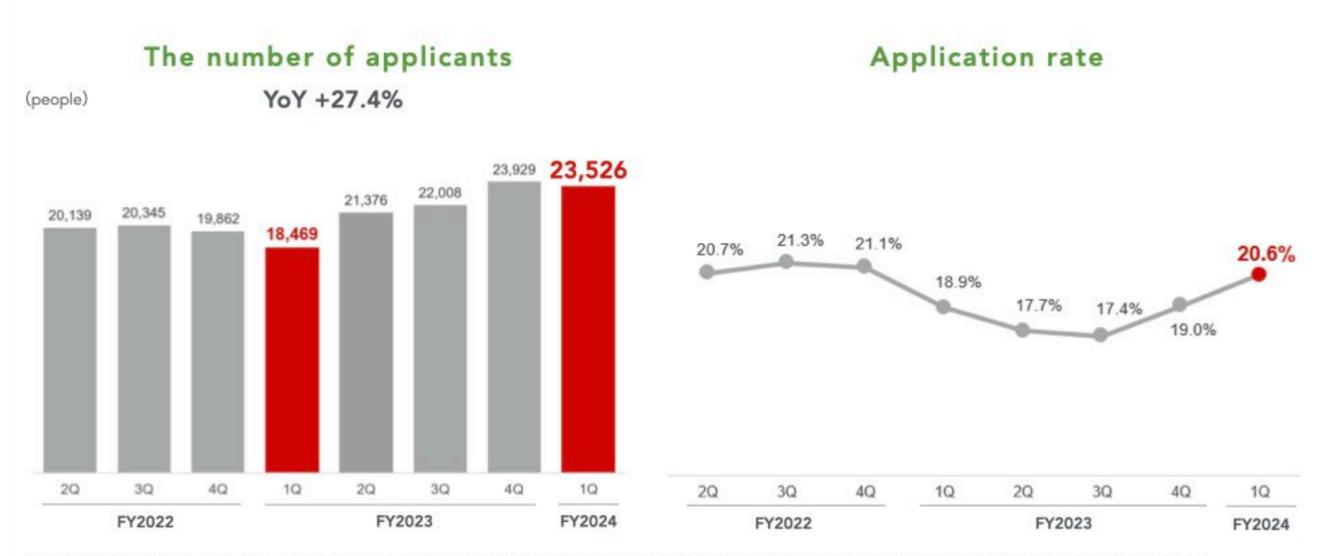


* Active user: Job seekers who log in at least once a month among job seekers who are registered with Green

*Quarter transition

Graph shows the number of active users in the last month of the quarter

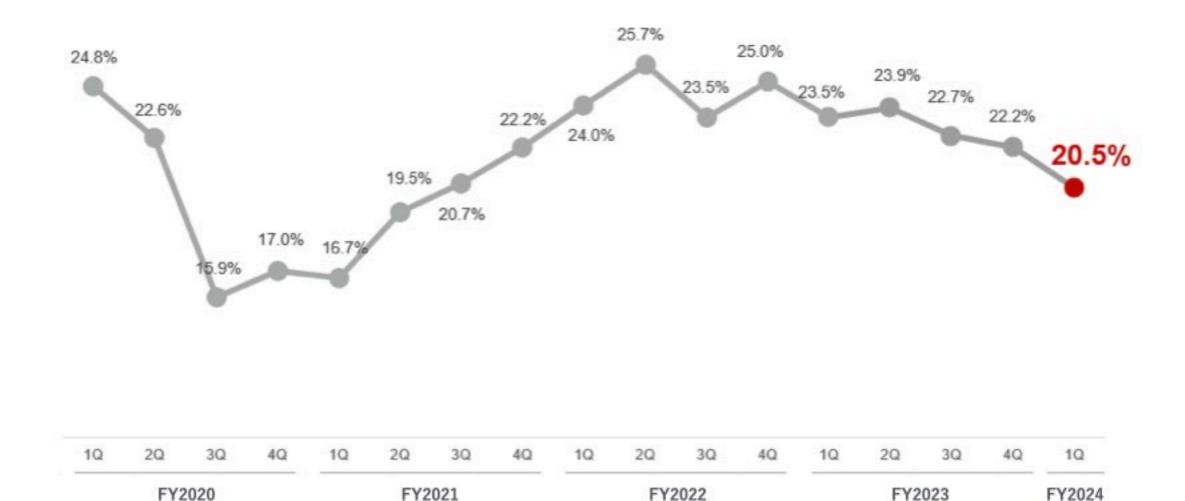
The number of applicants reached a record high level Application rate also recovered due to measures to improve it



