



GIFT HOLDINGS INC. Securities Code 9279 Results Briefing Materials for the Three Months Ended January 31, 2024



The opinions and forecasts contained in these materials are the judgments of the Company at the time of preparation of the materials, and do not guarantee the accuracy of the information therein.

Actual performance and results may differ significantly due to changes in a variety of factors.

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Financial Highlights for the Three Months Ended January 31, 2024

Financial summary



Net sales

6,810 million yen

Year-on-year: +30.8%

Operating profit

908 million yen

Year-on-year: +70.3%

Ordinary profit

921 million yen

Year-on-year: +68.4%

Overview of financial results

Achieved a significant increase in revenue and profit, and secured a solid performance in the post-Covid business environment.

Quality enhancement at each store

Implementation of price revisions

Strengthening production systems Continuing to mark record-high monthly sales per company-owned store thanks to continuous enhancement of quality, service, cleanliness and atmosphere (QSCA) of our stores.

Implemented minimal price revisions on January 1st against operational cost increases for such as labor cost. **No impact on customer traffic** at this point after

the revision.

Aiming to strengthen production systems against the ever increasing demand by starting operation at a new noddle factory at the beginning of this period.

Financial highlights for the three months ended January 31, 2024



Growth and Profitability

Net sales growth

30.8%

(Annual goal: 20.0%)

Operating profit margin

13.3%

(Annual goal: 9.5%)

YoY Change in Net Sales of Company-owned Stores

All company-owned stores in Japan

131.4%

Existing companyowned stores in Japan

114.2%

(Annual goal: 105.0%)

Stores Opened in the Period

Company-owned stores

6 stores

(Annual goal: 41 stores)

Produced & franchise stores

5 stores

(Annual goal: net increase of 48 stores)

Man-hour Productivity (company-owned stores)

Net sales per man-hour

6,492 yen

(Same period of the previous year: 6,295 yen)

Labor cost rate

23.4%

(Same period of the previous year: 24.5%)

Recruitment and Retention

Hiring employees

Newly hired **24** mid-career employees Plan to hire approx. **50** new graduates.

Retirement rate

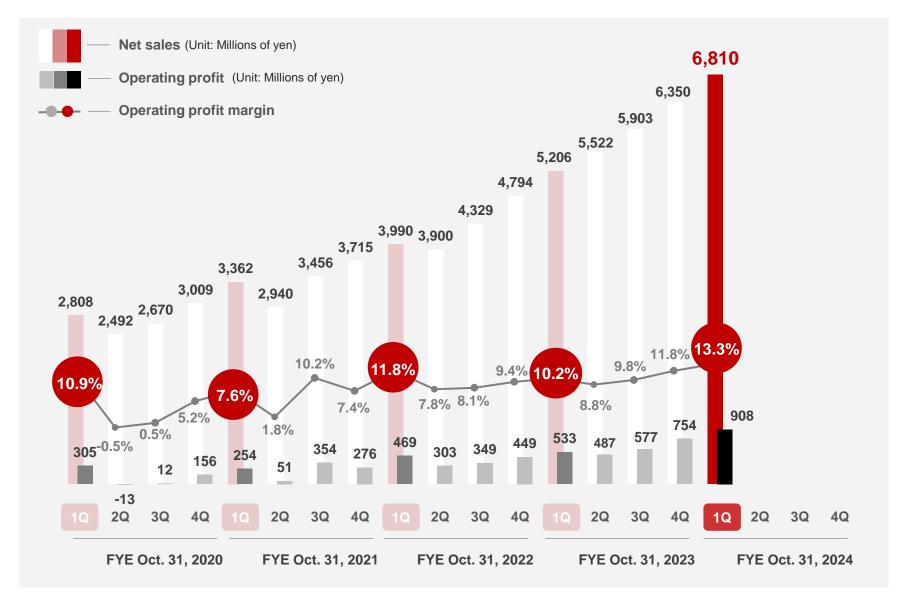
14.7%

(Same period of the previous year: 17.6%)

