Note: This document has been translated from a part of the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail. The Company assumes no responsibility for this translation or for direct, indirect or any other forms of damages arising from the translation.

(Stock Exchange Code 4221)

March 1, 2024

(Starting date of the measures for electronic provision: February 28, 2024)

#### To Shareholders with Voting Rights:

Susumu Kanda Operating Officer, President, Representative Director Okura Industrial Co., Ltd. 1515 Nakazu-cho, Marugame, Kagawa

#### NOTICE OF THE 104th ANNUAL GENERAL MEETING OF SHAREHOLDERS

#### Dear Shareholders:

We would like to express our appreciation for your continued support and patronage.

You are hereby notified that the 104th Annual General Meeting of Shareholders of Okura Industrial Co., Ltd. (the "Company") will be held for the purposes as described below.

The Company has taken measures for electronic provision of materials for this General Meeting of Shareholders, and posted matters for which the measures for electronic provision are taken as the Notice of the 104th Annual General Meeting of Shareholders on the following website.

The Company's website: https://www.okr-ind.co.jp/ir/meeting/

In addition to the above, the matters to be provided electronically are disclosed on the following website. Tokyo Stock Exchange's website: https://www2.jpx.co.jp/tseHpFront/JJK020010Action.do?Show=Show

To view the information thus disclosed, please access the website above, search for us by entering our company name or stock exchange code, and select "Basic information" and then "Documents for public inspection / PR information."

If you are unable to attend the meeting, you may exercise your voting rights online or in writing. Therefore, please review the Reference Documents for the General Meeting of Shareholders, and exercise your voting rights according to the Instructions for Exercising Your Voting Rights (available only in Japanese) by no later than 5:15 p.m. Japan time on Thursday, March 21, 2024.

1. Date and Time: Friday, March 22, 2024 at 10:00 a.m. Japan time

2. Place: Okura Hotel Marugame Ho-O-No-Ma (2nd floor) located at

3-3-50 Fujimi-cho, Marugame, Kagawa, Japan

3. Meeting Agenda:

Matters to be reported: 1. The Business Report, Consolidated Financial Statements for the Company's

104th Fiscal Year (January 1, 2023 - December 31, 2023) and results of audits by the Accounting Auditor and the Audit and Supervisory Committee of the

Consolidated Financial Statements

2. Non-consolidated Financial Statements for the Company's 104th Fiscal Year (January 1, 2023 - December 31, 2023)

- 1 -

### Proposals to be resolved:

**Proposal 1:** Appropriation of Surplus

**Proposal 2:** Election of Five (5) Directors (Excluding Directors Serving as Audit and

Supervisory Committee Members)

**Proposal 3:** Election of Six (6) Directors Serving as Audit and Supervisory Committee

Members

#### 4. Matters regarding this Convocation Notice determined by the Company

(1) If neither approval nor disapproval of a proposal is indicated on the voting rights exercise form, it shall be deemed a vote of approval.

(2) If a shareholder exercises his/her voting rights online and in writing, the vote exercised online shall be deemed valid. If a shareholder exercises his/her voting rights more than once on the same proposal online, the last vote exercised by the deadline for exercising voting rights shall be deemed valid.

When attending the meeting, please submit the enclosed Voting Rights Exercise Form at the reception desk. The reception desk will open at 9:00 a.m. Japan time.

- Should the matters for which measures for electronic provision are taken require revisions, the revised versions will be posted on the Company's corresponding websites (some website pages are available only in Japanese).
- © In accordance with laws and regulations and the Company's Articles of Incorporation, the following matters are not included in the documents delivered to shareholders who have requested delivery of a paper copy. The documents thus delivered form a part of the documents audited by the Audit and Supervisory Committee and by the Accounting Auditor for the purpose of preparing an Audit Report.
- Structure and Policy of the Company
- Consolidated Statement of Changes in Equity
- Notes to Consolidated Financial Statements
- Statement of Changes in Equity
- Notes to Non-consolidated Financial Statements

# Reference Documents for the General Meeting of Shareholders

#### **Proposals and References**

**Proposal 1:** Appropriation of Surplus

The Company proposes that surplus be appropriated as follows.

Matters concerning year-end dividend

The Company recognizes that the return of profits to shareholders is one of the most important management tasks. Taking comprehensive consideration of business performance and preparation for future business development, etc., the Company maintains a basic policy of paying a stable dividend.