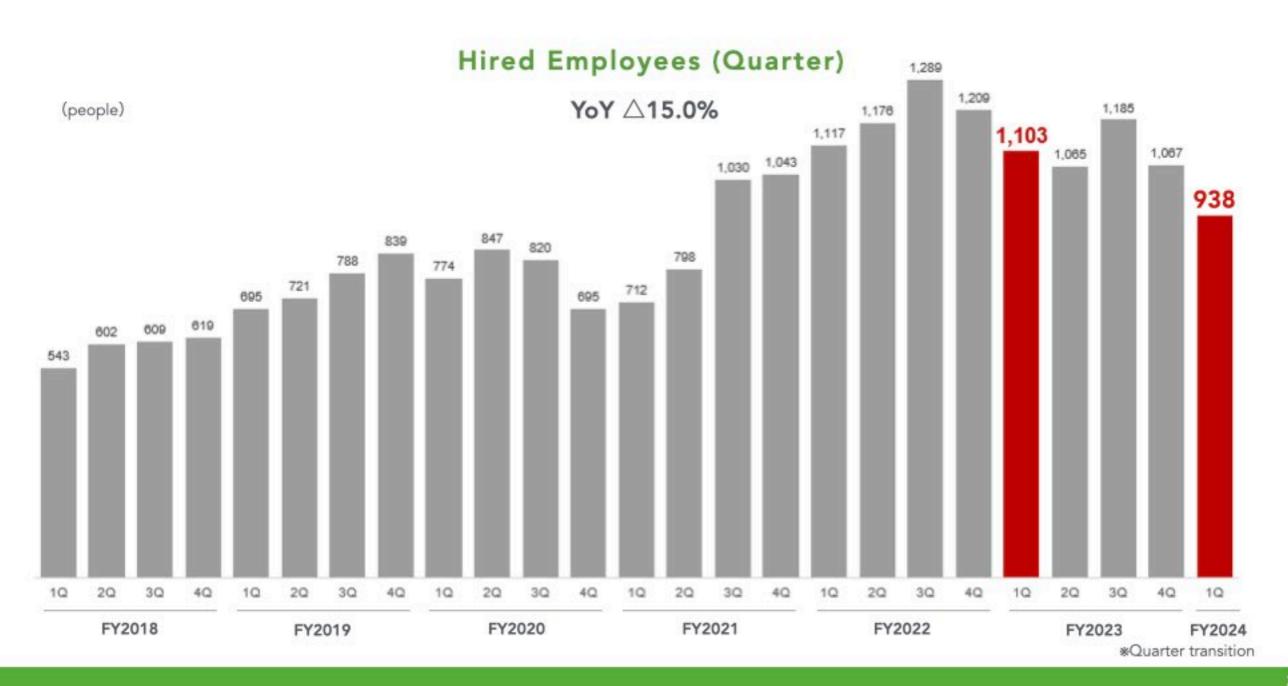
- *1 The number of applicants: Job seekers who apply for jobs on Green once or more in a quarter among job seekers registered with Green (unique)
- *2 Application rate: The number of applicants + The number of quarterly active users
- *3 The number of quarterly active users: Job seekers who log in once or more in a quarter among job seekers registered with Green (unique)

Improving matching efficiency as a top priority

Document screening pass rate



The number of hired employees decreased due to decline in the probability of applicants passing the document screening process and beyond



Average unit price of contingency fee is expected to increase from approx. 830,000 yen to approx. 1,000,000 yen

Former contingency fee

Uniform fixed fee per work location

New contingency fee

Uniform fixed fee per job category

Tokyo • Full remote	900,000 yen
Saitama • Chiba • Kanagawa Aichi • Osaka • Fukuoka	700,000 yen
Hokkaido • Hyogo • Kyoto • Overseas	500,000 yen
Other	300,000 yen

- * Engineer * Technical Positions (Systems/Network)
- Management/CXO

1,200,000

yen

- Sales
- Planning and Marketing
- Management, Administration and Back office
- · Specialists (Finance/Real estate/Consulting/Lawyer, etc.)
- Creative Positions (Web/Gaming/Multimedia)
- Engineer/Technical Positions (Electrical/Electronics/Mechanical/ Semiconductor)

900,000

yen

- Assistant/Clerical/Office Work
- Service Positions (Human resources/Stores/Healthcare)
- Architectural Design/Civil Engineering/Plant Work