26.8% Industry average*

Quarterly trends in net sales and operating profit

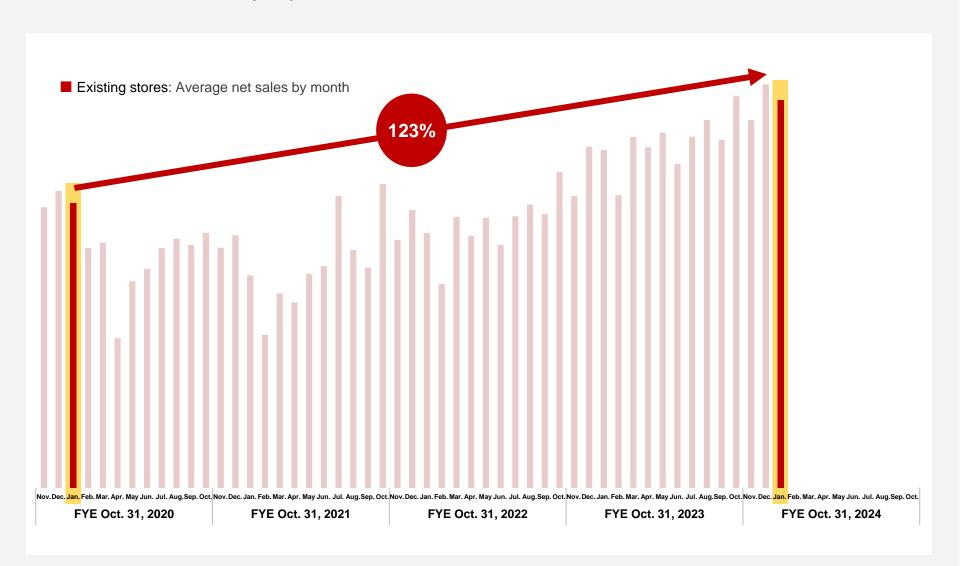




Company-owned domestic stores: Average net sales per store



Marking record-high average monthly sales per company-owned domestic store thanks to initiatives to continuously improve store QSCA.



Impact of price revisions



Customer traffic is steady even after the price revision. There is still room to implement flexible price revisions.

Implemented price revisions in July 2023 and January 2024

Price revisions have not caused customer numbers to decline. Sales and customer numbers are above pre-Covid levels.



Source: Conditions for January 2023 to January 2024 in existing stores

Year-on-year % change (compared to three months ended January 31, 2023)

Net sales



114.2%

Number of customers



109.0%

Average customer spend



104.8%

Source: Conditions for November 2023 to January 2024 in company-owned existing stores

Progress of human resource recruitment measures



We have been actively recruiting human resources to achieve the medium-term business plan.

Implemented

- ✓ Recruitment website update
- ✓ Recruit part-time employees as full-time employees
- ✓ Recruit overseas human resources
- ✓ Increase wage levels in January 2024



▲ Recruiting part-time employees as full-time employees (President seminar)

Planned initiatives

- Recruit foreigners from overseas locations (Diversity recruitment)
- Gift payment to new graduates joining the Company
- Create a development program for overseas human resources

