



February 13, 2024

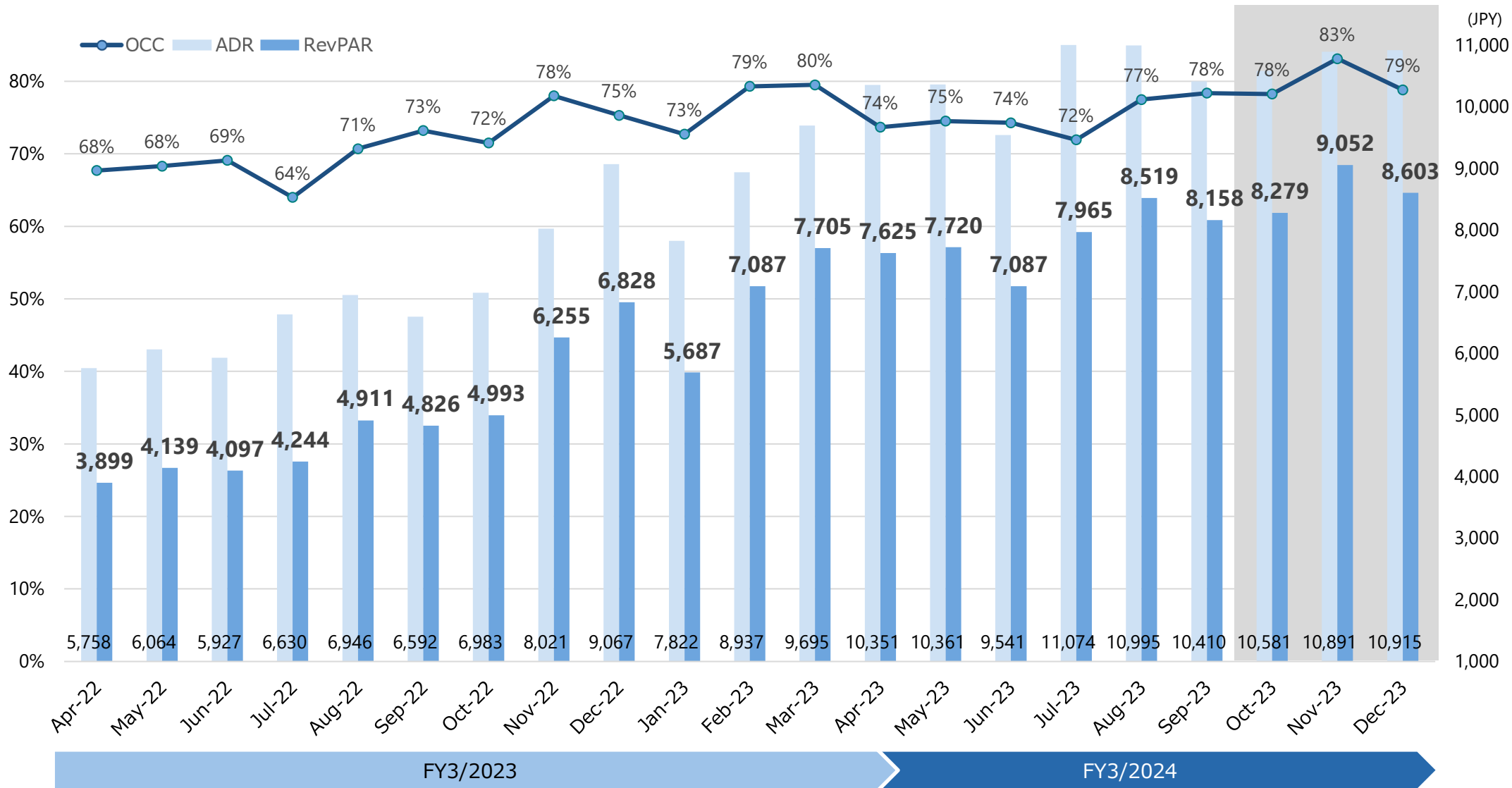
# KPI Report

Fiscal Year Ended March 31, 2024, Q3

**Polaris Holdings Co., Ltd.**

Tokyo Stock Exchange (code: 3010)