Accordingly, the year-end dividend payment for the 104th fiscal year is proposed to be made as follows.

(1) Type of dividend property

Cash

(2) Matters concerning the allotment of dividend property to shareholders and the total amount \$\\ \Pi 110\$ per share of common stock of the Company Total amount of dividend\(\Pi 1,330,265,640\)

(3) Effective date of dividends from surplus

March 25, 2024

# **Proposal 2:** Election of Five (5) Directors (Excluding Directors Serving as Audit and Supervisory Committee Members)

The terms of office of all of the six (6) Directors (excluding Directors serving as Audit and Supervisory Committee Members) will expire at the conclusion of this year's Annual General Meeting of Shareholders. Accordingly, the election of five (5) Directors (excluding Directors serving as Audit and Supervisory Committee Members) is proposed.

This proposal has been made by taking into consideration the recommendations of the voluntary Nomination and Remuneration Committee, which mainly comprises Outside Directors. The Company's Audit and Supervisory Committee has judged each candidate to be suitable to serve as Director.

The candidates are as follows:

Candidate Number		Name	Current Positions in the Company
1	Reappointment	Kazunori Takahama	Chairperson, Representative Director
2	Reappointment	Susumu Kanda	Operating Officer, President, Representative Director
3	Reappointment	Eiji Fukuda	Operating Officer, Executive Vice President, Director
4	Reappointment	Yoshitomo Tanaka	Operating Officer, Executive Vice President, Director
5	Reappointment	Tomoo Ueta	Operating Officer, Director

Reappointment: Candidate for Reappointment as Director New Appointment: Candidate for New Appointment as Director