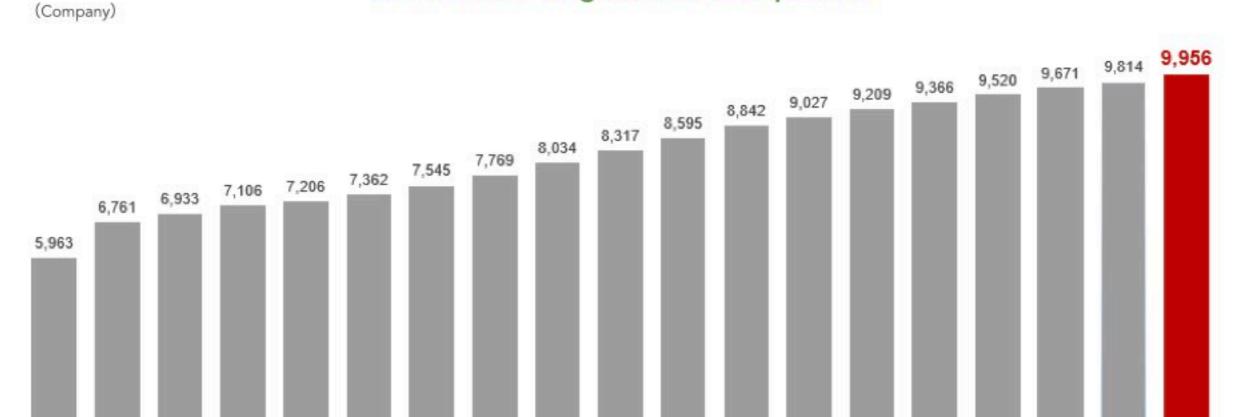
600,000

yen

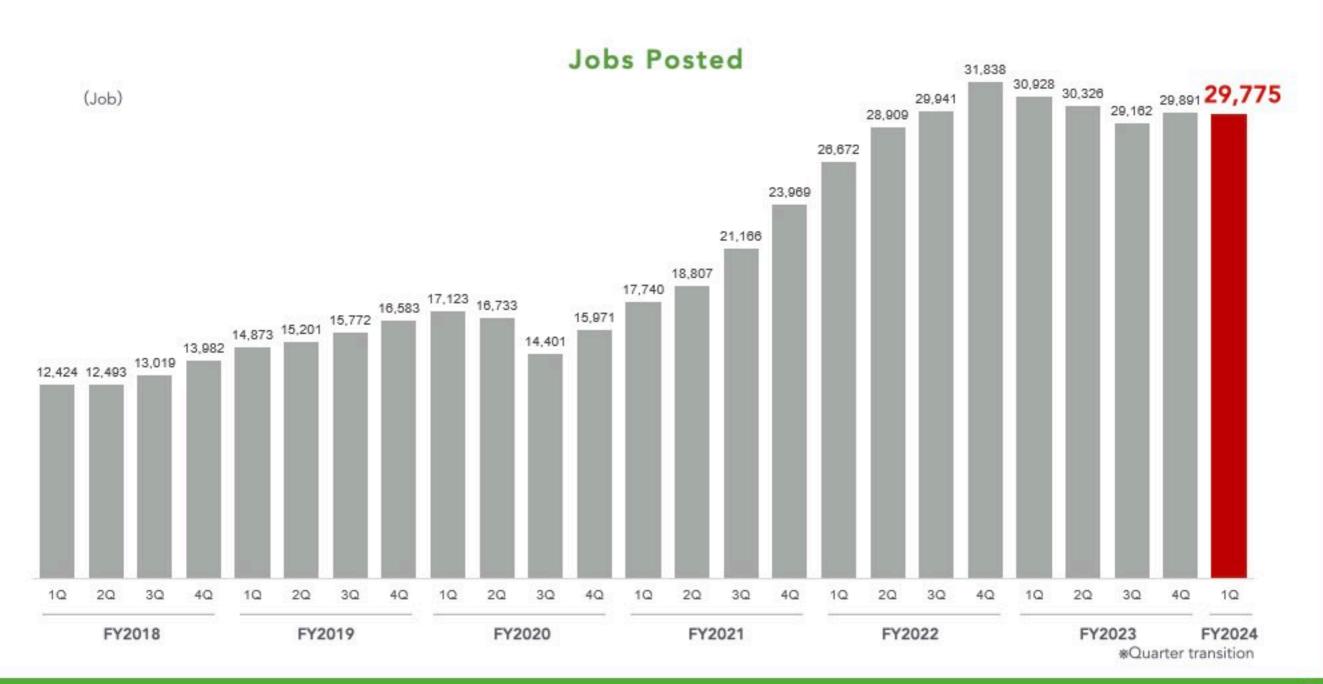
- *1 The new fee structure is applied for job seekers who applied later than November 1, 2022
- *2 Discounted contingency fee is applied if the annual salary of the job seeker at their new position is less than 3 million yen

Steady Increase of Newly Registered Companies

Cumulative Registered Companies



Bottomed out as the thorough review of job postings has run its course



A summary of each KPI

KPI	Current status	Measures to pursue further growth			
The number of active users	0	Aiming for further growth through continuous pursuit of web advertising portfolio optimization			
The number of applicants Application rate	0	Aiming for further growth by continuously improving the accuracy of recommendation engine and UI/UX			
Document screening pass rate	×	 Optimize matching efficiency by scoring the characteristics of job seekers and employers Aiming to improve the document screening pass rate through measures to expand information on job seekers 			
Cumulative Registered Companies	0	 Aim to continue steady accumulation through productivity-conscious inbound sales Seek to strategically acquire companies with attractive job postings 			
Jobs Posted	Δ	While it is possible to grow the number of hires even at current levels, we will seek to strategically gain attractive job postings			
Hired Employees	×	In addition to web advertizing portfolio optimization and UI/UX refinement, score the charactertistics of job seekers and employers in order to optimize matching efficiency. Improve the customer experience value and aim to enter a growth phase again			

Potential Growth of Green

Recruiting market scale exceeds pre-COVID levels and entered a growth phase again Top priority is to improve matching efficiency, in order to achieve the earnings forecast for this fiscal year and further growth in the next fiscal year and beyond

	Recruitment Market Size	Green's Market Size	Green's Occupancy*2
All Industry	351 B yen*3	210 B yen	2.1%
All illudatiy	(296 B yen)*4	(177 B yen)	(2.3%)
IT Industry	105 B yen*5	63 B yen	7.0%
11 industry	(88 B yen)	(52 B yen)	(7.7%)

^{*1} Green is a discounted model of Recruitment Agency by 60%

^{*2} Green's sales calculated as 4.4 B yen (FY2023 Actual)

^{*3} Yano Research Institute "Current Status and Future of Human Resource Business 2023 Edition

^{*4} Figures in brackets indicate previous year results

^{*5} We estimate that approximately 30% of the total recruitment market is IT industry related

wevox



Engagement

Index to measure the understanding and contribution of each employees for the company's strategy or goal.

Causal relationship with performance is academically proven.



Organizational Capability Platform utilizing pulse survey and machine learning

Point1

Visualization of engagement score

The first platform to visualize engagement in Japan, supervised by professor Shimazu of Keio University, a leading expert in the country

Point2

Utilizing technology

Automatically analyze the huge amount of data collected and enables immediate grasp of the organization's issues

Point3

Affordable price with SaaS model

Offer a low price of ¥ 300 per employee per month

"Wevox" Organizational capability platform

What is Organizational Capability

The ability of an organization to realize its vision and strategy, consisting of factors such as the psychological state and characteristics of employees, their compatibility, and organizational culture



Wevox's Competitive Advantage

1 Pulse survey

Monthly periodic observation enables real-time understanding of organization issues Usability



Easy -to-use design for various devices (PC/tablet-type device/smartphone)



3 Data analysis

Applying over 242 million responses to machine learning

4

Academic basis

Professor Akito Shimazu, Keio University, a leading expert in the engagement research, joins as an advisor

