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Securities ID code: 6859

**ESPEC CORP.**

**Results Briefing**

**for the Nine Months Ended December 31, 2023**

February 20, 2024  
**ESPEC CORP.**

# Financial Result for the Nine Months Ended December 31, 2023

Orders received were driven particularly by orders from the EV and battery fields in the domestic market.

Sales and profits increased significantly, reaching record highs, due to improved parts procurement primarily for standardized products.

	Year on Year	Comparison with Forecasts (revised in October)
■ Orders Received	○ Increased in all segments, particularly increasing in the Service Business (mainly laboratory testing services)	○ In line with forecasts, with the Equipment Business and Other Business above forecasts
■ Net Sales	○ Increased in all segments	○ In line with forecasts, with the Equipment Business and Service Business above forecasts
■ Operating Profit	○ Increased substantially due to revenue growth, despite an increase in SG&A	○ Above forecasts due to better-than-expected net sales and an improved cost of sales ratio in Services Business
■ Ordinary Profit Profit Attributable to Owners of Parent	○ Increased substantially due to the increase in operating profit	○ Above forecasts due to the increase in operating profit

# Summary of Profits and Losses

(Millions of yen)

	FY2022 3Q Results	FY2023 3Q Results	Year on Year
Orders Received	47,153	48,190	+2.2%
Net Sales	35,972	42,189	+17.3%
Cost of Net Sales	23,627	27,026	+14.4%
Cost Ratio	65.7%	64.1%	1.6pt melioration
Gross Profit	12,345	15,163	+22.8%
SG&A	9,929	10,951	+10.3%
Operating Profit	2,416	4,211	+74.3%
Ordinary Profit	2,695	4,447	+65.0%
Profit Attributable to Owners of Parent	1,708	3,085	+80.6%

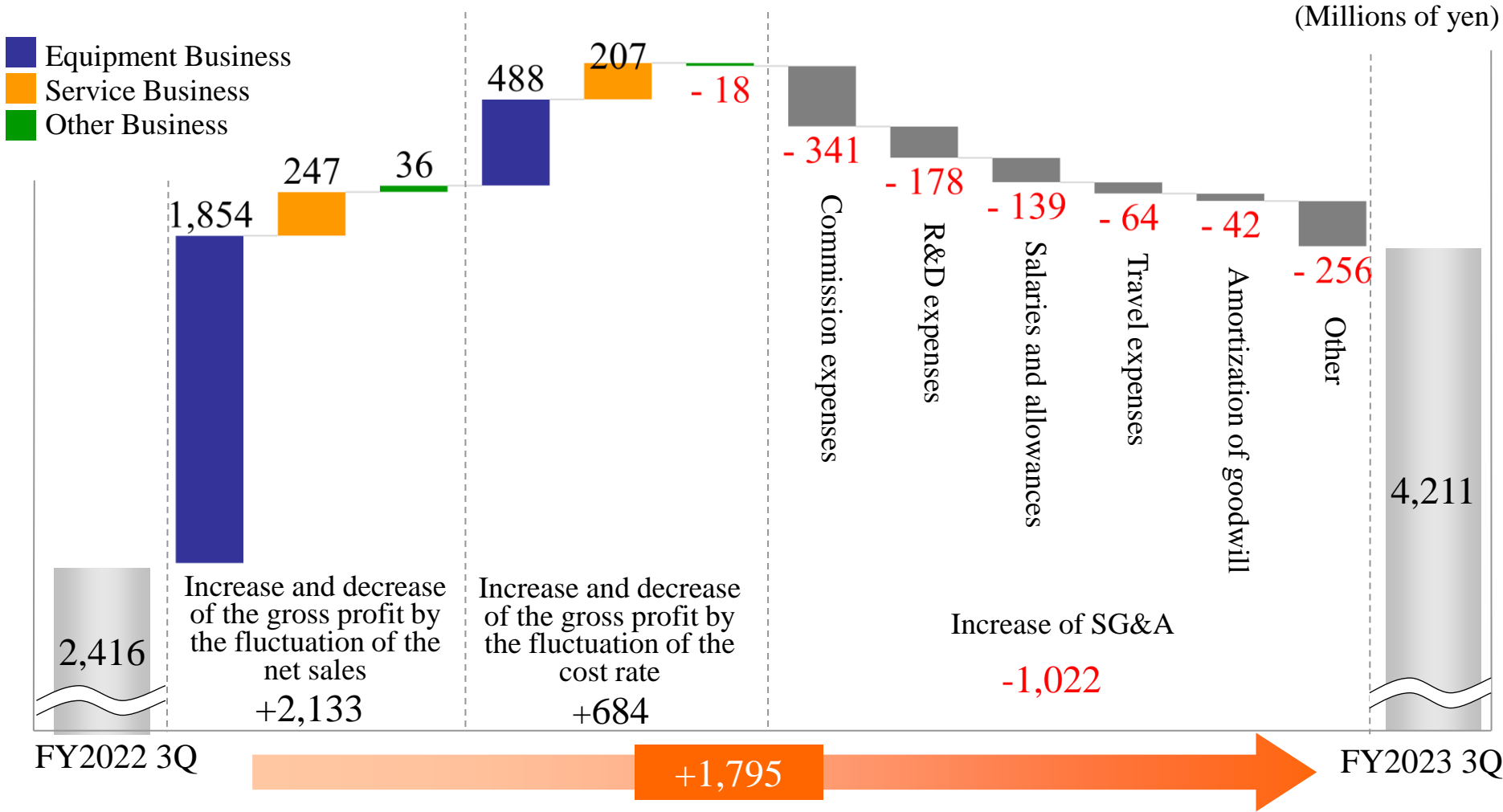
# Performance by Segment

(Millions of yen)

Segment		FY2022 3Q Results	FY2023 3Q Results	Year on Year
Equipment Business	Orders Received	41,031	41,586	+1.4%
	Net Sales	30,866	36,322	+17.7%
	Operating Profit	2,329	3,761	+61.5%
Service Business	Orders Received	5,216	5,720	+9.6%
	Net Sales	4,672	5,364	+14.8%
	Operating Profit	185	542	+193.0%
Other Business	Orders Received	1,148	1,162	+1.3%
	Net Sales	656	793	+20.8%
	Operating Profit	-96	-89	-
Elimination	Orders Received	-243	-279	-
	Net Sales	-222	-290	-
	Operating Profit	-0	-2	-
Total	Orders Received	47,153	48,190	+2.2%
	Net Sales	35,972	42,189	+17.3%
	Operating Profit	2,416	4,211	+74.3%

# Analysis of Operating Profit Increase and Decrease Factors

Despite an increase in SG&A, profit increased by approximately ¥1.8 billion due mainly to a boost from increased sales in the Equipment Business.



\*Totals have been calculated using the gross profit per net sales rate.

# Equipment Business

(Millions of yen)

	FY2022 3Q Results	FY2023 3Q Results	Year on Year
Orders Received	41,031	41,586	+1.4%
Net Sales	30,866	36,322	+17.7%
Operating Profit	2,329	3,761	+61.5%
Profit Ratio(%)	7.5%	10.4%	

## Environmental Test Chambers

- Orders received decreased year on year in highly versatile standardized products but increased in customized products, mainly in automotive-related area. Net sales increased for both standardized products and customized products.
- In overseas, orders received were down year on year due to decreases in China and Europe. Net sales rose year on year, due to increases in North America, Europe, South Korea, and Taiwan.

## Energy Device Equipment

- Both orders received and net sales substantially increased year on year due to strong sales of chambers for charge-discharge testing mainly in the Japanese market due to the expansion of investment for EVs and batteries.

## Semiconductor Equipment

- Orders received decreased year on year, mainly due to the impact of memory-related investment restraint, while net sales increased due to the clearing of the order backlog.

# Service Business

(Millions of yen)

	FY2022 3Q Results	FY2023 3Q Results	Year on Year
Orders Received	5,216	5,720	+9.6%
Net Sales	4,672	5,364	+14.8%
Operating Profit	185	542	+193.0%
Profit Ratio(%)	4.0%	10.1%	

## After-Sales Service and Engineering

- Orders received was on a par year on year and net sales increased year on year as preventative maintenance services and repair services were solid.

## Laboratory Testing Services and Facility Rentals

- Orders received and net sales were both increased year on year, due to a brisk performance in laboratory testing services, centered on automotive rechargeable batteries.

# Other Business

(Millions of yen)

	FY2022 3Q Results	FY2023 3Q Results	Year on Year
Orders Received	1,148	1,162	+1.3%
Net Sales	656	793	+20.8%
Operating Profit	-96	-89	-
Profit Ratio(%)	-14.7%	-11.3%	-

## Environmental Preservation, Plant Production Systems

- Orders received was on a par with the same period of the previous fiscal year. This result mainly reflected the capture of orders received for aquaponics, a new field the Company is involved in that combines hydroponics and land-based cultivation, which was offset primarily by a decrease in orders received for reforestation (tree planting).

Net sales increased owing to firm sales of plant research devices and vegetables.

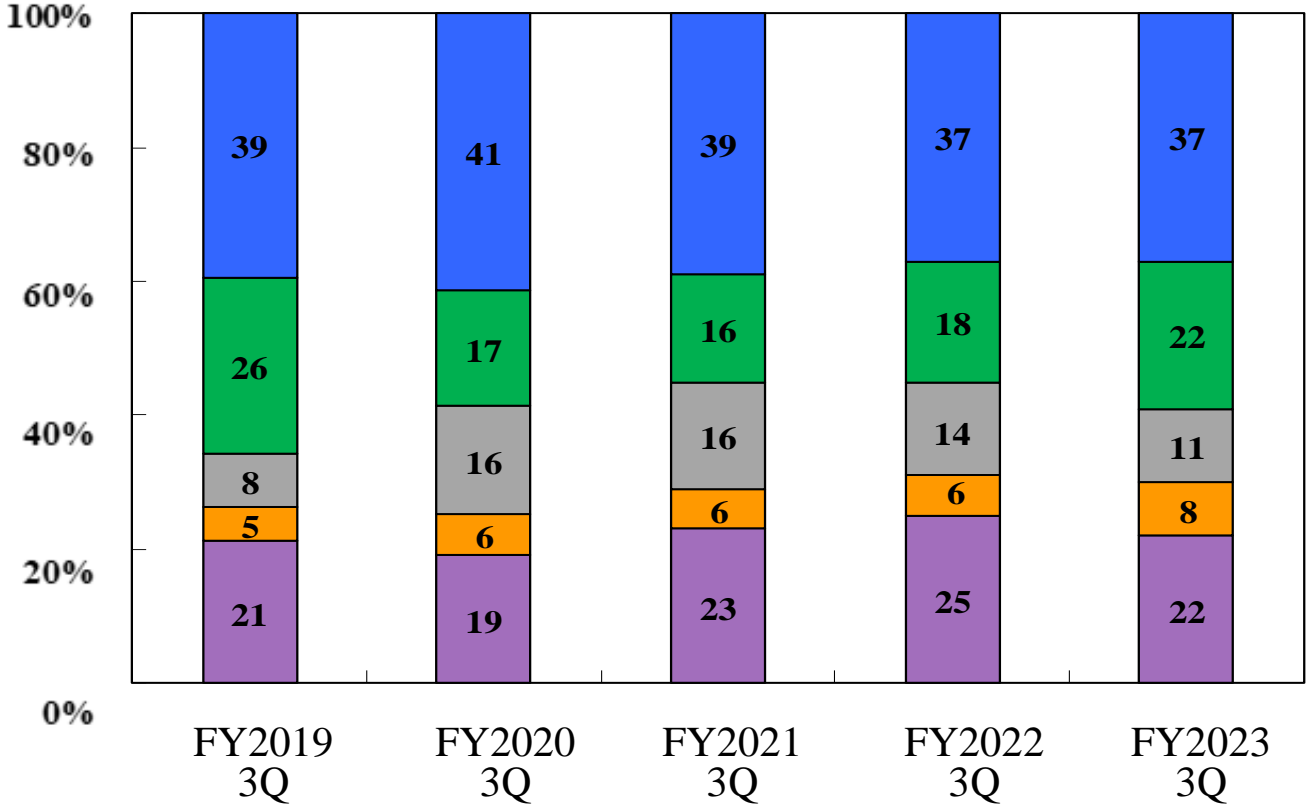


# Sales by Market

■ Net Sales increased 1.2x in the electronic device and equipment market, 1.5x in the automobile market due to a significant increase centered on EVs and batteries and decreased in the semiconductor market.

