



February 22, 2024

To whom it may concern:

Company Name: Seven & i Holdings Co., Ltd.

Representative: Ryuichi Isaka

President & Representative Director

(Code No. 3382/Prime Market of the Tokyo Stock Exchange)

Notice regarding Cancellation of Treasury Stock

(Cancellation of treasury stock pursuant to the provisions of Article 178 of the Companies Act)

Seven & i Holdings Co., Ltd. hereby announces that its Board of Directors resolved to cancel its treasury stock as shown below, pursuant to the provisions of Article 178 of the Companies Act, at the Board of Directors meeting held on February 22, 2024.

Class of the shares to be cancelled: Common stock
 Number of the shares to be cancelled: 8,699,800 shares

(0.98% of the total number of issued shares before the cancellation)

3. Expected date of cancellation: February 29, 2024

(Note)

Total number of issued shares after the cancellation: 877,742,183 shares

Number of treasury stock held after the cancellation: 1,838,493 shares*

*Calculated based on the number of treasury stock held on January 31, 2024, excluding shares held by Mitsubishi UFJ Trust and Banking Corporation for BIP (Board Incentive Plan) and ESOP (Employee Stock Ownership Plan).

Due to the cancellation, the number of shares to be increased by the share split with a record date of February 29, 2024 and an effective date of March 1, 2024, as noticed in the "Notice Concerning Share Split and Related Amendment to Articles of Incorporation" dated November 30, 2023, has been modified as follows. (Before)

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|---------|--|-----------------------|
| (i) | Total number of issued shares before the share split | 886,441,983 shares |
| (ii) | Number of shares to be increased by this share split | 1,772,883,966 shares |
| (iii) | Total number of issued shares after the share split | 2,659,325,949 shares |
| (iv) | Total number of shares authorized to be issued after the share split | 10,000,000,000 shares |
| (After) | | |
| (i) | Total number of issued shares before the share split | 877,742,183 shares |
| (ii) | Number of shares to be increased by this share split | 1,755,484,366 shares |
| (iii) | Total number of issued shares after the share split | 2,633,226,549 shares |
| (iv) | Total number of shares authorized to be issued after the share split | 10,000,000,000 shares |