Outside: Candidate for Outside Director

Independent Officer: Candidate for Independent Officer

No.	Name	Past	experience, positions and assignments at the Company	Number of				
	(Date of birth)	T dist	and significant concurrent positions	shares of the				
	, ,		1	Company held				
	Kazunori Takahama	April 1975	Joined the Company					
	(February 13, 1950)	March 2003	Director Eventing Vine President Director					
	(February 13, 1930)	January 2006 March 2009	Executive Vice President, Director Senior Executive Vice President, Representative Director	31,520				
	[Dannainturant]	January 2010	President, Representative Director					
1	[Reappointment]	March 2018	Chairperson, Representative Director (to present)					
	[Reason for nominati							
	Mr. Kazunori Takaha	ıma had served as l	President, Representative Director since 2010, and has served as Cha					
	Representative Direc	tor since 2018. The	e Company requests that he be re-elected because he is judged to be	able to continue				
	to fulfill his responsi		ased on his extensive experience and insight.					
		April 1977	Joined the Company					
		April 2009	Operating Officer; President, Representative Director, Union					
		Manah 2010	Gravure Co., Ltd.					
		March 2010	Director; Supervision of Production Group, Plastic Film Division; Supervision of subsidiary companies; Manager,					
			Corporate Planning Department, Corporate Center; and					
	Susumu Kanda		President, Representative Director, Union Gravure Co., Ltd.					
2	(July 8, 1954)	January 2013	Director; Division President, Plastic Film Division	26,900				
		March 2016	Executive Vice President, Director; Division President, Plastic	20,700				
	[Reappointment]	Widien 2010	Film Division					
		March 2017	Executive Vice President, Representative Director; Division					
			President, Plastic Film Division					
		March 2018	President, Representative Director					
		March 2020	Operating Officer, President, Representative Director (to					
			present)					
	[Reason for nomination as candidate for Director]							
	Mr. Susumu Kanda had served as President, Representative Director since 2018, and has served as Operating Officer,							
	President, Representative Director since 2020. The Company requests that he be re-elected because he is judged to be able to continue to fulfill his responsibility as Director based on his extensive experience and insight.							
		April 1993	Joined the Company					
		January 2007	President, Representative Director, Kyushu Okura Co., Ltd.					
		April 2009	Operating Officer; President, Representative Director, Kyushu					
		-	Okura Co., Ltd.					
		February 2010	Operating Officer; President, Representative Director, Kansai					
			Okura Co., Ltd. (currently KS Okura Co., Ltd.)					
		T 1 2015						
		July 2015	Operating Officer; Manager, Planning and Administration					
			Group, Operation Support Department, Plastic Film Division					
	Eiji Fukuda	March 2017	Group, Operation Support Department, Plastic Film Division Operating Officer; Manager, Planning and Administration					
	(September 13,		Group, Operation Support Department, Plastic Film Division Operating Officer; Manager, Planning and Administration Group, Plastic Film Division; and Manager, Production	2.000				
		March 2017	Group, Operation Support Department, Plastic Film Division Operating Officer; Manager, Planning and Administration Group, Plastic Film Division; and Manager, Production Management Group	9,000				
	(September 13, 1969)		Group, Operation Support Department, Plastic Film Division Operating Officer; Manager, Planning and Administration Group, Plastic Film Division; and Manager, Production Management Group Operating Officer, Director; Manager, Accounting	9,000				
3	(September 13,	March 2017  March 2021	Group, Operation Support Department, Plastic Film Division Operating Officer; Manager, Planning and Administration Group, Plastic Film Division; and Manager, Production Management Group Operating Officer, Director; Manager, Accounting Department, Corporate Center	9,000				
3	(September 13, 1969)	March 2017	Group, Operation Support Department, Plastic Film Division Operating Officer; Manager, Planning and Administration Group, Plastic Film Division; and Manager, Production Management Group Operating Officer, Director; Manager, Accounting Department, Corporate Center Operating Officer, Director; Manager, Finance and Business	9,000				
3	(September 13, 1969)	March 2017  March 2021  April 2021	Group, Operation Support Department, Plastic Film Division Operating Officer; Manager, Planning and Administration Group, Plastic Film Division; and Manager, Production Management Group Operating Officer, Director; Manager, Accounting Department, Corporate Center Operating Officer, Director; Manager, Finance and Business Administration Department, Corporate Center	9,000				
3	(September 13, 1969)	March 2017  March 2021	Group, Operation Support Department, Plastic Film Division Operating Officer; Manager, Planning and Administration Group, Plastic Film Division; and Manager, Production Management Group Operating Officer, Director; Manager, Accounting Department, Corporate Center Operating Officer, Director; Manager, Finance and Business Administration Department, Corporate Center Operating Officer, Director; Division President, Plastic Film	9,000				
3	(September 13, 1969)	March 2017  March 2021  April 2021  January 2023	Group, Operation Support Department, Plastic Film Division Operating Officer; Manager, Planning and Administration Group, Plastic Film Division; and Manager, Production Management Group Operating Officer, Director; Manager, Accounting Department, Corporate Center Operating Officer, Director; Manager, Finance and Business Administration Department, Corporate Center Operating Officer, Director; Division President, Plastic Film Division	9,000				
3	(September 13, 1969)	March 2017  March 2021  April 2021	Group, Operation Support Department, Plastic Film Division Operating Officer; Manager, Planning and Administration Group, Plastic Film Division; and Manager, Production Management Group Operating Officer, Director; Manager, Accounting Department, Corporate Center Operating Officer, Director; Manager, Finance and Business Administration Department, Corporate Center Operating Officer, Director; Division President, Plastic Film Division Operating Officer, Executive Vice President, Director;	9,000				
3	(September 13, 1969)	March 2017  March 2021  April 2021  January 2023  March 2023	Group, Operation Support Department, Plastic Film Division Operating Officer; Manager, Planning and Administration Group, Plastic Film Division; and Manager, Production Management Group Operating Officer, Director; Manager, Accounting Department, Corporate Center Operating Officer, Director; Manager, Finance and Business Administration Department, Corporate Center Operating Officer, Director; Division President, Plastic Film Division Operating Officer, Executive Vice President, Director; Division President, Plastic Film Division (to present)	9,000				
3	(September 13, 1969)	March 2017  March 2021  April 2021  January 2023  March 2023  [Significant conc	Group, Operation Support Department, Plastic Film Division Operating Officer; Manager, Planning and Administration Group, Plastic Film Division; and Manager, Production Management Group Operating Officer, Director; Manager, Accounting Department, Corporate Center Operating Officer, Director; Manager, Finance and Business Administration Department, Corporate Center Operating Officer, Director; Division President, Plastic Film Division Operating Officer, Executive Vice President, Director; Division President, Plastic Film Division (to present)	9,000				

Mr. Eiji Fukuda has served as Director since 2021 after the engagement in several managerial positions in administrative departments under the Plastic Film Division. The Company requests that he be re-elected because he is judged to be able to continue to fulfill his responsibility as Director based on his extensive experience and insight cultivated through the operation in the Plastic Film Division.