02 Overview of Financial Results for the Three Months Ended January 31, 2024

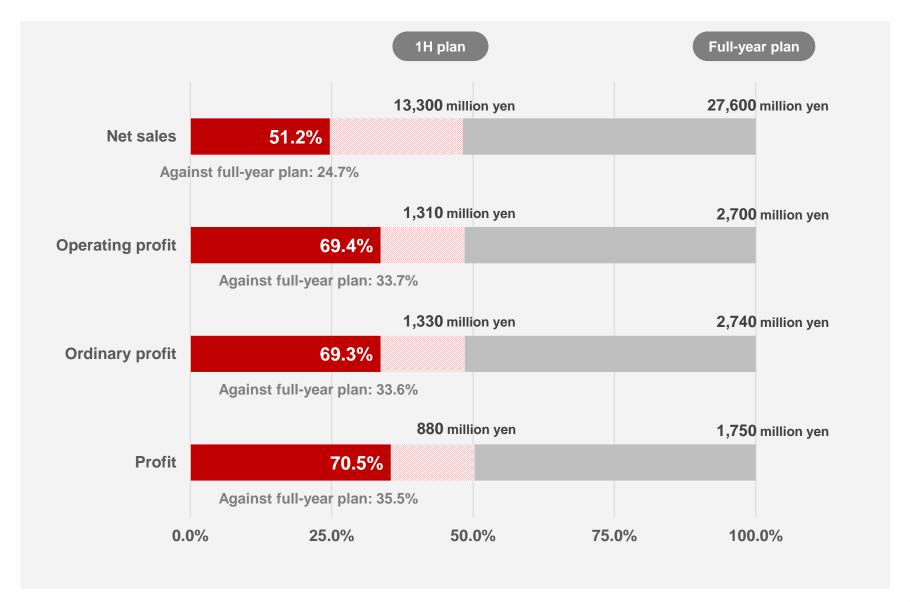
Statements of income



	Three mon January		Three mon January		Change		Compare	d to plan	
(Unit: Millions of yen)	Amount	Percentage to sales	Amount	Percentage to sales	Year-on-year % change	1H plan	Progress	Full-year plan	Progress
Net sales	5,206	-	6,810	-	+30.8%	13,300	51.2%	27,600	24.7%
Cost of sales	1,657	31.8%	2,210	32.5%	+33.4%	-	-	-	-
Gross profit	3,549	68.2%	4,600	67.5%	+29.6%	-	-	-	-
Selling, general and administrative expenses	3,015	57.9%	3,691	54.2%	+22.4%	-	-	-	-
Operating profit	533	10.2%	908	13.3%	+70.3%	1,310	69.4%	2,700	33.7%
Ordinary profit	547	10.5%	921	13.5%	+68.4%	1,330	69.3%	2,740	33.6%
Profit attributable to owners of parent	379	7.3%	620	9.1%	+63.4%	880	70.5%	1,750	35.5%

Progress rate vs. plan (1H progress)





Taking over stores managed by Kourakuen Holdings Corporation



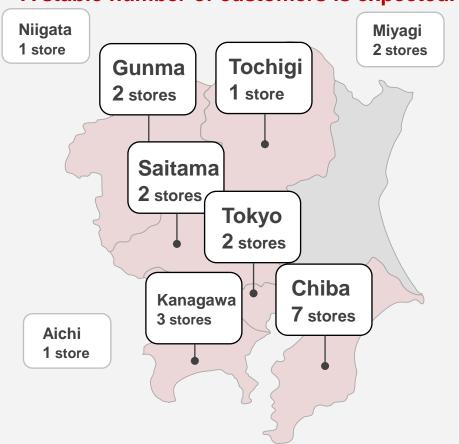
Basic agreement to open stores with our brand in 21 stores managed by Kourakuen Holdings Corporation

Accelerate store openings to quickly achieve 1,000 stores in Japan

Locations of taken over stores

Property location	Number of properties
Miyagi Prefecture	2
Tochigi Prefecture	1
Gunma Prefecture	2
Saitama Prefecture	2
Chiba Prefecture	7
Tokyo Metropolitan area	2
Kanagawa Prefecture	3
Niigata Prefecture	1
Aichi Prefecture	1
Total	21

Most stores are in the Kanto region A stable number of customers is expected.



*To take over the rental agreement requires an agreement with the renter of each property.

Open up stores



+10 stores compared to the end of the previous fiscal year



As of Oct. 31, 2023 As of Jan. 31, 2024

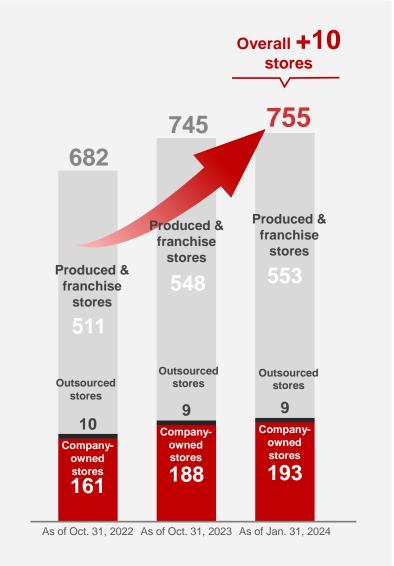
Produced & 548 stores >>> **553** stores franchise stores

Outsourced stores

9 stores >>>> 9 stores

Companyowned stores 188 stores >>> 193 stores

Total number 745 stores >>>> 755 stores of stores



Status of stores (company-owned stores / breakdown of change by brand)



Brand	推済家系ラーメン		元祖油堂	がない。	
Number of stores as of January 31, 2024	133	28	10	6	4
Change (compared to October 31, 2023)	+2	-	+2	-	-
Brand	中華そば長岡食堂	四天王	***5-100	International E. A. K. RAMEN	Other
Number of stores as of January 31, 2024	2	1	2	3	4
Change (compared to October 31, 2023)	-	-	+1	-	-

Status of stores (breakdown of change)