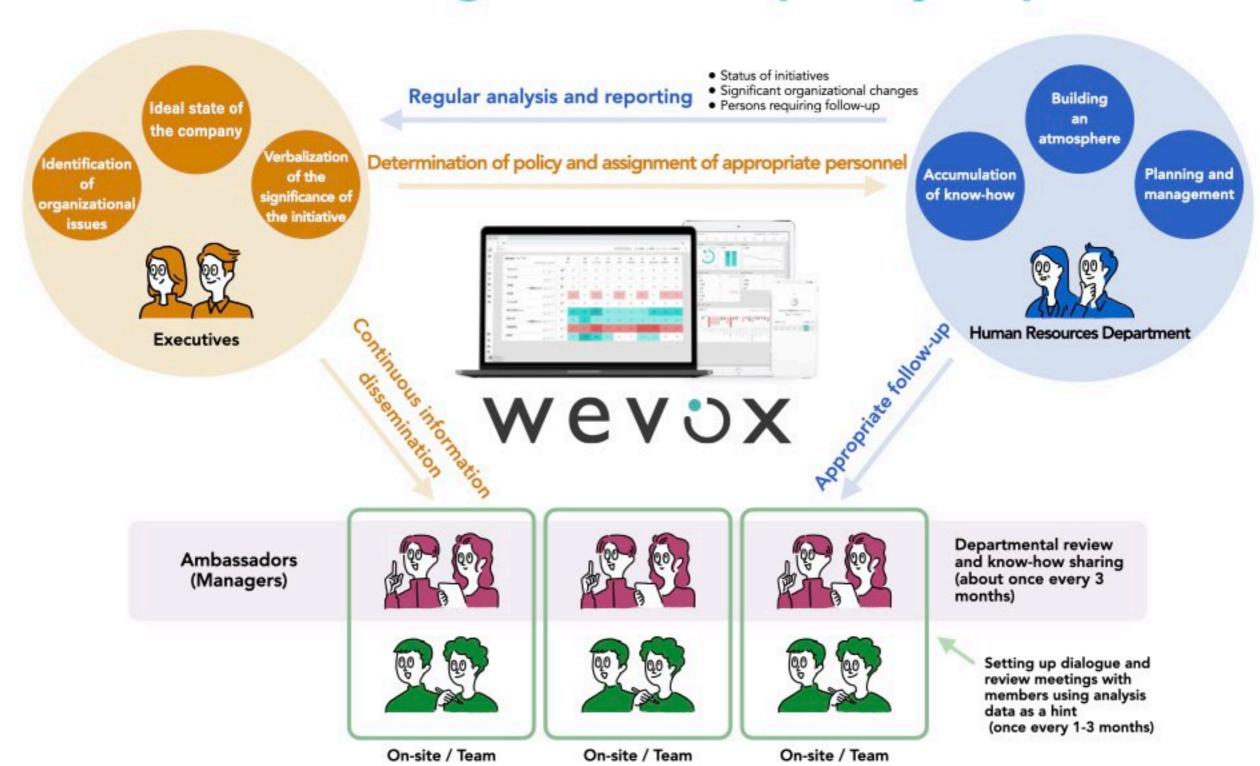


Professor Mikiharu Noma of Hitotsubashi University Graduate School joins as an advisor



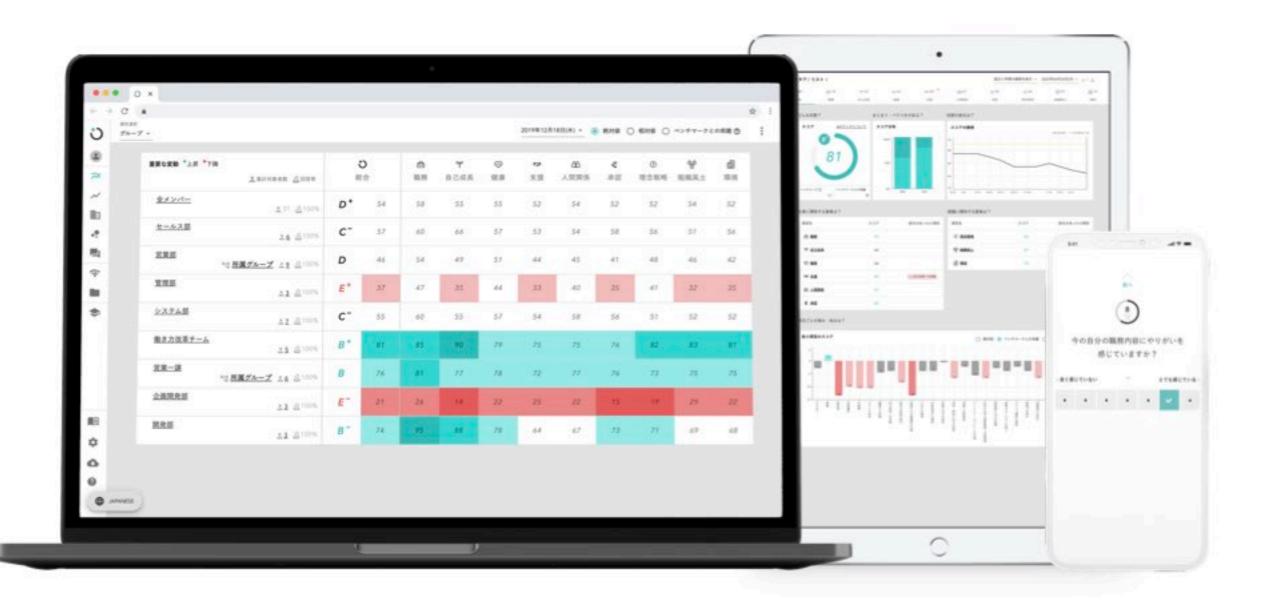
"Wevox" Organizational capability platform

Wevox's model of organizational capability empowerment



Visualize engagement score with pulse survey

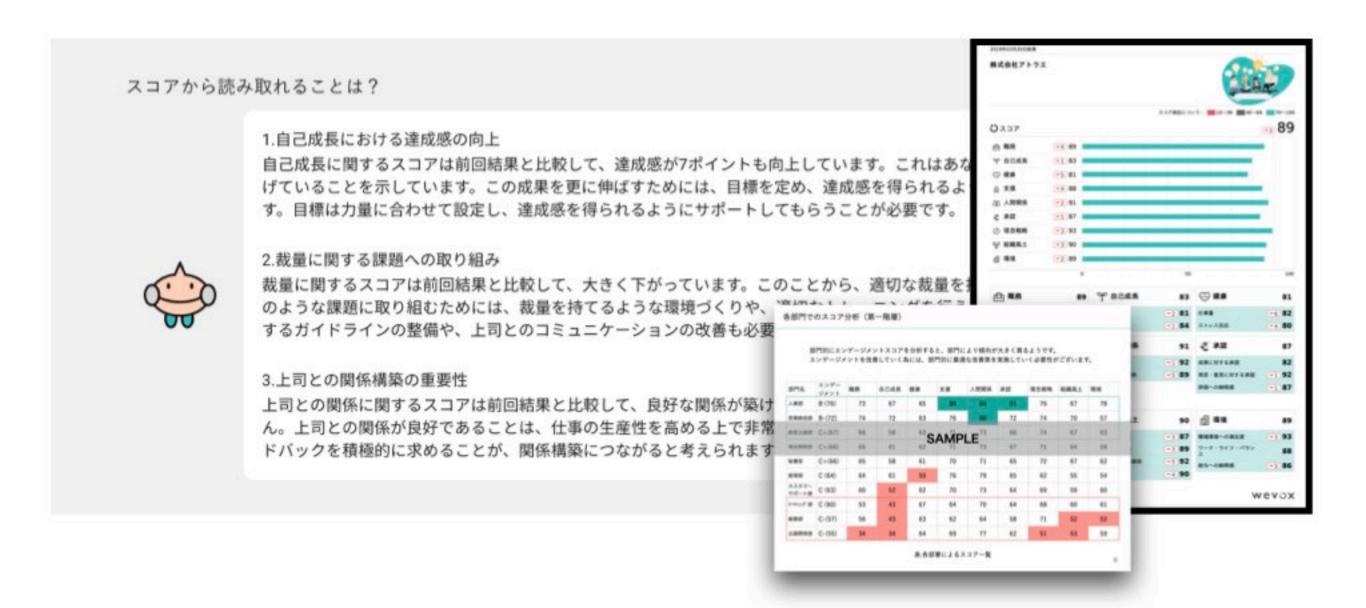
Achieve real-time aggregation and analysis of results Enable a more detailed understanding of the state of the organization by comparing with past trends