Non-Consolidated (Equipment Business)

- Electronic device and equipment market
- Automobile market
- Semiconductor market
- Reserch institute
- Other markets

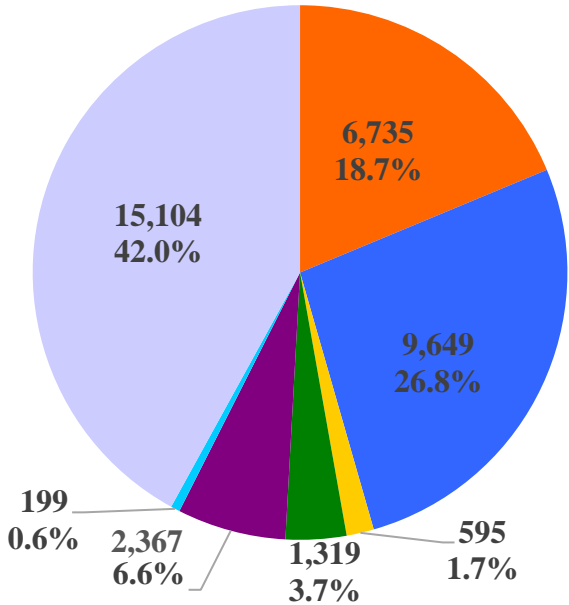


# Sales by Region

■ Net sales increased primarily in Japan, North America, and Europe.  
 Net sales in China were mostly unchanged year on year.

FY2022 3Q

Overseas sales ratio: 58.0%



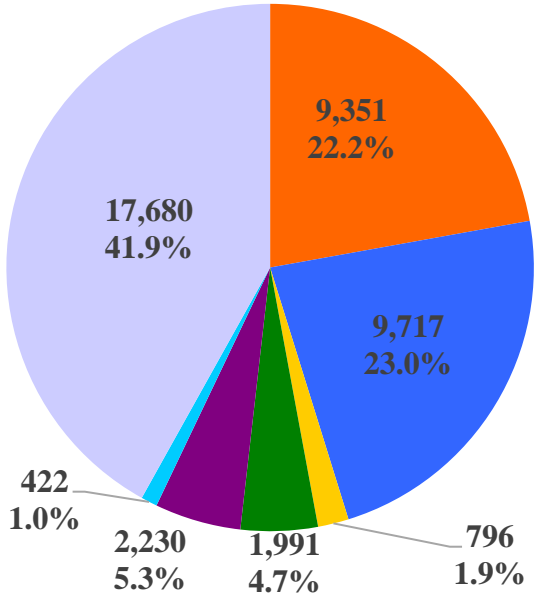
Total: 35,972 million yen

Overseas sales: 20,868 million yen

FY2023 3Q

Overseas sales ratio: 58.1%

- North America & Europe
- China
- Taiwan
- South Korea
- Southeast Asia
- Other
- Japan



Total: 42,189 million yen

Overseas sales: 24,509 million yen

# Forecasts for Fiscal 2023

■ Full-year forecasts for FY2023 remain unchanged from the forecasts revised on October 27.

(Millions of yen)

	FY2022	FY2023			
	Full Year Results	3Q Results	Forecasts (revised on Oct. 27)		
			4Q	Full year	Year on Year
Orders-received	59,521	48,190	12,810	61,000	+2.5%
Net sales	52,892	42,189	16,311	58,500	+10.6%
Gross profit	17,957	15,163	5,337	20,500	+14.2%
Profit ratio (%)	34.0%	35.9%	32.7%	35.0%	+1.0pt
SG&A	13,590	10,951	4,049	15,000	+10.4%
SG&A ratio (%)	25.7%	26.0%	24.8%	25.6%	-0.1pt
Operating profit	4,366	4,211	1,289	5,500	+26.0%
Profit ratio(%)	8.3%	10.0%	7.9%	9.4%	+1.1pt
Ordinary profit	4,664	4,447	1,303	5,750	+23.3%
Profit ratio(%)	8.8%	10.5%	8.0%	9.8%	+1.0pt
Profit attributable to owners of parent	3,330	3,085	915	4,000	+20.1%
Profit ratio (%)	6.3%	7.3%	5.6%	6.8%	+0.5pt
Basic earnings per share(yen)	150.34	141.32	41.89	183.21	+21.9%

\*ROE FY2023 target 8.1% (up 0.9-point year on year)

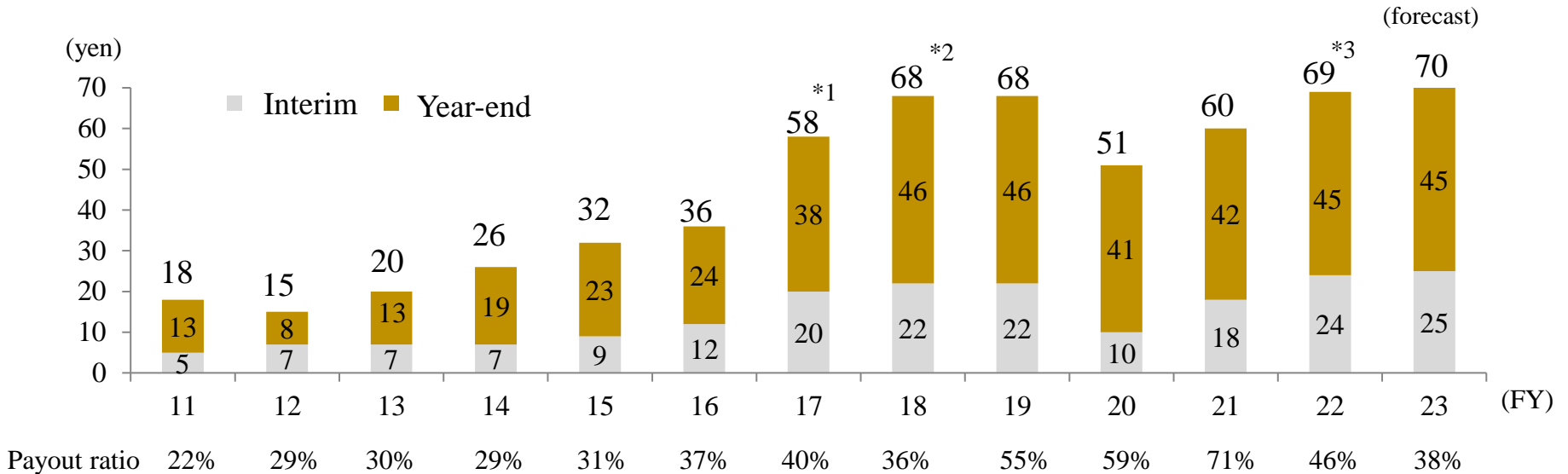
# Segment Financial Forecasts

(Millions of yen)

		FY2022	FY2023			
		Full Year Results	3Q Results	Forecasts (revised on Oct. 27)		
				4Q	Full Year	Year on Year
Equipment Business	Orders-Received	51,446	41,586	11,174	52,760	+2.6%
	Net sales	45,031	36,322	14,028	50,350	+11.8%
	Operating profit	3,919	3,761	1,219	4,980	+27.0%
Service Business	Orders-Received	6,963	5,720	1,620	7,340	+5.4%
	Net sales	6,788	5,364	1,886	7,250	+6.8%
	Operating profit	428	542	8	550	+28.5%
Other Business	Orders-Received	1,469	1,162	138	1,300	-11.6%
	Net sales	1,404	793	507	1,300	-7.4%
	Operating profit	16	-89	59	-30	-
Elimination	Orders-Received	-359	-279	-121	-400	-
	Net sales	-330	-290	-110	-400	-
	Operating profit	1	-2	2	-0	-
Total	Orders-Received	59,521	48,190	12,810	61,000	+2.5%
	Net sales	52,892	42,189	16,311	58,500	+10.6%
	Operating profit	4,366	4,211	1,289	5,500	+26.0%

# FY 2023 Dividend Forecast

## Dividend per share and dividend payout ratio



\*1. Includes a dividend of ¥2 (interim dividend of ¥1 and year-end dividend of ¥1) to commemorate the 70th anniversary of our foundation in FY2017.

\*2. FY2018 was an irregular 15-month fiscal period for overseas consolidated subsidiaries. The dividend payout ratio for a 12-month period is 39% (reference).

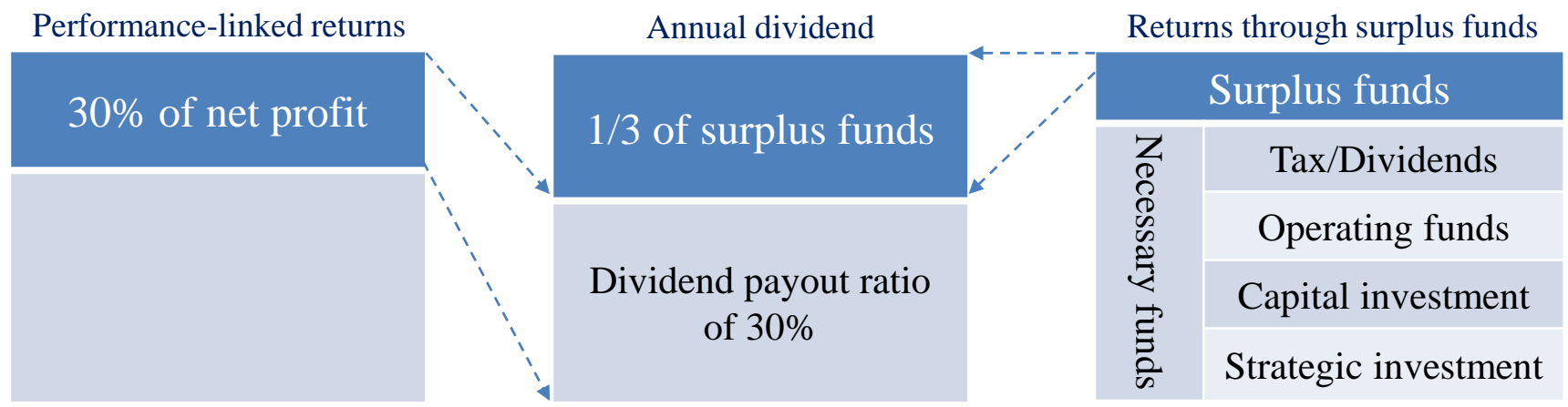
\*3. Includes a dividend of ¥4 (interim dividend of ¥2 and year-end dividend of ¥2) to commemorate the 75th anniversary of our foundation in FY2022.

# Basic policy on profit distribution

Our basic policy is to determine dividends reflecting sustainability and the dividend payout ratio.

In addition to a dividend payout ratio of 30%, we will add dividends with 1/3 of the excess amount of scheduled necessary funds as a baseline.