No. Name Past experience, positions and	- I snares of the
(Date of birth) and significant con	current positions Company held
April 1977 April 2009 April 2009 Operating Officer; P Okura Co., Ltd. (cur March 2010 Director; Manager, C Center March 2011 Director; Manager, C Center; Supervision Assurance; and Super Corporate Center March 2017 March 2018 Executive Vice Presis Center; and Manager January 2019 Executive Vice Presis Center; and Supervision Operating Officer, E Supervision of Corp CSR/ESG April 2021 Operating Officer, E Supervision of Gene Resources, Sustainal Corporate Center; ar Committee  January 2023 Operating Officer, E Supervision of Corp Business Administra Sustainability Comm January 2024 Operating Officer, E	resident, Representative Director, Kansai rently KS Okura Co., Ltd.) General Affairs Department, Corporate of Environment Safety and Quality ervision of subsidiary companies, on of Corporate Center; and Manager, artment dent, Director; Supervision of Corporate of, General Affairs Department dent, Director; Supervision of Corporate of, General Affairs Department dent, Director; Supervision of Corporate of CSR/ESG executive Vice President, Director; orate Center; and Supervision of executive Vice President, Director; orate Center; Manager, Finance and tion Department; and Chairperson of of center; and Chairperson of of company netron in the company in the comp
• Representative Director, CHUSAN-Cabl	e Vision Corporation
[Reason for nomination as candidate for Director]	arring of Dragidant Danragantative Director of the
Mr. Yoshitomo Tanaka has served as Director since 2010 after se	
Company's subsidiary. The Company requests that he be re-elect	
responsibility as Director based on his extensive experience and	nsignt as a manager of administrative departments.
March 2000 Division President Ne	it 2, New Materials Division w Materials Division
(July 10, 1062) March 2010 Operating Officer; Div	ision President, New Materials Division sident, New Materials Division 10,900
[Reappointment] March 2020 Operating Officer, Directory Division (to present)	ector; Division President, New Materials
[Significant concurrent position] • Senior Executive Vice President, Repre	sentative Director, O.L.S. Co., Ltd.
[Reason for nomination as candidate for Director]	, , , , , , , , , , , , , , , , , , ,
Mr. Tomoo Ueta has years of experience in production departme	nts under the New Materials Division and has served as

Mr. Tomoo Ueta has years of experience in production departments under the New Materials Division and has served as Division President and Director since 2009 and 2017, respectively. The Company requests that he be re-elected because he is judged to be able to continue to fulfill his responsibility as Director based on his extensive experience and insight cultivated through the operation in the New Materials Division.

(Notes) 1. There are no special interests between the candidates and the Company.

2. The Company has entered into a directors and officers liability insurance policy with an insurance company as stipulated in Article 430-3, Paragraph 1 of the Companies Act. The Company plans to continue and renew this policy. The scope of persons insured under this policy includes: Directors, Operating Officers, and managerial employees of the Company and its consolidated subsidiaries, excluding those outside of Japan, and Auditors of the Company's consolidated subsidiaries, excluding those outside of Japan. If the candidates are reappointed, they will be covered by this policy. This policy provides compensation for losses relating to directors' liability toward third parties or the Company in the form of payments for damages or litigation expenses incurred by the insured in relation to execution of their duties. Directors' losses resulting from premeditation or gross negligence are not compensated. To ensure that the proper execution of duties by the Company's insured officers is not compromised, a limit is set for the amount of compensation that can be paid. The insurance premium for this policy is paid entirely by the Company.

## **Proposal 3:** Election of Six (6) Directors Serving as Audit and Supervisory Committee Members

The terms of office of all six (6) Directors serving as Audit and Supervisory Committee Members will expire at the conclusion of this year's Annual General Meeting of Shareholders. Accordingly, the Company proposes to elect six (6) Directors serving as Audit and Supervisory Committee Members.

This proposal has been made by taking into consideration the recommendations of the voluntary Nomination and Remuneration Committee, which mainly comprises Outside Directors. The consent of the Audit and Supervisory Committee has been obtained for this proposal.