"Wevox" Organizational capability platform

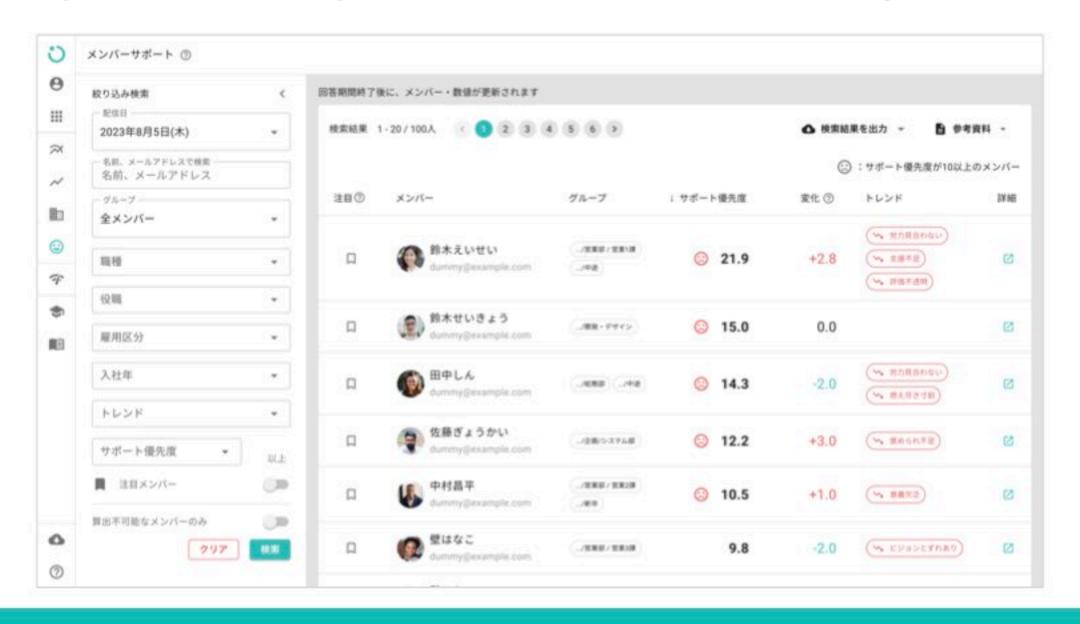
Al analysis and summary of organizational issues

Al support features facilitate regular analysis and reporting



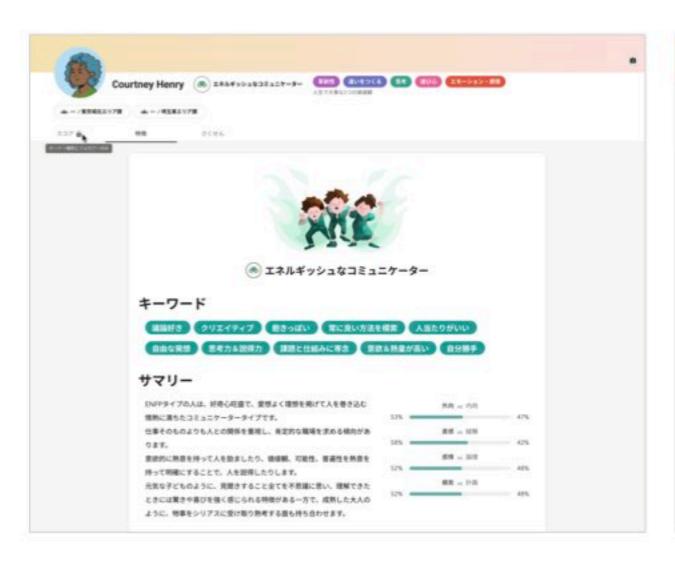
Member support analysis feature encourages individual performance improvement and supports the prevention of employee turnover

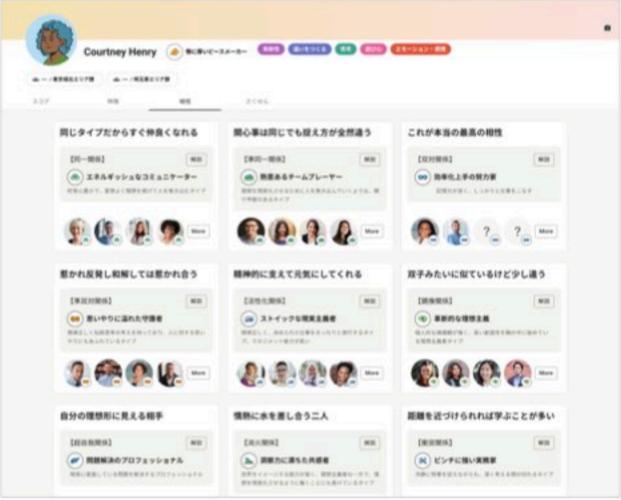
Extracts members to be prioritized for support by using a machine learning model specialized for future prediction based on accumulated user response data