While reflecting a necessary level of internal reserves, we flexibly implement acquisition of treasury shares.



\*We will maintain stable dividends of ¥20 per year regardless of profit levels but will conduct a reevaluation in the event that we record a loss for two consecutive periods.

# Main Initiatives in FY2023

## Equipment Business

- Boost earnings power, normalize delivery schedules, and rapidly clear the order backlog.
- Strengthen response to the globally expanding battery market.

## Service Business

### **After-sales Service:**

Expand preventative maintenance services through “super support service plan,” a new service.

### **Laboratory Testing Services:**

Enhance testing services for cutting-edge technology fields, primarily automobiles.

## Area Strategy

### **Japan:**

Increase sales and stimulate replacement demand through the launch of products that meet the needs of the EV, automated driving, and IoT fields.

### **North America:**

Address demand growth in the automobile market driven by the Inflation Reduction Act (IRA).

**China** : Increase sales to the EV and IoT markets through Group collaboration.

**Europe**: Cultivate the automobile and IoT markets by enhancing the product lineup.

**Korea** : Increase sales to major global companies.

# Main Initiatives for ESG in FY2023

## ■ E (Environment)

- **Promote the 8th Medium-term Plan on the Environment (FY2022-2025)**
- **Global warming countermeasure:**  
Change to low-GWP refrigerant, Reduce CO2 emissions in business activities such as manufacturing
- **Biodiversity conservation activities:**  
Contributions through ESPEC MIC Corp.'s business,  
Promote conservation activities through the management of “ESPEC’s 50-Year Forest”
- **In July 2023, received Science Based Targets (SBT) certification for FY2030 greenhouse gas reduction targets**

## ■ S (Society)

- **Strengthen human capital:**  
Bolster the management skills of managers, enhance the personnel evaluation system and training system, implement “One-on-One meetings,” and train the next generation of executives
- **Promote diversity:** Train female managers, facilitate the success of senior and non-Japanese employees

## ■ G (Governance)

- **Strengthen Group governance, and develop and enhance the internal control system**



# TOPICS 1

## “Next-Generation Mobility Testing Laboratory (Tentative Name)” Construction Began on a New Testing Center in Aichi Prefecture

- In August 2023, purchased land (7,500 m<sup>2</sup>) in Tokoname, Aichi Prefecture and began construction of a new testing center.
- Provides safety tests for cutting-edge automotive batteries, which are increasing in size and capacity.
- Supports various testing standards such as the UN ECE-R100 regulation.
- Scheduled to open in February 2025.



Rendering of the “Next-Generation Mobility Testing Laboratory (Tentative Name)”

## Battery Safety Testing Center Upgraded and expanded laboratory testing equipment

- Upgraded and expanded testing equipment in Battery Safety Testing Center in Utsunomiya, Tochigi Prefecture to address demand for automotive battery safety testing.
- Installed 20 units of charge-discharge and nail penetration test equipment.

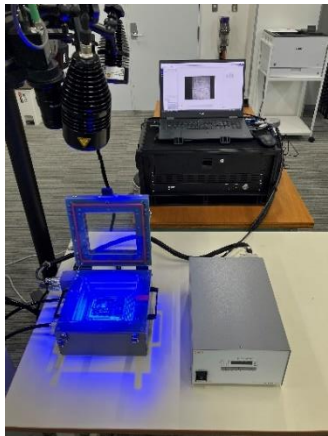


Battery Safety Testing Center  
(within the Utsunomiya Technocomplex)

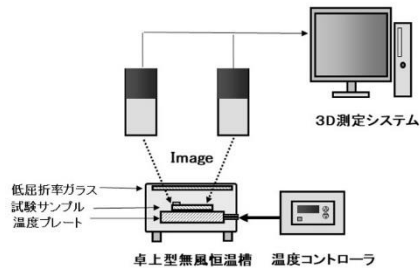
# TOPICS 2

## Started Sales and Measurement Services for Thermal Dependent Warpage Measurement System

- In January 2024, started sales and measurement services for a heat deformation measurement system that visualizes the warpage deformation of semiconductor packages and mounting substrates in a thermal environment.
- The system contributes to solving bonding defect issues in mounting substrates caused by increased power consumption or heat generation.



Thermal Dependent Warpage Measurement System



Schematic Diagram of the Thermal Dependent Warpage Measurement System

## Expanding Lineup of Semiconductor Inspection Equipment Burn-In Chamber Support for High Heat Generation Load

- In March 2023, expanded the Burn-In Chamber which has permissible heat generation load by four times (compared to the Company's existing devices) under temperatures from  $-20^{\circ}\text{C}$  to  $150^{\circ}\text{C}$ .
- Enables precise temperature control even when semiconductors are in a state of high heat.
- Inspection volumes increased significantly, contributes to shorter inspection times.



Burn-In Chamber Support for High Heat Generation Load

## ESPEC MIC CORP. Started Joint Research at Kawasui Kawasaki Aquarium Using Aquaponics

In June 2023, ESPEC MIC CORP. started joint research with Kawasui Kawasaki Aquarium and the Laboratory of Tropical Crop Science, College of Bioresource Sciences, Nihon University on a demonstration experiment on a material circulation system using aquaponics.

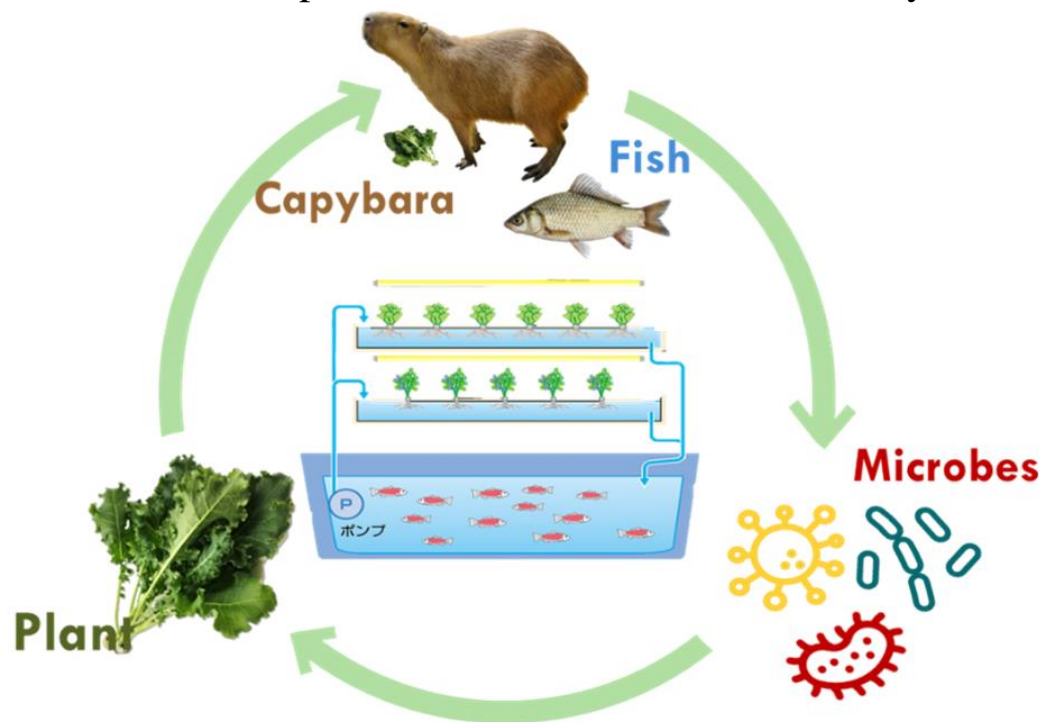


Diagram of a material circulation system using aquaponics

\*What is aquaponics?

A system that combines hydroponics and land-based cultivation. Bodily waste from fish is decomposed by microorganisms and used as a source of nutrients needed to grow plants. This enables vegetables to be grown either without using chemical fertilizers or reducing the amount of their use. Has attracted attention in recent years as a farming method considerate of the environment.

# External Recognition

## 2024

- Feb. • Rated “B” score for the fourth consecutive year in the CDP Climate Change 2023, “C-” score for Water Security
- Ranked 375th in Toyo Keizai Inc.’s 2024 CSR Corporate Ranking



## 2023

- Dec. • Awarded a Bronze Prize in the Gomez IR Website Ranking 2023
- Selected a Commendation Award of the 2023 Internet IR Award of Daiwa IR
- Selected as a "GRADE AAA" company website in the All-Japanese Listed Companies' Website Ranking 2023
- Nov. • Rated 3.5 stars in the Nikkei's 5th SDGs Management Survey
- Rated 3 stars in Nikkei's 7th Smart Work Management Survey
- Oct. • Ranked 157th in the Nikkan Kogyo Shimbun's 19th Corporate Power Ranking
- Aug. • First Awarded as an excellent company in the Gomez ESG Website Ranking 2023
- June • Selected for the First Time as an Asia-Pacific Climate Leader by the Financial Times in the UK and German data provider Statista.
- Mar. • Selected for the First Time as a Supplier Engagement Leader, the Top Rank in the CDP Supplier Engagement Ratings



## Inclusion in ESG indexes

FTSE Blossom Japan Sector Relative Index (First Selection in April 2022)



FTSE Blossom Japan Sector Relative Index



These materials contain forward-looking statements, including the Company's present plans and forecasts of performance, that reflect the Company's plans and forecasts based on the information presently available. These forward-looking statements are not guarantees of future performance, and plans, forecasts, and performance are subject to change depending on future conditions and various other factors.

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Quality is more than a word

ESPEC

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Securities ID code:6859

Reference

# Company Presentation and Business Overview

ESPEC CORP.  
February 20, 2024



# Company Profile

## Industry-leading manufacturer of environmental test chambers

Name	ESPEC CORP.
Head Office	3-5-6, Tenjinbashi, Kita-ku, Osaka
Representative	Representative Director and President Satoshi Arata
Established	July 25, 1947
Incorporated	January 13, 1954
Paid-up Capital	¥6,895 million
Issued shares	23,781,394 Shares
Employees	1,691 (consolidated)
Main Business	Manufacture and Sales of Environmental Test Chambers, Energy Device Equipment, Semiconductor Equipment and Plant Factory. After-sales Service, Laboratory Testing Services and others.



Head Office

Share of Environmental  
Test Chambers

Over 30% worldwide, Over 60% domestic

\* Market shares are ESPEC estimates

(As of March 31, 2023)



# Global Network

## Consolidated Subsidiaries

14 companies  
(Global 9 companies,  
Domestic 5 companies)

## Global Network

50 locations  
44 companies

Business Facilities in Japan: 16  
Domestic Agencies in Japan: 46

### EUROPE

- ESPEC EUROPE GmbH
- ESPEC IKLIM KABINLERI SATIS VE MUHENDISLIK LIMITED SIRKETI

### U.S.A.

- ESPEC NORTH AMERICA, INC \*

### ASIA

- SHANGHAI ESPEC ENVIRONMENTAL EQUIPMENT CORP. \*
- ESPEC ENVIRONMENTAL EQUIPMENT (SHANGHAI) CO., LTD.
- ESPEC TEST EQUIPMENT (GUANGDONG) CO., LTD. \*
- ESPEC TEST TECHNOLOGY (SHANGHAI) CO., LTD.
- ESPEC (CHINA) LIMITED
- ESPEC KOREA CORP. \*
- ESPEC ENGINEERING (THAILAND) CO.,LTD
- ESPEC ENGINEERING VIETNAM CO., LTD.