(Number of stores)		Number of stores as of October 31, 2023	Number of stores as of January 31, 2024	Change
Company-owned stores Kanto		119	124	+5
	East Japan (other than Kanto)	45	45	-
	West Japan	21	21	-
	Outside Japan	3	3	-
5.740	Subtotal	188	193	+5
Net sales 5,712 million	Outsourced stores	9	9	-
yen	Total	197	202	+5
Produced stores	Kanto	309	311	+2
	East Japan (other than Kanto)	117	116	-1
	West Japan	99	100	+1
	Outside Japan	13	14	+1
	Subtotal	538	541	+ 3
4 000	Franchise stores in Japan	7	7	-
Net sales 1,098 million yen	Franchise stores outside Japan	3	5	+2
yen	Total	548	553	+5
	Total number of stores	745	755	+10

Overseas expansion



Currently operating 22 foreign stores (including 3 company-owned stores, 5 franchise stores, and 14 produced stores)

Accelerating franchise expansion under the Machida Shoten brand



B/S summary



(Unit: Millions of yen)	As of Oct. 31, 2023	As of Jan. 31, 2024	Change	(Unit: Millions of yen)	As of Oct. 31, 2023	As of Jan. 31, 2024	Change
				Current liabilities	3,777	3,357	(420)
Current assets	3,552	3,313	(239)	Accounts payable - trade	697	684	(13)
				Short-term borrowings	25	88	+63
Cash and deposits	2,220	1,944	(276)	Current portion of long- term borrowings	699	733	+ 34
Accounts	547	542	(5)	Other	2,354	1,850	(504)
receivable - trade			Non-current liabilities	1,977	1,927	(49)	
Other	784	826	+ 41	Long-term borrowings	1,574	1,527	(47)
				Other	402	400	(2)
Non-current assets	8,974	9,229	+ 254	Total liabilities	5,755	5,285	(470)
December 1				Total net assets	6,772	7,257	+ 485
Property, plant and equipment	6,007	6,250	+243	Share capital	797	797	-
				Capital surplus	1,049	1,049	-
Intangible assets	271	259	(11)	Retained earnings	4,761	5,202	+ 441
Investments and				Treasury shares	(0)	(0)	(0)
other assets	2,696	2,719	+ 22	Accumulated other comprehensive income	160	204	+44
	40 507	40.540		Non-controlling interests	4	4	+0
Total assets	12,527	12,542	+15	Total liabilities and net assets	12,527	12,542	+15

03 Forecasts for the Fiscal Year Ending October 31, 2024 (unchanged)

Forecasts for the fiscal year ending October 31, 2024 (unchanged)



Plan significant increases in net sales and operating profit by steadily implementing the medium-term business plan.

	FYE Oct. 31, 2023 Results		FYE Oct. Fore	Change	
(Unit: Millions of yen)	Amount	Percentage to sales	Amount	Percentage to sales	J 4 3
Net sales	22,982	-	27,600	-	+20.1%
Operating profit	2,352	10.2%	2,700	9.8%	+14.8%
Ordinary profit	2,424	10.5%	2,740	9.9%	+13.0%
Profit attributable to owners of parent	1,597	6.9%	1,750	6.3%	+9.6%

Assumptions behind forecasts for the fiscal year ending October 31, 2024 (unchanged)