Supports effective team formation by analyzing individual characteristics, values, and compatibility

Facilitates communication by promoting self-understanding and mutual understanding





Improving the added value provided to customers

Higher-end plans launched Optional menus tailored to customer needs are also available

	Basic Pulse survey to analyze organizational to team level engagement	Standard Continued implementation of high quality engagement improvement activities at the organizational, team and individual level
Monthly Fee/User	300yen/month	600yen/month
Employee Data Management	0	0
API Use		0
Engagement	0	0
Organizational Culture		0
Personal Analysis		0
Custom	0	0
Organizational Analysis	0	0
Member Support		0
Team improvement support by AI		0

Options

Security Option

Provides a more advanced security environment



Professional Support Option

Training and project promotion support to maximize the effects of Wevox implementation and improve organizational capabilities

Wevox has been introduced in many industries

Companies adopting Wevox cover many different industries and sectors such as IT, securities, bank, medical, food, sports teams. Currently, Wevox is adopted by more than 3,140 companies. Increase of users more than the growth of the companies and organizations introduced.



























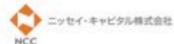


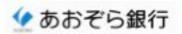


























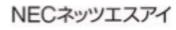










































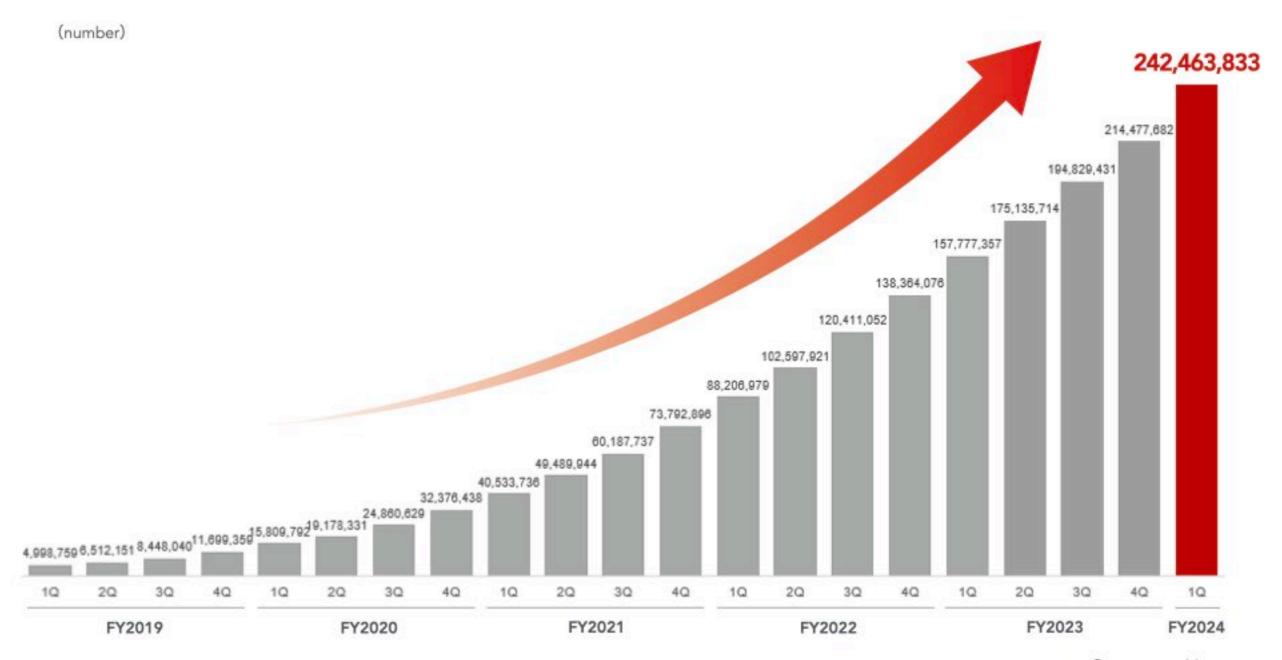




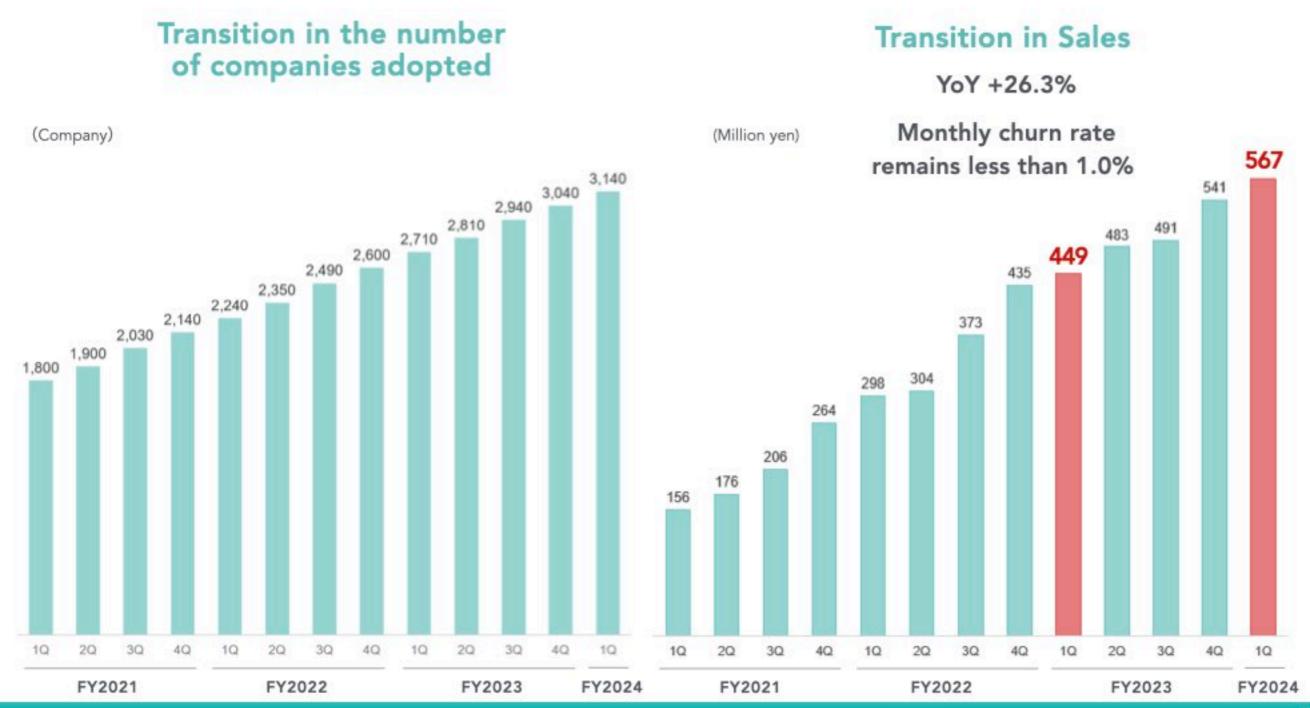
Reference from Wevox Website.