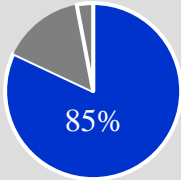
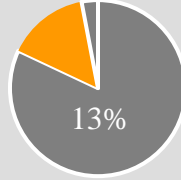
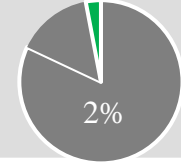
### JAPAN

- ESPEC CORP. \*
- ESPEC TEST SYSTEM CORP. \*
- ESPEC ASSIST CORP.
- ESPEC MIC CORP.
- ESPEC THERMAL TECH SYSTEM CORP. \*
- COSMOPIA HIGHTECH CORP. \*

● : Consolidated Subsidiaries  
- : Non-consolidated Subsidiaries

\*Denotes company with production functions.

# Summary of ESPEC Business (Per Market / Use)

		Main Products	Market	Use	Sales Composition (FY2022)
Equipment Business	Environmental Test Chambers	<ul style="list-style-type: none"> <li>•Temperature &amp; humidity chamber</li> <li>•Thermal shock chamber</li> <li>•Bench-top type temperature &amp; humidity chamber</li> <li>•HAST chamber</li> <li>•Walk-in type temperature &amp; humidity chamber</li> <li>•Combined temperature &amp; humidity chamber</li> <li>•HALT &amp; HASS test chamber</li> <li>•FPD equipment</li> </ul>	<ul style="list-style-type: none"> <li>•Electronic component and equipment market</li> <li>•Automobile market</li> <li>•Semiconductor market</li> <li>•Pharmaceuticals, Cosmetics, Foods market</li> <li>•LCD and Organic Electro-Luminescence market</li> </ul>	<ul style="list-style-type: none"> <li>•For R &amp; D</li> <li>•For credibility and evaluation</li> <li>•For production and inspection</li> </ul>	
	Energy Device Equipment	<ul style="list-style-type: none"> <li>•LIB charge-discharge cycle evaluation equipment</li> <li>•LIB safety evaluation system</li> <li>•Fuel cells evaluation system</li> </ul>	<ul style="list-style-type: none"> <li>•Next generation automobile market</li> <li>•Secondary batteries market</li> <li>•Fuel cells market</li> </ul>	<ul style="list-style-type: none"> <li>•For R &amp; D</li> <li>•For credibility and evaluation</li> <li>•For safety evaluation</li> <li>•For production</li> </ul>	
	Semiconductor Equipment	<ul style="list-style-type: none"> <li>•Burn-in system</li> <li>•Semiconductor evaluation system</li> </ul>	<ul style="list-style-type: none"> <li>•Semiconductor market</li> <li>•Automobile market</li> </ul>	<ul style="list-style-type: none"> <li>•For production and inspection</li> <li>•For development and evaluation</li> </ul>	
Service Business	After-sales Service and Engineering	<ul style="list-style-type: none"> <li>•After-sales service</li> <li>•Construction around equipment</li> </ul>	<ul style="list-style-type: none"> <li>•Electronic component and equipment market</li> <li>•Automobile market</li> <li>•Semiconductor market</li> </ul>	—	
	Laboratory Testing Services and Facility Rentals	<ul style="list-style-type: none"> <li>•Laboratory testing services</li> <li>•Equipment rental</li> <li>•Resale</li> <li>•Calibration</li> </ul>		<ul style="list-style-type: none"> <li>•For R &amp; D</li> <li>•For credibility and evaluation</li> </ul>	
Other Business	Environmental Preservation	Reforestation (Tree planting), Waterfront biotope restoration, Urban greening			
	Plant Production Systems	Plant factory, Equipment for growing plants			

# History of Environmental Test

## What is Environmental Test

Test to analyze and evaluate effects of environmental factors such as temperature, humidity, pressure, and vibration on various industrial products like electronic components in order to ensure product quality.

1950s

The environmental test was JIS-standardized in Japan for consumer products.



1970s–1990s

“Reliability” and “quality control” became important issues in product development. Demand increased dramatically due to a rapid shift toward computerization and the use of electronic components.



Present

Demand is expanding in the development fields of IoT and next-generation automobiles against the backdrop of digitalization and decarbonization.



**1961 Japan's First Environmental Test Chamber**



Low Temperature & Humidity Chamber  
"Lucifer"

**Worldwide Market Share No.1**



Over 60%  
domestic

Over 30%  
worldwide

\* Market shares are ESPEC estimates

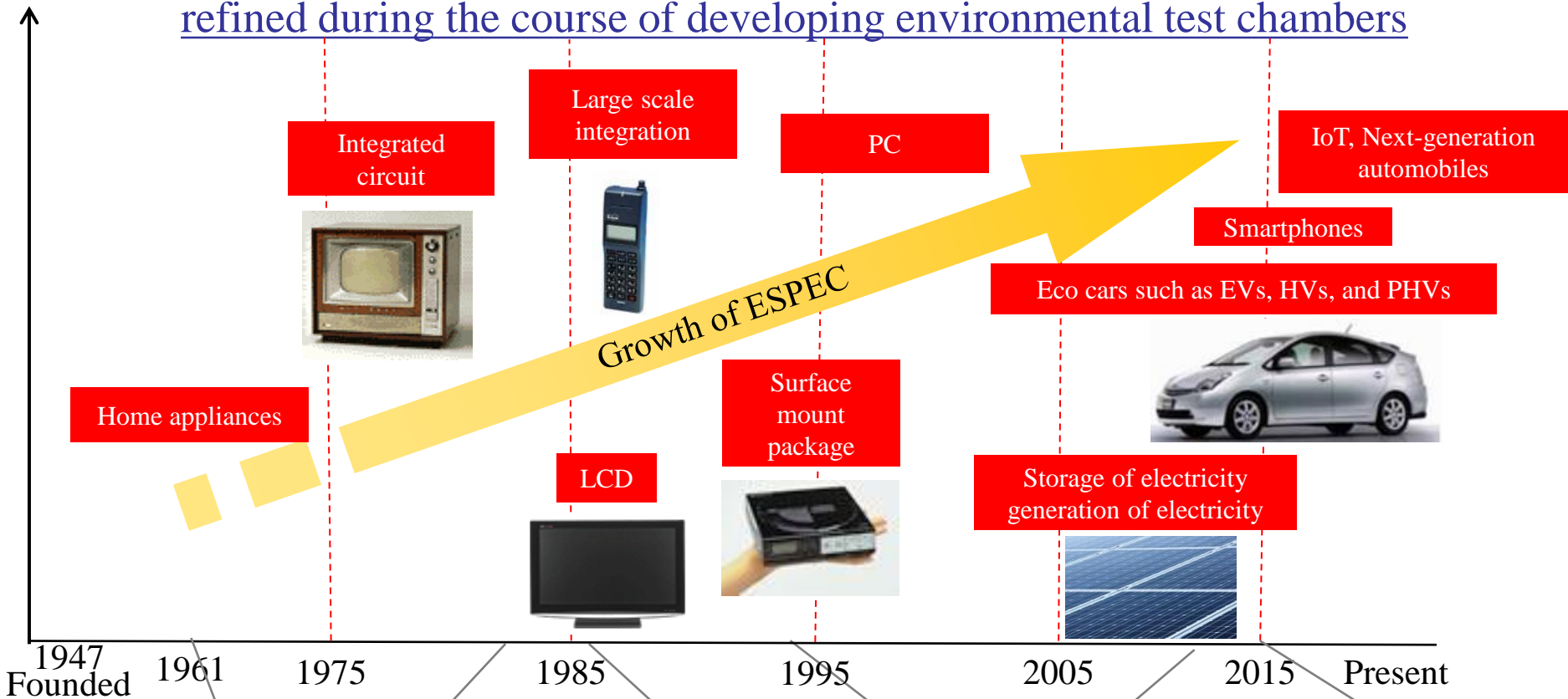
Consecutively selected as a winner of  
Ministry of Economy, Trade and Industry (METI)  
“Global Niche Top Companies Selection 100”  
(FY 2013, FY 2020)







Temperature & Humidity Chamber  
"Platinous J series"

# Transition in Business

Expanding business based on the “environmental creation technology” refined during the course of developing environmental test chambers



Business expansion	<p>1947 Founded</p>	<p>1961 Environmental test chambers developed</p> 	<p>1982 Launching of the semiconductor equipment business</p> 	<p>1986 Launching of the FPD Equipment business</p> 	<p>1994 Launching of the measurement system business</p> 	<p>2011 Launching of the energy device equipment business</p> 	<p>2015 Launching of battery safety testing business</p> 
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# ESPEC's Strengths

## Top Market Share

Share of Environmental Test Chambers:

Over 30% worldwide, Over 60% domestic (ESPEC estimates)

First in Japan to develop environmental test chambers, rapidly established a brand in Japan and overseas and have held the top market share for many years

- Developed a variety of products with high quality and meeting customer requirements

- Production technology capabilities that enable high-mix, low-volume production

- Total solutions for environmental tests, including products, laboratory testing services and technical support, and after-sales service capabilities

Provide products globally that comply with the needs of respective countries through an extensive global network

- Consolidated subsidiaries: 14 (9 overseas, 5 domestic)

- Overseas production bases: North America 1 company, China 2 companies, South Korea 1 company

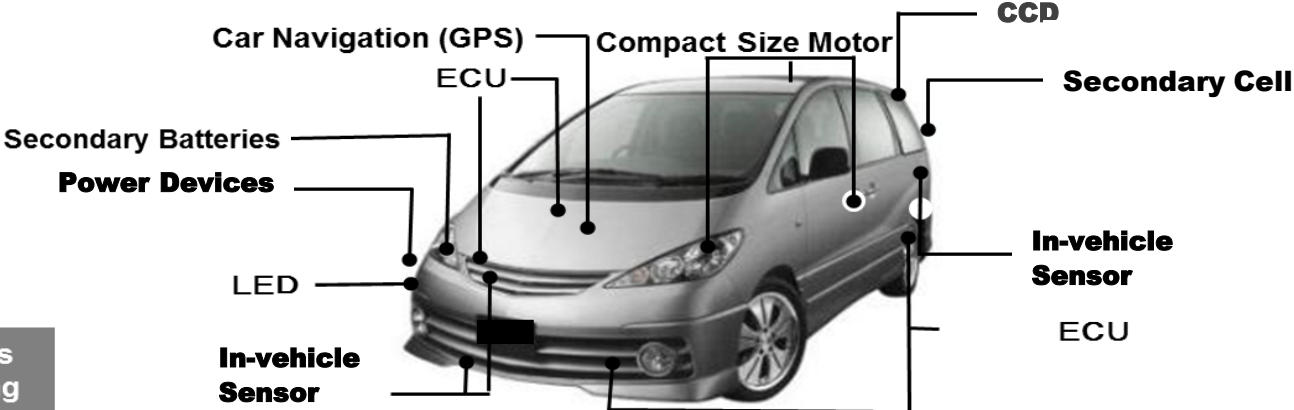
- Overseas network: 50 locations (countries or territories), 44 companies

## Technological Capabilities Product and Service Capabilities




## Global Structure

# Equipment Business: Usage Case with Environmental Test Chambers

Ensure reliability of new technologies and new products by repeatedly testing each component, module and finished product



