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February 15, 2024

To whom it may concern:

Company Name: Mercari, Inc.

Representative: Shintaro Yamada, Representative Executive Officer and

Chief Executive Officer

Code: 4385; TSE Prime

Enquiries: Sayaka Eda, Executive Officer, Senior Vice President of

Corporate, Chief Financial Officer

Phone: +81-3-6804-6907

Notice Regarding Completion of Procedures and the Partial Forfeiture of Rights for Issuance of New Shares as Restricted Stock Units (RSU)

Mercari, Inc. (the "Company") announces the completion of procedures for issuance of new shares (the "Issuance of New Shares") as Restricted Stock Units, which was decided on January 19, 2024, and changes in the amount of issuance of new shares resulting from the partial forfeiture of rights.

For details, please refer to "Notice Regarding Issuance of New Shares as Restricted Stock Units (RSU) Award Plan" on January 19, 2024.

Changes in the Outline of the Issuance of New Shares (Changes are underlined)

| | After Changes | Before Changes |
|--|---|---|
| (1) Payment date | February 15, 2024 | February 15, 2024 |
| (2) Type and number of shares to be issued | 108,207 shares of the Common Stock of the Company | 110,000 shares of the Common Stock of the Company |
| (3) Issue price | 2,383 yen per share | 2,383 yen per share |
| (4) Aggregate issue price | <u>257,857,281</u> yen | 262,130,000 yen |
| (5) Persons eligible for allotment, the number thereof, and the number of shares to be allotted | 202 employees of the subsidiary of the Company / 108,207 shares | 205 employees of the subsidiary of the Company / 110,000 shares |

1. Reason for Changes

The change in persons eligible for allotment and the number of shares to be allotted is due to the forfeiture of rights by a total of three (3) persons who were eligible for allotment at the time the issuance of new shares was decided but declined the allotment of shares.

2. Future Outlook

The above changes have a minimal impact on the performance of the Company for the fiscal year under review.