Increase of Answer Data

Continuously developing new features using response data to take competitive advantage



Realize a subscription model with high growth potential



"Wevox" Organizational capability platform

Potential Growth of Wevox

Potential target

Price Competitiveness

Potential Market size

All Employed Persons

67.2M *1 People

¥300 ~ ¥600
Per person per month

More than **¥240B** ~ **¥480B** *2 yearly

Wide range of industries including sports and educational organizations

Targeting wide range of clients via SaaS model

Pursuit the expansion of the market size by rising Wevox's pricing

^{*1} Ministry of Internal Affairs and Communications Statistics Bureau

^{*2} Calculation : Number of Employed Person 67.25M people×Basic plan ¥300 per person×12months=¥242B

Number of Employed Person 67.25M people×Standard plan ¥600 per person×12months=¥484B



"Create a sports team that attracts people all over the world"

Professional Basketball Team ALTIRI CHIBA



Founded the professional basketball team "ALTIRI CHIBA"

Joined the B3 League from the 2021-22 season, based in Chiba

City, Chiba Prefecture

Sports Tech Altiri

Growing to the overwhelming top in the B2 League in terms of strength and ability to attract audience

B2 League Rankings

2023-24 B2 League regular season

1st in the East District

(February 4, 2024)

West District

East District

Rank	Team	Wins	Loss es	Winning percentage	Rank	Team	Wins	Loss es	Winning percentage
1	кимамото	26	11	.703	1	Altiri Chiba	34	3	.919
2	FUKUOKA	25	12	.676	2	KOSHIGAYA	22	15	.595
3	SHIGA	25	12	.676	3	YAMAGATA	20	17	.541
4	кове	18	19	.486	4	AOMORI	19	18	.514
5	SHIZUOKA	16	21	.432	5	FUKUSHIMA	14	23	.378
6	NARA	14	23	.378	6	IWATE	10	27	.270
7	EHIME	11	26	.297	7	NIIGATA	5	32	.135

Audience Turnout at Each Home Games for 2023-24 Season*1

Audience turnout for the home games are above the B1
League average and 7th in the combined B1 and B2 League rankings,
boasting a B.League leading audience

B2 average *2

Average Audience Turnout for the Home Games Per League (persons)

4,960 4,555 1,920 Audience Turnout Ranking for Home Games

eague	Team	Average	
B1	RYUKYU	7,784	
B1	A.TOKYO	5,807	
B1	NAGOYA.D	5,271	
B1	GUNMA	5,059	
B1	SAGA	5,032	
B1	YOKOHAMA	5,020	
B2	Altiri Chiba	4,960	
B1	UTSUNOMIYA	4,803	
B1	KAWASAKI	4,595	
B1	HOKKAIDO	4,543	
B1	OSAKA	4,503	
B1	CHIBA.J	4,490	
B1	AKITA	4,439	
B1	SENDAI	4,405	
B1	IBARAKI	4,398	
B1	SHINSHU	4,333	
B1	SR.SHIBUYA	4,315	
B1	HIROSHIMA	4,290	
B1	SHIMANE	4,174	
B2	куото	4,127	

^{*1} Data published by the B-League as of January 25, 2024

B1 average

Altiri Chiba

^{*2} Average for B2 League excluding Altiri Chiba

Sports Tech Altiri

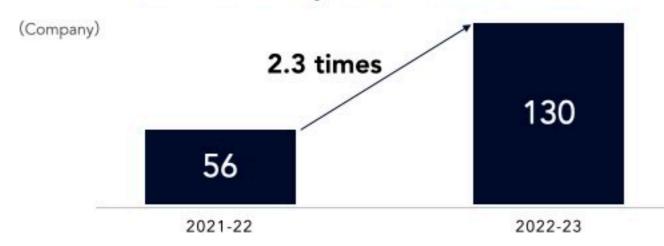
Steadily expanding circle of fans

Expanding number of followers/ registered users on social media

(Data as of the end of October)



Partner companies have more than doubled compared to last season



Heightened presence in Chiba City





Sports Tech Altiri

Solving social issues through sports

Aiming to develop youth through sports and contribute to the local community, we actively participate in community contribution activities such as basketball classes for children and clean-up activities