Representative Examples for Environmental Testing

Device	Process/Test Condition		Our Products
<b>【Power Device】</b> 	Inspection	■ Thermal shock test: -40°C ⇄ +125°C	Thermal shock chamber
		■ High temperature exposure: +175°C, +85°C	(Compact size) Oven
		■ Burn-in test	Burn-in chamber
<b>【In-vehicle Sensor】</b> 	Inspection	■ Temperature cycle test of printed circuit board: -40°C ⇄ +110°C	Temperature & humidity chamber (Platinous) /Oven
		■ Temperature characteristic test after soldering: Linear change between -30°C and +85°C	Burn-in chamber, Rapid-rate thermal cycle chamber
	Evaluation	■ Thermal shock test: -30°C ⇄ RT ⇄ +80°C, -55°C ⇄ +155°C	Thermal shock chamber
<b>【CCD/CMOS】</b> 	Production	■ Diffusion Test: +150°C	Compact size Oven
		■ Drying after cleaning: +85°C	Clean Oven
	Evaluation	■ Screening: +85°C	Temperature chamber (Platinous) / Burn-in chamber
	Inspection	■ Temperature and humidity test: +85°C / +85%rh, +60°C / 90%rh	Temperature & humidity chamber (Platinous)
		■ Acceleration test: +120°C / 100%rh	HAST chamber
	■ Thermal shock test: -40°C ⇄ +125°C, -20°C ⇄ +85°C	Thermal shock chamber	



# Equipment Business: Main New Products

Release Date	Name of product	Features
Mar. 2023	Burn-In Chamber Support for High Heat Generation Load	<ul style="list-style-type: none"> <li>• Enables precise temperature control even when semiconductors are in a state of high heat</li> <li>• Inspection volumes increased significantly, contributes to shorter inspection times</li> </ul>
Feb. 2023	Expanded Anechoic Box Thermostatic Chamber Lineup	<ul style="list-style-type: none"> <li>• Supports temperature characteristics testing of 5G communications devices</li> <li>• Expanded four types with larger internal volume to support larger test products</li> </ul>
Apr. 2022	Environmental Stress Chamber AR Series Featuring R-473A Low-GWP Refrigerant	<ul style="list-style-type: none"> <li>• Greatly reduces GWP values (an 88% reduction), and also enables energy conservation during operation</li> <li>*GWP: Global Warming Potential</li> </ul>
Jun. 2021	Ultra-Low-Temperature Freezers	<ul style="list-style-type: none"> <li>• Used for small lot storage to -75°C for items such as COVID-19 vaccines</li> </ul>
Apr. 2021	Freezer for Temperature Controlled Transport	<ul style="list-style-type: none"> <li>• Optimal for small-lot transport and storage of items such as COVID-19 vaccines</li> <li>• Vibration resistant, energy efficient and portable</li> </ul>
Feb. 2021	Vacuum Low-Temperature Heating Cooker – Model Change	<ul style="list-style-type: none"> <li>• Enables precise control of not only temperature but also the degree of vacuum</li> </ul>
Aug. 2020	Expanded Environmental Stress Chamber AR Series Lineup	<ul style="list-style-type: none"> <li>• Expanded the series with launch of four new models as rapid-rate temperature cycle type products, bringing the total lineup to 32 models across the series</li> </ul>
Mar. 2020	Transportation Evaluation System	<ul style="list-style-type: none"> <li>• Recreates transport environments for pharmaceuticals and medical devices</li> <li>• Applications in biopharmaceutical R&amp;D and medical equipment quality control</li> </ul>
Feb. 2020	Walk-In Type Temperature (& Humidity) Chamber for Drive-In Series	<ul style="list-style-type: none"> <li>• Recreates various weather environments in a large space accommodating two vehicles</li> </ul>
Feb. 2020	Walk-In Type Temperature (& Humidity) Chamber for High-Power Series	<ul style="list-style-type: none"> <li>• Compatible with international IEC standards and LV124 German Automotive Manufacturer Testing Standards</li> </ul>

# Equipment Business: New Product Introduction 1

(Released in Feb. 2020)

## ■ Walk-In Type Temperature (& Humidity) Chamber for High-Power Series

### Feature:

- Compliant with IEC International Standards and German Automotive industry standard LV124 (Can perform rapid temperature change testing at 3K/minute with the specimens inside.)
- Low GWP coolant (R-449A) as standard equipment



Walk-In Type Temperature (& Humidity) Chamber for High-Power Series

## ■ Walk-In Type Temperature (& Humidity) Chamber for Drive-In Series

### Features:

- Closely recreates various weather environments in a large space of approximately 500 m<sup>3</sup> accommodating two vehicles to perform actual vehicle testing
- Multiple environmental factors can be recreated simultaneously, including temperature and humidity, sunlight, rain, snow, fog, and wind

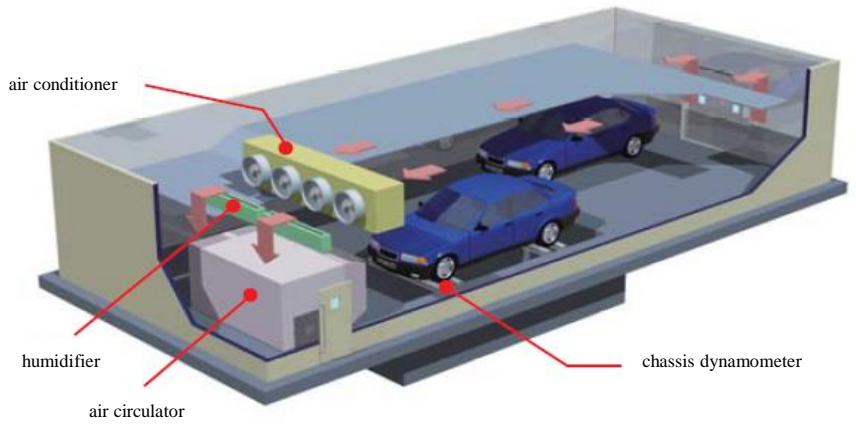


Image of vehicle test

Walk-In Type Temperature (& Humidity) Chamber for Drive-In Series



# Equipment Business: New Product Introduction 2

For the medical field

(Released in Apr./Jun. 2021)

## ■ Freezer for Temperature Controlled Transport Ultra-Low-Temperature Freezer

Features:

- Freezer for Temperature Controlled Transport:  
Supports small-lot transport and storage of items such as vaccines; vibration resistant, energy efficient and portable.
- Ultra-Low-Temperature Freezer:  
Capable of small-lot storage to  $-75^{\circ}\text{C}$ ; Two types of freezers, floor and table.



Freezer for Temperature  
Controlled Transport



Ultra-Low-Temperature  
Freezer

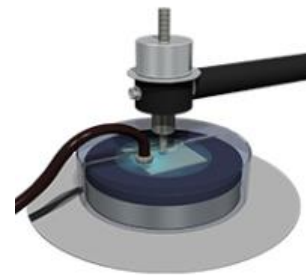
For material field

(Released in Dec. 2019)

## ■ Thermal Air Test System

Features:

- Can be combined with various materials testing instruments to perform materials testing in actual usage environment with given temperature
- Uses ESPEC's proprietary new method for cooling and heating test pieces efficiently



Example of set up with friction and wear testing machines and  
hardness meter (Left)  
Thermal Air Test System (Right)

# Equipment Business: Examples of Products Delivered 1

(Delivered in Jul. 2018)

## ■ Walk-in Type Temperature (& Humidity) Chamber, for building materials

Uses:

Reproduce the environment inside apartments (temperature and humidity) and outdoors (weather such as rain, snow, and sunlight), conduct performance evaluations and durability tests of building materials for sash, balcony, etc.



Walk-in Type Temperature (& Humidity) Chambers,  
for use for building materials



Temperature (& Humidity) Chambers are movable so that building materials for testing can be easily changed



Furnished with irradiation equipment and watering (rain) equipment, to reproduce an outdoor weather environment

# Equipment Business: Examples of Products Delivered 2

(Delivered in Mar. 2016)

■ Smart System Research Facility,  
Fukushima Renewable Energy Institute, AIST  
(Koriyama city, Fukushima)

Product delivered:

Large Walk-in Type Temperature & Humidity Chamber

Uses:

Performance and safety evaluation for large power conditioners for solar power generation  
Supports heat generation loads of 100 kw and large weights (21 tons)



Large Walk-in Type Temperature & Humidity Chamber

■ National Laboratory for advanced energy storage technologies (NLAB), National Institute of Technology and Evaluation (Nanko, Osaka City)

Product delivered:

1. Walk-in Type Temperature & Humidity Chamber for charge-discharge testing
2. External short-circuit testing equipment (energy devices equipment)

Uses:

1. Evaluate the performance of storage batteries by repeatedly charging and discharging them
2. Evaluate safety by confirming that storage batteries will not catch fire or rupture if they short circuit



Walk-in Type Temperature & Humidity Chamber for charge-discharge testing

# Equipment Business: Usage Case with Energy Device Equipment

## Charge-discharge Cycle Evaluation Equipment

Equipment for ensuring the reliability and safety of lithium-ion secondary batteries for next-generation vehicles (e.g., hybrid and electric vehicles)

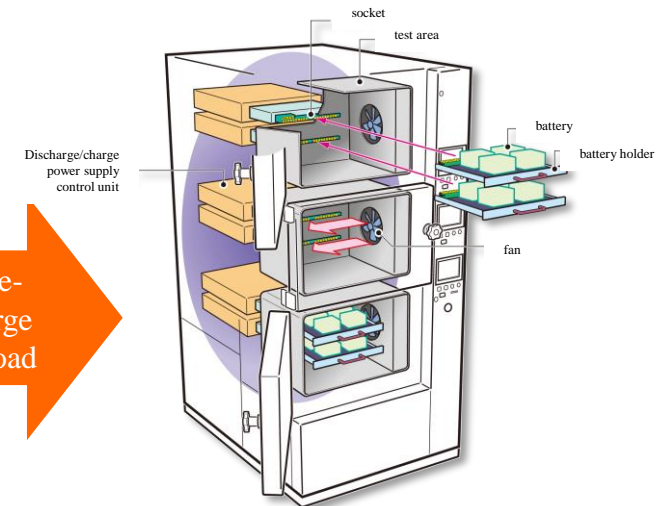


Charge-discharge Cycle Evaluation Equipment

Secondary Batteries



Charge-discharge cycle load



Checking the charge-discharge characteristics of secondary batteries

Evaluating the performance and life of secondary batteries

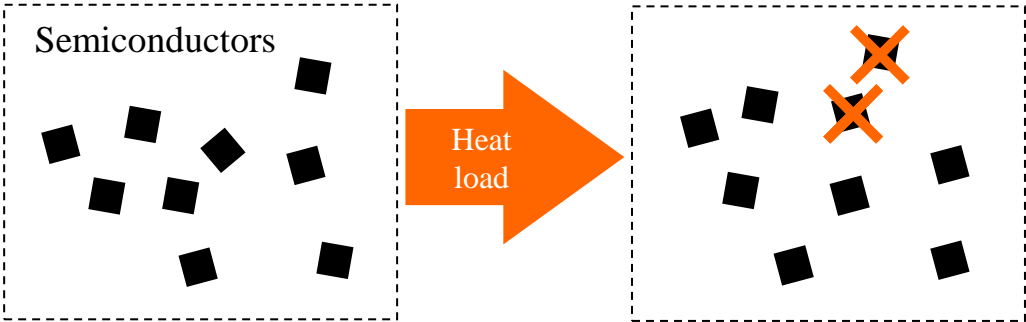
# Equipment Business: Usage Case with Semiconductor Equipment

## Screening

Eliminate defective products to maintain initial-period quality at the final inspection stage of semiconductor device manufacturing



Burn-In Chamber



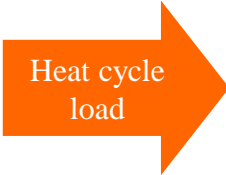
Elimination of latent early failures

## Reliability Evaluation

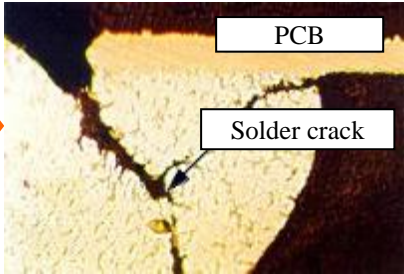
Used to evaluate basic failure patterns to ensure reliability in the development of new technologies



Conductor Resistance Evaluation System



Example of defect in soldered joint



Electrical evaluation of reliability of joints in electronic parts



# Service Business

## After-Sales Service and Engineering

Preventive maintenance of products, maintenance service, and the upgrading/improvement and installation/relocation of products

- Speedy response via one of the most extensive networks in Japan
- Launching services by utilizing the network function mounted in the equipment

## Laboratory Testing Services and Facility Rentals

Laboratory testing, analysis, and evaluation; consulting; equipment rental; sales of used products; calibration of test equipment, etc.