The candidates are as follows:

Candidate Number	Name Current Positions in the Company					
1	Reappointment	Takashi Kitada	Outside Director Independent Officer	Director (Audit and Supervisory Committee Member)		
2	Reappointment	Seiji Nagao		Director (Full-time Audit and Supervisory Committee Member)		
3	Reappointment	Toshio Baba	Outside Director Independent Officer	Director (Audit and Supervisory Committee Member)		
4	Reappointment	Nae Iijima	Outside Director Independent Officer	Director (Audit and Supervisory Committee Member)		
5	Reappointment	Youichi Watanabe	Outside Director Independent Officer	Director (Audit and Supervisory Committee Member)		
6	New Appointment	Shigenori Saito	Outside Director	_		

Reappointment: Candidate for Reappointment as Director New Appointment: Candidate for New Appointment as Director

Outside: Candidate for Outside Director

Independent Officer: Candidate for Independent Officer

No.	Name (Date of birth)	Past ex	sperience, positions and assignments at the Company and significant concurrent positions	Number of shares of the Company held		
	Takashi Kitada (February 24, 1956) [Reappointment] [Outside] [Independent Officer]	March 1985 April 1998 July 1999 October 2014 March 2016  [Significant concu		2,600		
1	overview of expected Although Mr. Takashi Officer, the Company corporate practices as able to appropriately p Outside Director is to knowledge gained from the Company's manage	n as candidate for C role] Kitada has no expe requests that he be not a certified public ac erform his duties as provide advice from an lengthy experience ement and corporate	outside Director serving as Audit and Supervisory Committee Menorial Prience of being involved in corporate management other than as a re-elected as it judges that he is well versed in auditing, accounting countant, and has a wide range of experience and insight, and that an Outside Director. The role that he is expected to fulfill if elect a perspective as an expert in auditing and accounting, and based be engaged in public accounting practices, to strengthen a checking a governance. His term of office as an Outside Director serving as ight (8) years as of the conclusion of this year's Annual General Menorial Properties of the conclusion of this year's Annual General Menorial Properties of the conclusion of this year's Annual General Menorial Properties of the conclusion of this year's Annual General Menorial Properties of the conclusion of this year's Annual General Menorial Properties of the conclusion of this year's Annual General Menorial Properties of the conclusion of this year's Annual General Menorial Properties of the conclusion of this year's Annual General Menorial Properties of the conclusion of this year's Annual General Menorial Properties of the conclusion of the co	n Outside g and other t he will be ed as an on the g function of Audit and		
2	Seiji Nagao (December 15, 1966) [Reappointment]	April 1991 March 2017 March 2021 April 2021 March 2022	Joined the Company Manager, Accounting Department, Corporate Center Operating officer, Manager, Internal Audit Office Operating officer, Manager, Internal Control / Auditing Office Director (Full-time Audit and Supervisory Committee Member) (to present)	1,200		
	Mr. Seiji Nagao has se Department. The Com	rved as Director sin pany requests that h	Director serving as Audit and Supervisory Committee Member] ace 2023 after the engagement in several managerial positions in the be re-elected because he is judged to be able to utilize his externand Internal Audit Departments to continue to fulfill his responsible.	sive		
	Toshio Baba (November 15, 1952)  [Reappointment]  [Outside] [Independent Officer]	April 1983  March 2004  March 2015  March 2016  [Significant concu	Registered as an attorney Established Baba Law Office (to present) Auditor, the Company Director Director (Audit and Supervisory Committee Member) (to present) rrent position]	5,800		
3	[Reason for nomination as candidate for Outside Director serving as Audit and Supervisory Committee Member and overview of expected role]  Although Mr. Toshio Baba has no experience of being involved in corporate management other than as an Outside Officer, the Company requests that he be re-elected as it judges that he is well versed in corporate legal affairs and compliance as an attorney, and has sufficient insight into corporate management through his legal activities, and therefore is able to appropriately perform his duties as an Outside Director. The role that he is expected to fulfill if elected as an Outside Director is to provide advice from a perspective as a legal expert, and based on the knowledge gained from lengthy experience engaged in legal activities, to strengthen a checking function of the Company's management and corporate governance. His term of office as an Outside Director will be nine (9) years as of the conclusion of this year's Annual General Meeting of Shareholders, and his term of office as an Outside Director serving as Audit and Supervisory Committee Member will be eight (8) years as of the conclusion of this year's Annual General Meeting of Shareholders. In addition, Mr. Baba has in the past been a non-executive officer (Auditor) of the Company.					