Agenda

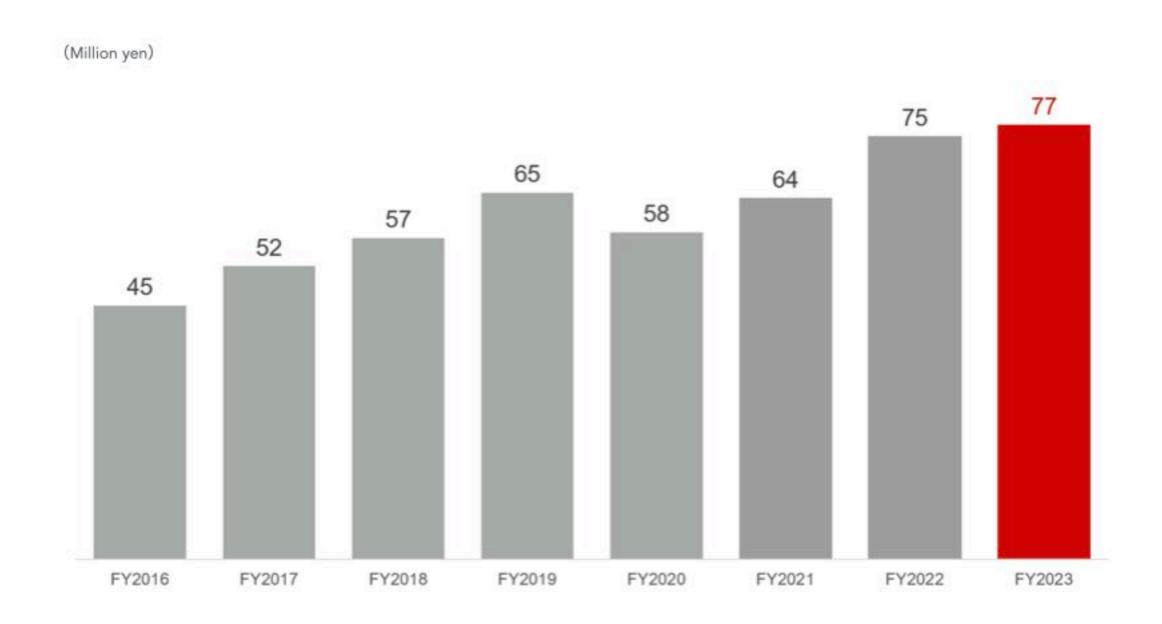
- 1. Company Overview
- 2. Financial Highlights
- 3. About Business
- 4. References

FY2024 Full-Year Forecast

(Million yen) Sales		FY2024 Full-year	FY2023 Full-year	Variance	%	
			9,700	7,757	1,943	+25.0%
	People Tech	Green	5,700	5,236	464	+8.9%
		Wevox	3,000	1,964	1,036	+52.7%
		Other	50	99	△49	△49.5%
	Sports Tech	Altiri	950	458	492	+107.4%
Operating	Expenses		8,300	6,805	1,495	+22.0%
	People Tech		6,770	5,572	1,198	+21.5%
		Share-based payment expenses	330	294	36	+12.2%
	Sports Tech		1,530	1,233	297	+24.1%
Operating	Profit		1,400	952	448	+47.1%
Operating	Profit Margin		14.4%	12.3%	-	+2.1 _{pt}

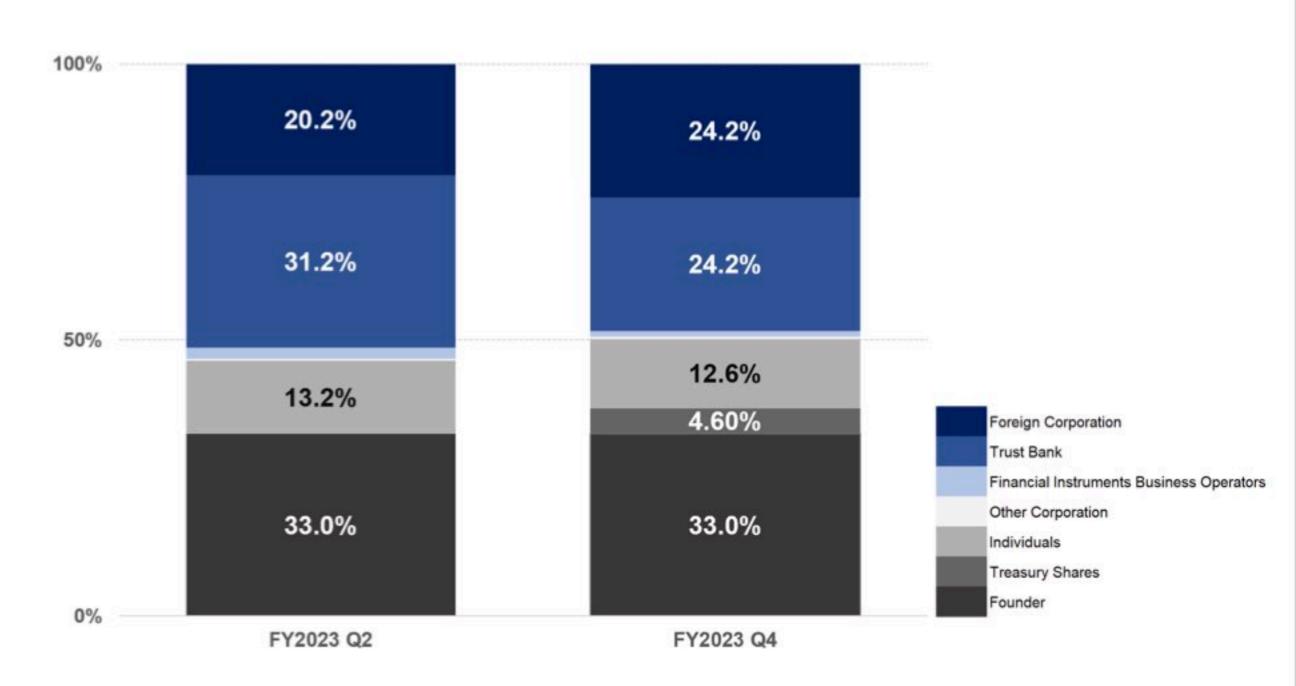
Transition of Sales Per Employee

Achieved record productivity while accelerating hiring



Shareholding Structure

Approximately 50% owned by domestic and foreign institutional investors Acquisition of treasury shares to improve ROE and enhance shareholder returns



:Atrae

Name Atrae,Inc.

Business Outline Green: a contingency fee basis job site

Wevox: a organizational capability platform

Yenta: a matching app for business professionals

Foundation October, 2003

Management Yoshihide Arai, President & CEO

Employee 108 (As of December, 2023)

Capital Stock 1,268 (in JPY MM)

Location Minato-ku, Tokyo, Japan

This material has been prepared based on information gathered at the time of its preparation and is not in any way intended as a commitment to future implementation. Also note that information contained herein has not been audited by an independent certified public accountant or audit corporation, and includes financial information based on past financial statements or accounting documents as well as management figures not based on financial statements or accounting documents.

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