# KPY Monthly Trends (Domestic Hotels)



**Notes:**

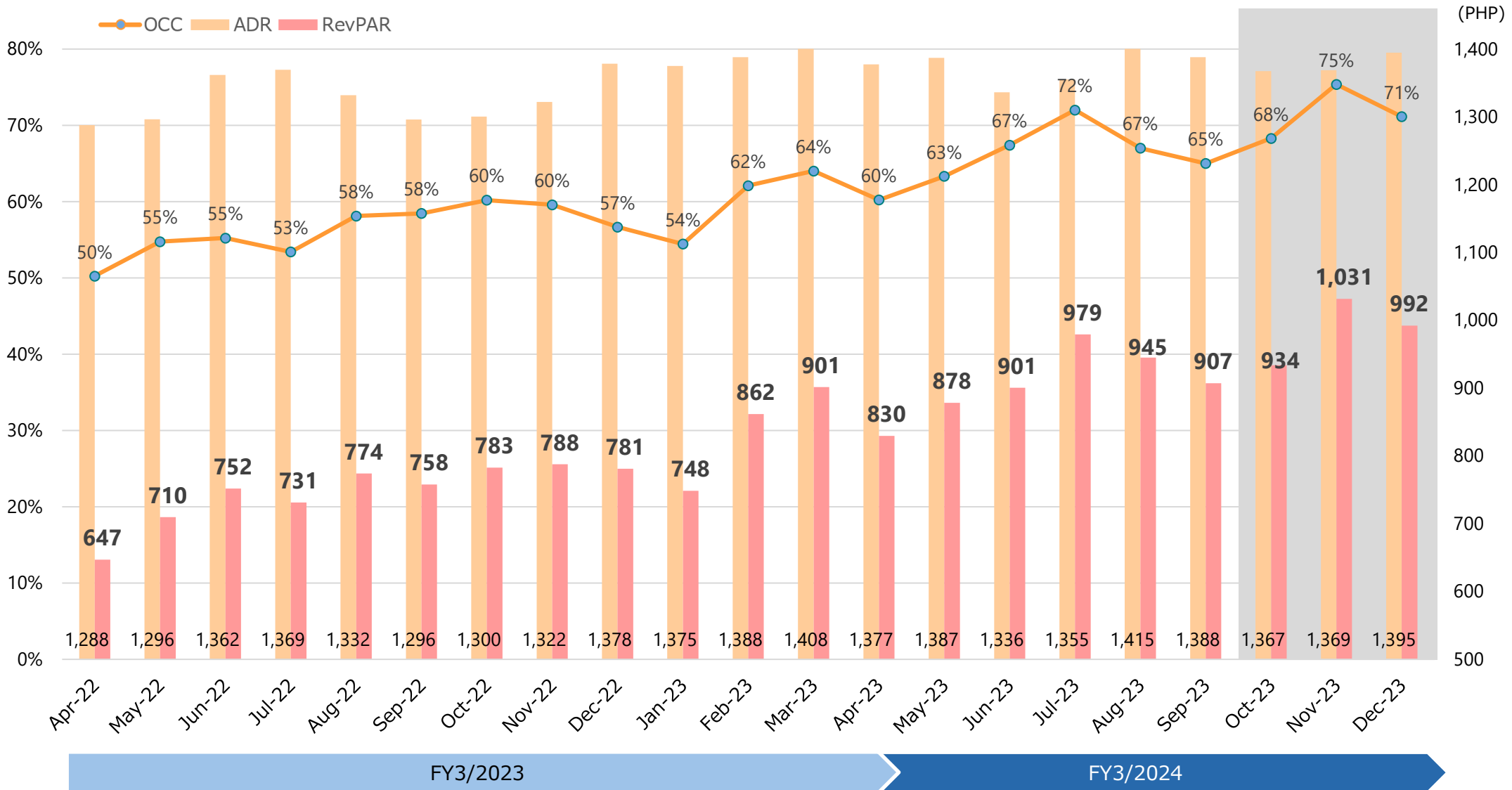
OCC (%) : Occupancy Rate

ADR (JPY) : Average Daily Rate

RevPAR (JPY) : Revenue Per Available Room (OCC x ADR)

\* KPIs are weighted averages of each number for hotels that are actually in operation as of each month.

# KPY Monthly Trends (Overseas Hotels)



**Notes:**

OCC (%) : Occupancy Rate

ADR (PHP) : Average Daily Rate

RevPAR (PHP) : Revenue Per Available Room (OCC x ADR)

\* KPIs are weighted averages of each number for hotels that are actually in operation as of each month.

\* Results (overseas) are reflected in the consolidated financial statements three months earlier.