- The company has four laboratory testing centers in Japan, one in Thailand, two in China.  
(Japan: Utsunomiya, Toyota, Kariya and Kobe, Thailand, China: Shanghai, Suzhou)
- The centers are also recognized as official calibration facilities under the Japan Calibration Service System (JCSS).
- **First in world** Opened Battery Safety Testing Center.(in Sep. 2015)
- Providing a one-stop service for testing and certification application services compliant with United Nations regulations on the safety of automotive secondary batteries.
- Entered into business alliance with TÜV SÜD Japan Ltd., a third-party certification agency (in Oct. 2014).
- Acquire ISO/IEC 17025\* test facility certification in the three fields of automobiles, trains and airplanes.
- **First in Japan** The Toyota Test Center addressing all test items set forth by the LV124 German Automotive Manufacturer Testing Standards.

\* ISO/IEC 17025: An international standard in which an authoritative third-party organization certifies whether a test facility or calibration organization is capable of producing accurate measurements or calibration results.

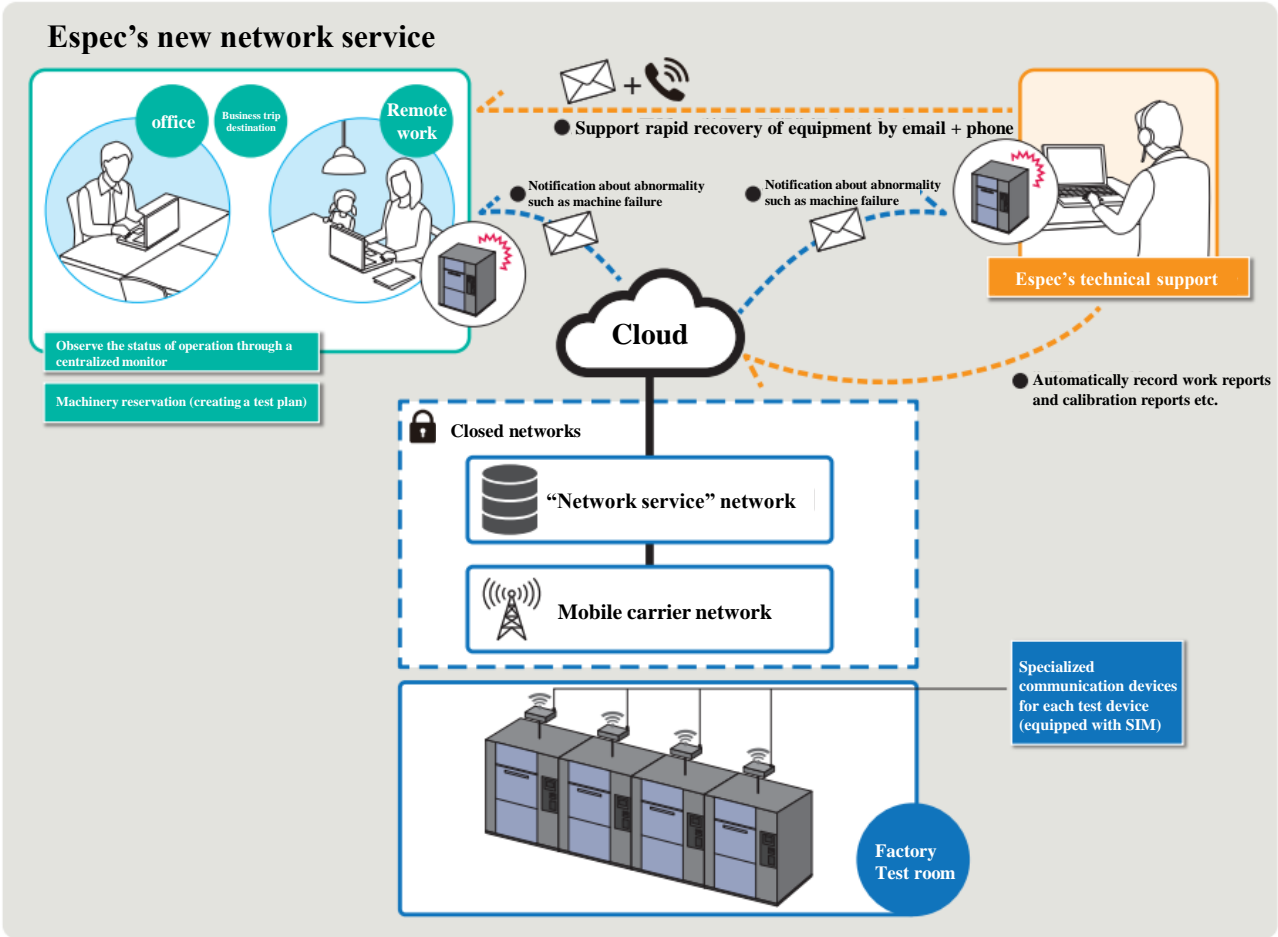


<Battery Safety Testing Center>  
(within the Utsunomiya Technocomplex)

# Service Business: After-Sales Service

(Started in Apr. 2022)

“Network service” utilizing mobile communications and cloud computing.  
Eases the burden on customers’ tests and machinery management, and reduces equipment downtime.



# Service Business: After-Sales / Laboratory Testing Services

## “Home-based online service”

Supporting clients’ telework-based testing operations

### When using ESPEC products

Operate equipment and monitor samples from home

- Centralized management (monitoring and data analysis)
- Receive operating status by email
- Monitor samples using in-chamber monitoring camera

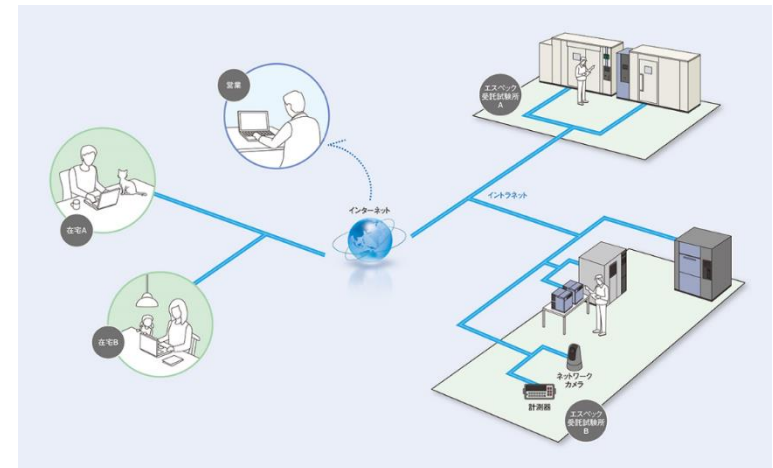


Image of in-chamber monitoring camera

### When using laboratory testing center

Perform all tasks on behalf of clients, from the initiation of testing through the completion of tests and the return of test samples

- Remote consultation
- No need to attend in person
- Remote instruction





# Service Business: Laboratory Testing Services

## First Battery Safety Testing Center in the World Compliant with United Nations Regulations

- In September 2015, opened in Utsunomiya Technocomplex.
- Provide a one-stop service to support the implementation of 9 safety tests and applications for certification by agencies, as stipulated by UN ECE R100-2. Part II, a United Nations regulation.



Crush Testing Equipment  
(No. 1 Safety Test Room)



No. 2 Safety  
Test Room

## First Defect Analysis Service in Japan for Battery Packs and Modules Installed in Automobiles

- In November 2022, launched an analysis service that identifies defective parts, dismantling packs and modules, then diagnosing them electronically and visually.
- Provides analysis services as an impartial third-party organization, and helps to ensure the performance and safety of automotive rechargeable batteries.



Glovebox for dismantling cells

# Service Business: Laboratory Testing Services

First Testing Facility in Japan Compatible with All German Automotive Manufacturer Testing Standards

- In September 2019, Toyota Test Center became compatible with all test items set forth by the LV124 German Automotive Manufacturer Testing Standards.
- Support Japanese automotive equipment manufacturers seeking to develop global operations.



Toyota Test Center

First Commissioned Testing Service in Japan Powered 100% by Renewable Energies

- Since April 2021, commissioned testing services at five test centers across Japan (Utsunomiya, Toyota, Kariya, Kobe and the Battery Safety Testing Center) have been provided using renewable energies.
- Contributing to the reduction of CO2 emissions in customers' supply chains.



Test reports from tests conducted at ESPEC's testing centers receive the Green Power logo to clearly indicate zero CO2 emissions during testing.

# Other Business

## Environmental Preservation

### ■ Reforestation (Tree planting)

Recovery of local forest by selecting species and planting out seedlings using potential natural vegetation data.

### ■ Waterfront biotope restoration

Reconstruction of natural environment, development of vegetative revetments, and water quality improvement using aquatic plants.

### ■ Urban greening

Provision of roof and wall greening systems that use moss to effectively alleviate heat island effect.



## Plant Production Systems

Provision of various cultivation environments employing advanced environmental control technologies to control light, temperature, humidity, carbon dioxide, etc.



Plant factory



Phyto-toron

# Other Business: Plant Production Systems

## Joint Development with NARO Cultivation Environment Emulator

- Obtained a patent jointly with the National Agriculture and Food Research Organization (NARO) and others in October 2022.
- Precisely reproduces seasonal carbon dioxide concentration, temperature, humidity, etc.
- Contributes to development of crop production technologies adapted to climate change.



Cultivation Environment Emulator

\* ESPEC MIC Corp. jointly obtained the patent with the National Agriculture and Food Research Organization (NARO), Riken and the Agri Open Innovation Institute.

## Produced a high value-added vegetables using deep sea water

- Production and sales of vegetables high in minerals with the use of deep sea water at a plant factory near Haneda Airport.



Interior of the plant factory and factory-produced vegetables “mineraleaf”



# Other Business: Examples of Products Delivered

## ■ Arid Land Research Center, Tottori University

(Delivered in Mar. 2016)

### Products delivered:

Experimental System for Analyzing Responses of Dryland plants to Climate Changes (2 units)  
(Simulates the climates of arid lands, including high temperature, low humidity, strong sunlight, and high winds)

### Uses:

Plant cultivation experiments and experiments to develop efficient water-usage technologies in arid lands, research to solve issues facing arid lands



Experimental System for Analyzing Responses of Dryland plants to Climate Changes



Experiment in progress  
(Testing wheat for drought stress)

# Introduction to technology development building

(Strengthen Technology Development Capability)

Objective: Strengthen technology development capabilities  
by encouraging open innovation and promote  
preservation of biodiversity

Concepts : “Open innovation,”

“Open communication,”

“Coexistence with the natural environment”

Location: Kanokodai, Kita-ku, Kobe, Hyogo (in Kobe R&D Center)

Start of operation: May 2020

(Construction started in June 2019)

Building area: 1,580m<sup>2</sup>

Gross floor area: 4,557m<sup>2</sup> (Three story building)



Rooftop green space using native species



Technology development building

# Introduction to ESPEC's All Weather Simulation Chamber (in the Kobe R&D Center)

(Mar. 2021)

Opened the world's first All Weather Simulation Chamber  
Encouraging open innovation and strengthening environmental creation technology

Replicates dynamic climate environments with high-precision control and variation of seven environmental factors (temperature, humidity, snow, fog, rain, sunlight and wind)

■ All Weather Simulation Chamber



■ Examples of tests in dynamic environments



(1) Tests to replicate the change from sleet to snow  
Snow with different amounts of water content can be replicated, including snowfall at temperatures around 0°C, which is close to snowfall in a natural environment. By controlling the snow quality and temperature, the laboratory replicates the change from sleet to snow. The laboratory can confirm the performance of automated driving sensors for which snow accretion has become a problem.