Sales of company-owned domestic stores and existing stores

vs. FYE Oct. 31, 2023: 105.0%

Store opening plan

Company-owned stores

40 stores in Japan

foreign store

Net increase of 39 stores

Franchise & produced stores

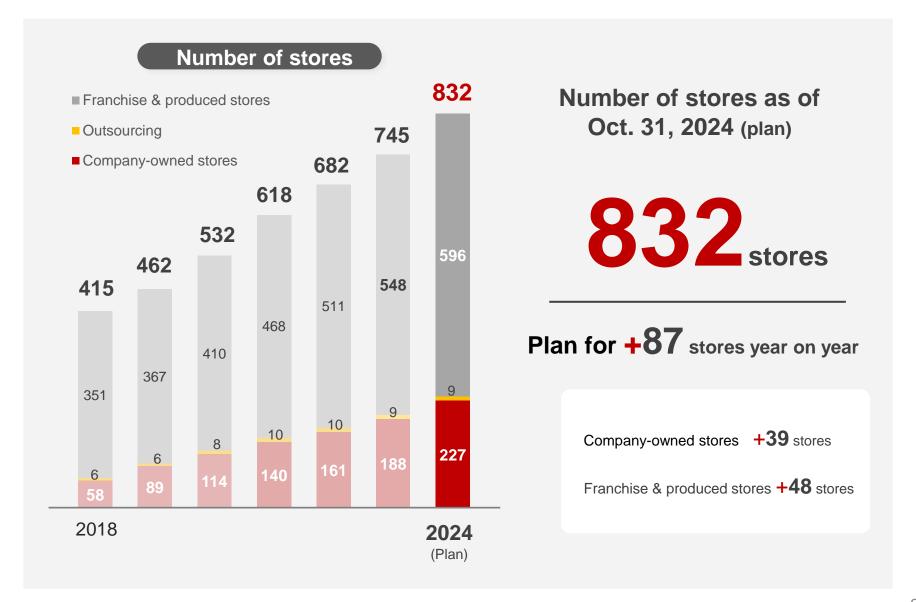
40 stores in Japan

6 foreign stores

Net increase of 48 stores

Store opening plan (unchanged)





Medium-term Business Plan (Unchanged)

Basic strategy - aspirations and approach (unchanged)



Targets to be achieved in FYE October 31, 2026

billion yen

40.0 Operating profit 3.8 billion yen



Expansion of business and strengthening of structure



Promotion of digital transformation (DX)

KPIs (unchanged)



Operating profit is expected to grow due to increased ratio of company-owned stores. Profit margin target was reduced by 0.5 pt from the previous target.

ROA and ROE targets were each raised by 5.0 pt.

Growth	1. Net sales growth	20% or above
Profitability	2. Operating profit margin	9.5% or above
	3. ROA (ordinary profit to total assets)	20% or above
Gain on investments	4. ROE (net profit to shareholders' equity)	20% or above
Returns to shareholders	5. Dividend payout ratio	20% or above

Relationship between store opening strategy and sales, profit and profit margin (unchanged)



By opening company-owned stores in areas with concentrated population that have large markets, and opening produced stores in regional areas, we aim to maximize net sales and profit and also maintain profit margin.

Company-owned stores

Store openings in population concentration areas and areas with high ramen consumption

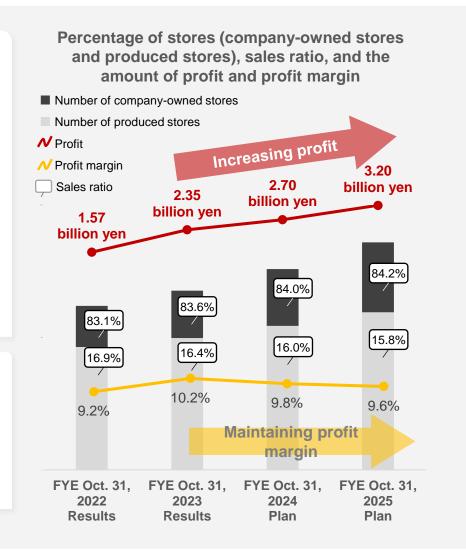
Strengthening store openings

Aim to maximize net sales and profit

Franchise & produced stores

Open stores in regional areas

Aim to maximize profit margin



Medium-term business plan (FYE October 31, 2024 to FYE October 31, 2026) / Quantitative plan (unchanged)



Created a new three-year plan using the rolling method

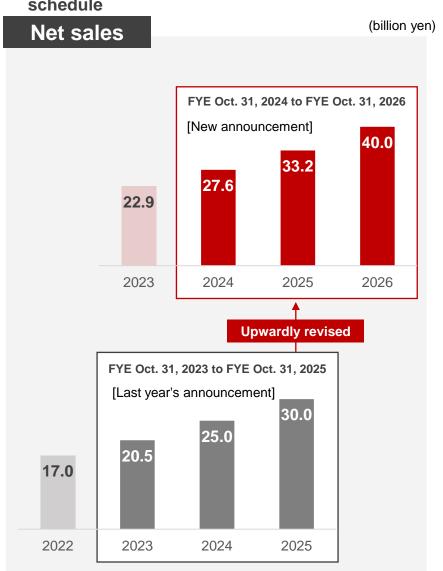
		2022	2023	2024	2025	2026
	Net sales	17.0	22.9	27.6	33.2	40.0
	Operating profit	(billion yen) 1.57	(billion yen)	(billion yen)	(billion yen)	(billion yen)
	Operating profit	(billion yen)	(billion yen)	(billion yen)	(billion yen)	(billion yen)
	Ordinary profit	2.44	2.42	2.74	3.25	3.86
	, p. 6.1.1	(billion yen)	(billion yen)	(billion yen)	(billion yen)	(billion yen)
ے	Total number of stores	665 stores	726 stores	805 stores	903 stores	1,000 stores
Japan	Company-owned stores	169 stores	194 stores	233 stores	284 stores	332 stores
5	Franchise & produced stores	496 stores	532 stores	572 stores	619 stores	668 stores
International	Total number of stores	17 stores	19 stores	27 stores	40 stores	57 stores
nati	Company-owned stores	2 stores	3 stores	3 stores	7 stores	14 stores
onal	Franchise & produced stores	15 stores	16 stores	24 stores	33 stores	43 stores
То	Total number of stores	682 stores	745 stores	832 stores	943 stores	1,057 stores
Total	Company-owned stores	171 stores	197 stores	236 stores	291 stores	346 stores
	Franchise & produced stores	511 stores	548 stores	596 stores	652 stores	711 stores