	Name	Past ex	experience, positions and assignments at the Company	Number of shares of the		
No.	(Date of birth)	and significant concurrent positions				
	, , , , , , , , , , , , , , , , , , , ,	4 11004	<u> </u>	Company held		
4	Nae Iijima (April 11, 1964) [Reappointment] [Outside] [Independent Officer]		Registered as an attorney and joined Dojima Law Office (currently Dojima LPC) Joined Kirkland & Ellis LLP, Washington, D.C. Office, United States Registered as an attorney in the state of New York, United States Returned to Dojima Law Office (currently Dojima LPC) (to present) Outside Auditor, Navitas CO., LTD. (currently Sirius Vision CO., LTD.) Affiliate Professor of Kyoto University Law School Outside Director (Audit & Supervisory Committee Member), OSAKA Titanium technologies Co., Ltd. (to present) Outside Director (Audit and Supervisory Committee Member), Navitas CO., LTD. (currently Sirius Vision CO., LTD.) Vice Chair, Osaka Bar Association Director (Audit and Supervisory Committee Member), the Company (to present) rrent position]	0		
[Significant concurrent position]  • Attorney  • Outside Director (Audit & Supervisory Committee Member), OSAKA Titanium technologies Co., Ltd.  [Reason for nomination as candidate for Outside Director serving as Audit and Supervisory Committee Memboverview of expected role]  Although Ms. Nae Iijima has no experience of being involved in corporate management other than as an Outsthe Company requests that she be re-elected as it judges that she is well versed in corporate legal affairs and can attorney, and has sufficient insight into corporate management through her legal activities, and therefore is appropriately perform her duties as an Outside Director. The role that she is expected to fulfill if elected as an Director is to provide advice from a perspective as a legal expert, and based on the knowledge gained from legal activities.						
			trengthen a checking function of the Company's management and			
			ide Director serving as Audit and Supervisory Committee Membe	r will be two		
5	Youichi Watanabe (March 21, 1961)  [Reappointment] [Outside] [Independent Officer]	April 1996 December 1999 April 2003  July 2020 September 2020 March 2022  [Significant concu		0		

[Reason for nomination as candidate for Outside Director serving as Audit and Supervisory Committee Member and overview of expected role]

· Chairman, TKC Shikoku Local Association

As a certified public tax accountant, Mr. Youichi Watanabe is well versed in auditing, accounting and other corporate practices, and has a wide range of experience and insight. Therefore, the Company judges that he will be able to appropriately perform his duties as an Outside Director, and requests that he be re-elected. The role that he is expected to fulfill if elected as an Outside Director is to provide advice from a perspective as a tax expert, and based on the knowledge gained from lengthy experience engaged in tax practices, to strengthen a checking function of the Company's management and corporate governance. His term of office as an Outside Director serving as Audit and Supervisory Committee Member will be two (2) years as of the conclusion of this year's Annual General Meeting of Shareholders.

No.	Name (Date of birth)	Past e	Number of shares of the Company held				
	Shigenori Saito (June 15, 1971) [New Appointment] [Outside]		Chemical Company, Limited)  January 2024 General Manager, Corporate Planning Office, Sumitomo Chemical Company, Limited (to present)  [Significant concurrent position]  General Manager, Corporate Planning Office, Sumitomo Chemical Company,				
6	[Reason for nomination as candidate for Outside Director serving as Audit and Supervisory Committee Member and overview of expected role]  Mr. Shigenori Saito has worked for other companies for many years and has a wealth of business experience and knowledge. Therefore, the Company judges that he will be able to appropriately perform his duties as an Outside Director, and requests that he be newly elected. The role that he is expected to fulfill if elected as an Outside Director is to provide advice from a unique perspective nurtured in a different corporate culture, and based on his knowledge as a manager of the administrative division of a listed company, to strengthen a checking function of the Company's management and corporate governance.						

(Notes) 1. Mr. Takashi Kitada, Mr. Toshio Baba, Ms. Nae Iijima, Mr. Youichi Watanabe and Mr. Shigenori Saito are candidates for Outside Director.