Test chamber: Width 6 m x Depth 9 m x Height 3 m  
A black coating is applied to suppress the diffuse reflection of light.



(2) Experiment to replicate the change from rain to fog  
The laboratory controls the thickness, temperature and humidity of fog and replicates the change from rain to fog. The laboratory can confirm the performance of automated driving sensors in response to the effects of fog.

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Sustainability Management Department

Yasutoshi Nakagawa (General Manager),

IR & Public Relations Group

Natsuko Okawa and Hana Kaigawa



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Securities ID code:6859

Reference

## Sustainability Initiatives

ESPEC CORP.  
February 20, 2024

# About ESPEC's Sustainability

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Guided by our corporate philosophy,  
“THE ESPEC MIND,” ESPEC will help to solve social and environmental issues through businesses centered on environmental creation technology, with the aim of achieving sustainable growth.

# Corporate Philosophy

Our important values that have been passed on since our inception  
“THE ESPEC MIND” (Excerpt)

## The Origin

Aim for better value exchange as a public institution

## Mission

Provide more certain Seikankyo (living environment) via environmental creation technology

## Style

Progressive, Reliable, Open, Fair

## Declaration

What ESPEC promises society

“compliance,” “culture,” “human rights,” “the environment,”  
“education/enlightenment.”

# Sustainability Policy and Materiality

Looking toward sustainable growth, we formulated a sustainability policy, and identified materiality (important issues) that must be addressed in order to produce social and economic value.

## Sustainability Policy

- By putting our corporate philosophy (THE ESPEC MIND) into practice, we are working to create and improve both social value and economic value.
- By maintaining a good exchange of value with our stakeholders, we are aiming for continuing growth.
- Based on ESPEC Vision 2025, we will contribute to solutions for the global environment and social issues through our business activities, centering on Environmental Creation Technology.
- We will engage in active disclosure of information related to sustainability.

## Materiality

- Innovations in business structures
- Preservation of the global environment
- Developing human resources and vitalizing workplaces
- Strengthening functions
- Strengthening governance
- Promoting diversity and respecting human rights

# ESPEC's Contribution to the SDGs

ESPEC will contribute to the realization of a sustainable society by supplying products and services centered on environmental creation technology in a wide range of fields, including advanced technologies.

## ESPEC

### The Value ESPEC Provides

- Supply products and services centered on environmental creation technology
- Provide environmental preservation services
- Provide plant factories to address global warming and extreme weather

### Strengths

- Business domains essential to the development of society
- Global leading brand and high-quality products and services based on a unique technologies
- Global production and sales networks

## Customer products and technologies



- Automobiles (EVs and automated driving)
- Electronic components (semiconductors)
- IoT
- AI
- Batteries
- Pharmaceuticals
- Food
- Materials
- Environmental preservation
- Agriculture etc.

## Society

Realize a sustainable society



- Realize a safe and secure society through the development of automated driving and preventive safety technologies for automobiles
- Contribute to the solution of environmental and energy problems through the development of energy-saving technologies and EV technologies
- Alleviate personnel shortages and improve productivity through the development of IoT-related technologies
- Preserve biodiversity through the environmental preservation business, including reforestation (tree planting) and waterfront biotope restoration
- Support research on the creation of new plant species to cope with extreme weather and provide a stable supply of food through plant factories. etc.

# ESPEC's Businesses and the SDGs

## Equipment Business



Contribute to the development of advanced technologies through the supply of products and services leveraging environmental creation technology

- Supply products and services that contribute to the development of advanced technologies to solve social and environmental issues

### ● Environmental Test Chamber

Supply environmental test chambers that artificially replicate environmental factors such as temperature and humidity, thereby ensuring the reliability of products

### ● Energy Device Equipment

Supply evaluation systems for secondary batteries and fuel cells installed in eco cars

### ● Semiconductor Equipment

Supply products such as burn-in chambers and systems for semiconductor inspection and measurement and evaluation systems

### ● Pharmaceutical Equipment

Supply products such as freezers for COVID-19 vaccines and stability test chambers used for quality control of items such as pharmaceuticals and food



Temperature & Humidity Chamber  
"Platinous J series"



Drive-In Chamber for Vehicle Testing



Burn-In chamber  
for semiconductor inspection



Advanced Battery Tester  
for secondary batteries

# ESPEC's Business and the SDGs

## Service Business



Contribute to the development of advanced technologies through the supply of products and services leveraging environmental creation technology

- Supply products and services that contribute to the development of advanced technologies to solve social and environmental issues

### ● After-sales Service and Engineering

Conduct product maintenance and preventive maintenance so that customers can use systems with peace of mind.

### ● Laboratory Testing Services

Provide laboratory testing services based on technologies and testing expertise developed through environmental tests.



Technical support using IT



Capable of performing various safety tests for secondary batteries compliant with United Nations regulations and other standards  
Battery Safety Testing Center



# ESPEC's Business and the SDGs

## Environmental Preservation Business



### Contribute to biodiversity preservation

A business to restore natural environments through projects such as reforestation (tree planting) with local native plant species and waterfront biotope restoration to rehabilitate natural river ecosystems  
Contribute to the prevention of global warming and biodiversity preservation



A forest restored along the approach to Rinno-ji Temple in Sendai



Waterfront biotope restoration on the Sumida River Terrace in Tokyo

## Plant Production Systems Business



### Contribute to a stable food supply to address global warming and extreme weather

Supply plant factories that artificially replicate plant growing environments and enable vegetables to be grown systematically even under extreme weather conditions

Contribute to a stable food supply by supplying systems that can be used in research into drought-tolerant plants



Plant factory using deep sea water  
Produce and sell vegetables high in minerals



Experimental System for Analyzing Responses of Dryland Plants to Climate Change  
(Arid Land Research Center, Tottori University)



# Contribute to SDGs in the Supply Chain

## Procurement

- Conduct supplier evaluations, including factors such as the environment and compliance
- Address unforeseen conditions through business continuity management
- Curtail increases in effluents at the time of procurement



## Development and design

- Develop and design environmentally friendly products with features such as energy efficiency, low GWP, reduced emissions of chemical substances, and reduced environmental impact during disposal



## Production and logistics

- Reduction of CO<sub>2</sub> emissions
- Appropriate management of chemical substances and emissions mitigation
- Reduction of water intake amount and appropriate management of wastewater
- Effluent reduction and recycling
- Environmentally friendly logistics



## Sale of products and services

- Supply products and services that contribute to the development of advanced technologies to solve social and environmental issues
- Supply environmentally friendly products and services
- Promote the environmental preservation business such as reforestation (tree planting) and waterfront biotope restoration
- Promote the plant production systems business



## Disposal

- Product collection
- Chlorofluorocarbon gas collection
- Recycling and resale



## Foundation supporting the supply chain

- Improve customer satisfaction and ensure product quality and safety
- Respect for human rights • Promote the success of diverse human resources
- Provide appropriate information disclosure and communication
- Fair management with transparency



# Products and Services that Contribute to Resolving Environmental and Energy Issues

- Product lineup to evaluate the performance and durability of secondary batteries, fuel cells, solar batteries and power devices



Secondary Battery Charge-Discharge Evaluation System



Fuel Cells Evaluation System



Temperature Cycle Test System for Solar Battery Modules



Power Cycle Test System for Power Device

- World's first Battery Safety Testing Center

Supports the implementation of testing and certification application services compliant with United Nations regulations on the safety of automotive rechargeable batteries.



Battery Safety Testing Center

- Laboratory testing services using 100% renewable energies (domestic)

# Environment Targets / Mid-term Plan on the Environment

## Environment Targets for FY2030

Reduce greenhouse gas emissions

by 60% for SCOPE 1+2, 30% for SCOPE 3 (compared with FY2019 levels)

In July 2023, received Science Based Targets (SBT) certification from the international SBT Initiative\*

\*SBT Initiative

An international initiative that encourages firms to set scientifically-grounded targets for reducing greenhouse gas emissions so that the goals of the Paris Agreement may be achieved. Jointly managed by CDP, which is an NGO involved in environmental information disclosure, UNGC (United Nations Global Compact), WRI (World Resources Institute), and WWF (World Wide Fund for Nature).



## The 8th Mid-Term Plan on the Environment (FY2022-FY2025)

Basic Policy: “Contributing through business with customers involved with developing green technologies”

Strengthening efforts toward combating global warming and conserving biodiversity

### ■ Environment Targets for FY2025

- Reduce greenhouse gas emissions by 55% for SCOPE 1+2 and 10% for SCOPE 3 (compared with FY2019 levels)
- Contribution of 95t (total) of carbon fixation through 50,000 trees planted by ESPEC MIC Corp.
- Biodiversity conservation activities through the “ESPEC’s 50-Year Forest” in Sanda City, Hyogo Prefecture

# Biodiversity Preservation Initiatives (1)

## Kobe R&D Center, a hub for biodiversity preservation activities ESPEC Bambi-no-Sato Certified as a “Natural Symbiosis Site” by the Ministry of the Environment

The site has a forest of approximately 30,000 trees comprising native plant species, planted and grown by employees; rooftop green space using plant species native to the northern Rokko region on the roof of the technology development building; and a biotope made up of two ponds and a stream. Certified as “Natural Symbiosis Site” an Other Effective area-based Conservation Measures (OECM) site by the Ministry of the Environment in October 2023.



Received 2022 the Kansai Director-General's Award of a Regional Bureau of Economy, Trade and Industry (FY 2022), at the National Award for Greenery Factory sponsored by METI.



Acquired the FY 2022 ABINC Certification of the Association for Business Innovation in harmony with Nature and Community (ABINC)\*.



# Biodiversity Preservation Initiatives (2)

## Signed an agreement for promoting SDGs with the University of Hyogo

- In August 2022, ESPEC signed an agreement with the University of Hyogo aimed at promoting SDGs.
- Both parties will collaborate by harnessing their knowledge and technology in areas such as biodiversity conservation, education and human resource development, and environment and energy.



The signing ceremony

University of Hyogo's President Isao Ota (right)

ESPEC Representative Director and Chairperson Masaaki Ishida (left)

## Biodiversity conservation activities “ESPEC’s 50-Year Forest” tree-planting festival

- Launched forest creation for “ESPEC’s 50-Year Forest” using the “corporate forests” system under the Ministry of Agriculture, Forestry and Fisheries in Sanda City, Hyogo Prefecture
- The first tree-planting festival was held in November 2022. Seeds were selected based on carbon fixation and biodiversity functions. Approximately 200 people including employees participated and planted roughly 4,000 trees.



The first tree-planting festival

12,000 trees are scheduled to be planted over two years in a 3.6 ha plot of land

# Promotion of Diversity

## Initiatives to promote women's success



From the Ministry of Health, Labor and Welfare:  
The Company received the "Kurumin" certification,  
which is granted to companies that support child-rearing.  
And the highest ranking of the certification mark  
"Eruboshi" based on the Act on Promotion of Women's  
Participation and Advancement in the Workplace.



The female leadership development program

## ESPEC Smile Farm: a plantation staffed by workers with disabilities

- Opened a farm staffed by workers with disabilities within a rented farm operated by a company to support the hiring of people with disabilities in November 2021.
- 4 individuals were hired to work at ESPEC Smile Farm, specifically 3 staff members with disabilities and 1 farm foreman.
- The cultivated vegetables were donated to local children's cafeterias and distributed to employees.



Employees picked vegetables as a team

# Employee Education / Donation System

## Employee Education System Enhancement

- Implement training sessions to share the corporate philosophy
- Implement a Global Trainee Program aimed at developing human resources who are capable of working in international settings
- Enhance the education program to support management executive education and self-development



On-site training in the Global Trainee Program (U.S.)

## ESPEC Smile Club: a donation system featuring employee participation

- The matching gift system in which the company matches donations made by employees as part of activities to promote SDGs.
- Donated to an organization that conducts CSR activities related to children and medical care.
- In April 2023, donated to support the areas affected by the Turkey-Syria earthquake. We donated a total of 860,600 yen to Save the Children Japan and Médecins Sans Frontières Japan.





# Contributions to Society

## ESPEC Foundation for Earth Environment Research and Technologies

- Provides funding support every year for research, technology development on global environmental conservation
- Grants totaling ¥138.4 million have been provided to a total of 273 groups over the past 25 years since the Foundation was established.
- Held a ceremony to commemorate the 25th anniversary of founding in September 2022



FY2022 award ceremony  
and 25th anniversary commemorative ceremony

## Tree Planting Ceremony at “Millenium Hope Hills” in Iwanuma, Miyagi Prefecture

- A disaster recovery project started in 2013
- The project has cumulatively planted about 350,000 trees that will form a forested coastal tide embankment across a roughly 10km stretch of coastline in the city of Iwanuma.
- Group company ESPEC MIC CORP. supported the project.
- The final tree planting ceremony was held in June 2021 (first part) and May 2022 (second part).

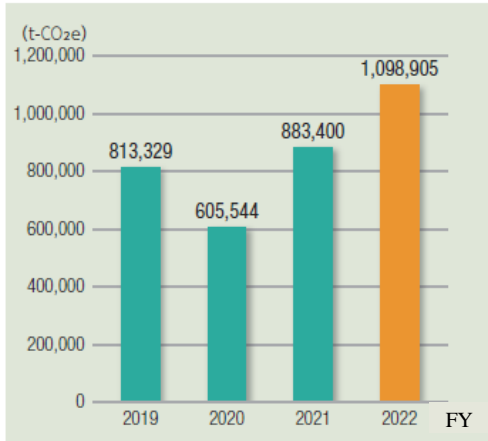


Tree Planting Ceremony

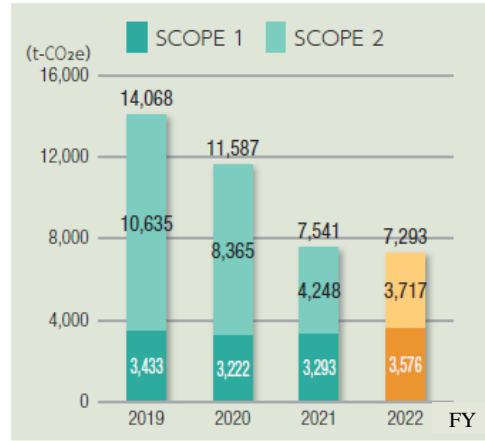


# Non-Financial Data (1)

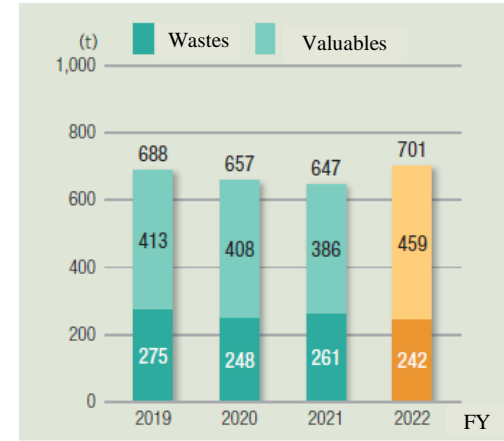
Greenhouse gas emissions  
Total of SCOPE 1 + 2 + 3 (consolidated)



Greenhouse gas emissions  
Total of SCOPE 1 + 2 (in-house emissions)  
(consolidated)



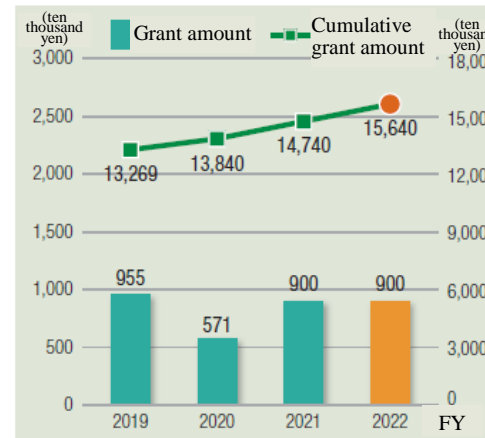
Total amount of Discharge (non-consolidated)



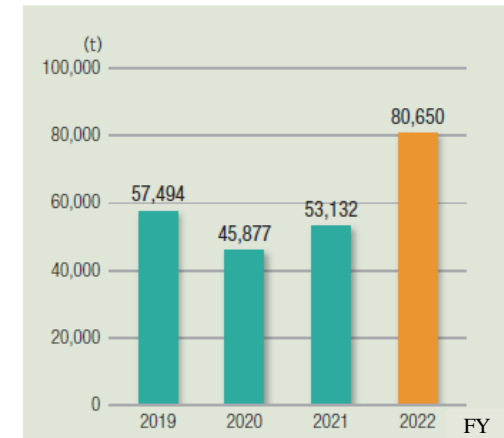
Certification acquisition rate for the  
Certification Test for Environmental  
Specialists (Eco Test) (non-consolidated)



Grants from the ESPEC Foundation for Earth  
Environment Research and Technologies



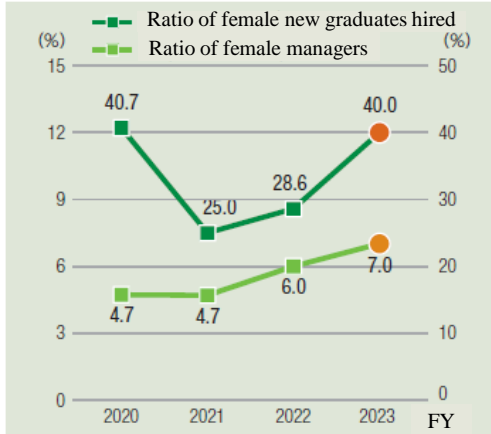
Number of trees planted through  
environmental preservation business



\*Actual results for ESPEC MIC CORP.

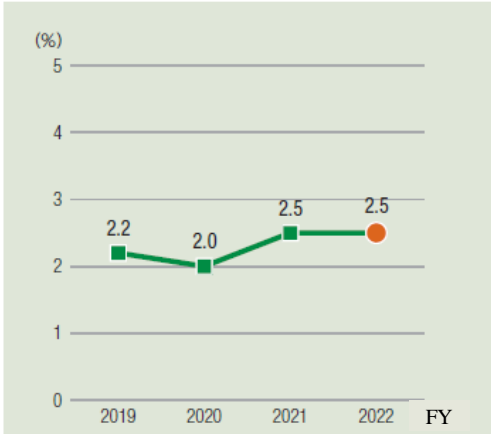
# Non-Financial Data (2)

Ratio of female managers  
Ratio of female new graduates hired  
(non-consolidated)



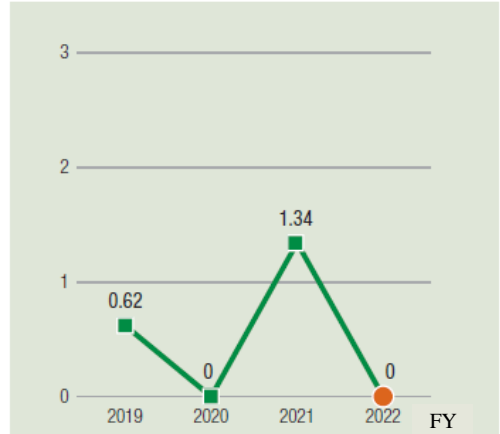
\*As of beginning of each fiscal year

Percentage of employees with disabilities  
(non-consolidated)



\*As of the end of each fiscal year

Frequency rate\* (non-consolidated)



\*Number of accidents with sick leave /total number of worked hours × million hours

# Non-Financial Data (3)

		Unit	2019	2020	2021	2022
Number of Employees*1	Consolidated total	Persons	1,512	1,526	1,628	1,691
Number of Employees*1	Male	Persons	673	658	643	636
	Female	Persons	113	122	127	142
	Non-consolidated total	Persons	786	780	770	778
Average years of service		Years	17.4	19.2	19.1	17.2
Average age		Years old	41.2	43.1	43.0	41.2
Turnover rate*2		%	2.4	2.3	1.6	1.4
Average overtime hours		Hours	21.2	11.0	15.5	22.6
Average number of paid holidays taken		%	73.4	65.8	69.1	75.1
Ratio of employees taking childcare leaves	Male	%	7.0	12.5	30.8	13.3
	Female	%	None	100	100	100
Occupational accident (excluding cases without lost workdays)		Cases	1	0	2	0
Percentage of health checkups		%	100	100	100	100
Composition of Board of Directors*3	Ratio of independent outside*4	%	25	25	25	40
	Female ratio*4	%	0	0	0	20

\*1 The number of employees is as of the end of each fiscal year.

\*2 Retirees are excluded.

\*3 The Company has transitioned from a company with an Audit & Supervisory Board to a company with an Audit & Supervisory Committee in June 2022.

\*4 The number of female directors (including executive officers) is as of the end of June of each fiscal year.

# External Recognition

## 2024

- Feb. • Rated “B” score for the fourth consecutive year in the CDP Climate Change 2023, “C-” score for Water Security
- Ranked 375th in Toyo Keizai Inc.’s 2024 CSR Corporate Ranking



## 2023

- Dec. • Awarded a Bronze Prize in the Gomez IR Website Ranking 2023
- Selected a Commendation Award of the 2023 Internet IR Award of Daiwa IR
- Selected as a "GRADE AAA" company website in the All-Japanese Listed Companies' Website Ranking 2023
- Nov. • Rated 3.5 stars in the Nikkei's 5th SDGs Management Survey
- Rated 3 stars in Nikkei's 7th Smart Work Management Survey
- Oct. • Ranked 157th in the Nikkan Kogyo Shimbun's 19th Corporate Power Ranking
- Aug. • First Awarded as an excellent company in the Gomez ESG Website Ranking 2023
- June • Selected for the First Time as an Asia-Pacific Climate Leader by the Financial Times in the UK and German data provider Statista.
- Mar. • Selected for the First Time as a Supplier Engagement Leader, the Top Rank in the CDP Supplier Engagement Ratings



## Inclusion in ESG indexes

FTSE Blossom Japan Sector Relative Index (First Selection in April 2022)



FTSE Blossom Japan Sector Relative Index



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