- 2. There are no special interests between the candidates and the Company.
- 3. Mr. Shigenori Saito is the General Manager of the Corporate Planning Office of Sumitomo Chemical Company, Limited, which is a specified associated service provider (a major business partner) of the Company.
- 4. The Company has registered Mr. Takashi Kitada, Mr. Toshio Baba, Ms. Nae Iijima and Mr. Youichi Watanabe as Independent Directors as stipulated by the Tokyo Stock Exchange, pursuant to the provisions thereof. If their election is approved, they are expected to remain as Independent Directors.
- 5. The Company has entered into agreements with Mr. Takashi Kitada, Mr. Seiji Nagao, Mr. Toshio Baba, Ms. Nae Iijima and Mr. Youichi Watanabe in accordance with Article 423, Paragraph 1 of the Companies Act to limit their liability pursuant to Article 427, Paragraph 1 of the Companies Act. If their election is approved, the Company intends to continue the agreements with them. If Mr. Shigenori Saito is elected, the Company plans to newly enter into such an agreement with him. The maximum amount of liability pursuant to the agreement is the amount stipulated by laws and regulations.
- 6. The Company has entered into a directors and officers liability insurance policy with an insurance company as stipulated in Article 430-3, Paragraph 1 of the Companies Act. The Company plans to continue and renew this policy. The scope of persons insured under this policy includes: Directors, Operating Officers, and managerial employees of the Company and its consolidated subsidiaries, excluding those outside of Japan, and Auditors of the Company's consolidated subsidiaries, excluding those outside of Japan. If the candidates are reappointed or elected, they will be covered by this policy. This policy provides compensation for losses relating to directors' liability toward third parties or the Company in the form of payments for damages or litigation expenses incurred by the insured in relation to execution of their duties. Directors' losses resulting from premeditation or gross negligence are not compensated. To ensure that the proper execution of duties by the Company's insured officers is not compromised, a limit is set for the amount of compensation that can be paid. The insurance premium for this policy is paid entirely by the Company.

[Reference] Skills Matrix for Board of Directors Meetings after the Conclusion of This Annual General Meeting of Shareholders

The Company has formulated the "Okura Group Basic Policy on Corporate Governance," which stipulates the role and composition of the Board of Directors and the policy for nominating candidates for Directors.

The Board of Directors appoints Directors with a wealth of experience and exceptional expertise in the areas of "corporate management," "business strategy and marketing," "technology, production and development," "finance and accounting," "general affairs and public relations, human resources and labor affairs, and legal affairs and intellectual property" and "sustainability" in order to make important management decisions and to conduct proper management oversight.

			Position and Responsibilities in the Company,  Qualifications			Areas of	Expectation for	or Director C	Candidates	
Category	Name	Gender	Position	Responsibilities, Qualifications	Corporate Management	Business Strategy and Marketing	Technology, Production and Development	Finance and Accounting	General Affairs and Public Relations, Human Resources and Labor Affairs, and Legal Affairs and Intellectual Property	Sustainability
	Kazunori Takahama	Male	Chairperson, Representative Director		©					
	Susumu Kanda	Male	Operating Officer, President, Representative Director, Nomination and Remuneration Committee Member		0					
Inside Directors	Eiji Fukuda	Male	Operating Officer, Executive Vice President, Director	Division President, Plastic Film Division		0	0	0		0
ectors	Yoshitomo Tanaka	Male	Operating Officer, Executive Vice President, Director	Supervision of Corporate Center; and Chairperson of Sustainability Committee				0	0	0
	Tomoo Ueta	Male	Operating Officer, Director	Division President, New Materials Division		0	0	0		0
	Seiji Nagao	Male	Director, Full- time Audit and Supervisory Committee Member					0	0	0

			Position and Responsibilities in the Company, Qualifications			Areas of Expectation for Director Candidates				
Category	Name	Gender	Position	Responsibilities, Qualifications	Corporate Management	Business Strategy and Marketing	Technology, Production and Development	Finance and Accounting	General Affairs and Public Relations, Human Resources and Labor Affairs, and Legal Affairs and Intellectual Property	Sustainability
Outside Direct	Takashi Kitada	Male	Independent Outside Director, Audit and Supervisory Committee Member, Nomination and Remuneration Committee Chairperson	Certified Public Accountant				0	Tropolly	0
	Toshio Baba	Male	Independent Outside Director, Audit and Supervisory Committee Member, Nomination and Remuneration Committee Member	Attorney					0	0
	Nae Iijima	Female	Independent Outside Director, Audit and Supervisory Committee	Attorney					0	0
	Youichi Watanabe	Male	Independent Outside Director, Audit and Supervisory Committee Member, Nomination and Remuneration Committee Member	Certified Public Tax Accountant				0		0
	Shigenori Saito	Male	Outside Director, Audit and Supervisory Committee Member	General Manager, Corporate Planning Office, Sumitomo Chemical Company, Limited	;	0				0

<sup>(</sup>Note) The above table does not indicate all of the knowledge and experiences each Director possesses, but each Director is listed in terms of areas of particular expectation from the Company.