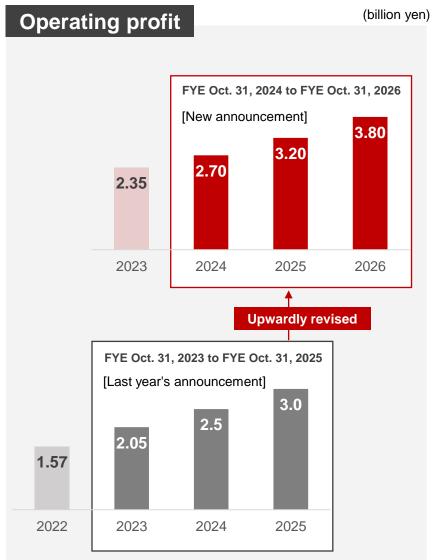
Variance against the previously announced medium-term business plan (unchanged)



Upwardly revised due to strong performance of existing stores, etc.

Targets of 30.0 billion yen in net sales, 3.0 billion yen in operating profit to be achieved ahead of schedule





Medium-term business plan (unchanged)



Key themes	Overview of initiatives
Expansion of existing business	(1) Quality enhancement at each store(2) Flexible response to inflation
Recruitment PICK UP	 (3) Strengthening recruitment capability (4) Measures to reduce turnover (5) Improvement of education system (6) Reexamination of store operation system
Strengthening of ability to open stores	 (7) Advancement of opening business development stores (8) Aggressive M&A and development of new brand (9) Review of product competition rules
Overseas expansion	 (10) Establishing an overseas promotion system (11) Recruitment and training of overseas human resources (12) Establishment of ingredient supply system
Strengthening of manufacturing system	(13) Reduction of manufacturing costs(14) Enhancement of manufacturing quality(15) Expansion of items produced(16) Creation of stable supply systems (by area)
Strengthening of purchasing and logistics systems	 (17) Optimization of logistics costs (18) Stockout risk control (19) Improvement of distribution frequency and distribution quality, bulk distribution to stores (20) Improved quality and reduced costs of ingredients by scaling up purchasing
DX	(21) Improvement of customer convenience(22) Reduction of internal man hours and development of a secure work environment(23) Stronger data integration
Sustainability PICK UP	○ (24) Establishing the Sustainability Committee

o indicates items changed since the previous announcement.

Medium-term business plan details (unchanged)



PICK UP

Recruitment

Initiatives to secure human resources

Strengthening recruitment capability

(1) Recruitment website update

- √ Curated and direct messaging
- ✓ New direct application page





役 藤井 誠二

仕事を知る

町田商店 店長の仕事 1日の流れを教 えてもらいました 周囲と自分のシアワセのために、さ らなる高みを目指してほしい 株式会 社ギフトホールディングス 専務取締

(2) Diversification of recruitment methods

- Conversions (recruiting part-time employees as full-time employees)
- ✓ Alumni recruitment (re-employment of alumni)

Enhancement of employee satisfaction

(3) Head office relocation



Head office relocation to near Shibuya Station Creating a good working environment

(4) Improvement of employee treatment

- ✓ Increasing wage levels
- ✓ Improvement of the working environment (overtime, store environment)

Medium-term business plan details (unchanged)





Strengthening of manufacturing system

Establishment of manufacturing system to accommodate increased number of stores

Stable supply system

Noodles



Yokohama

1st





Kamisu



Sasayama



2nd

Soup



Roast pork

Ayase

 Reduction of manufacturing costs

 Enhancement of manufacturing quality

began operation in November Securing supply capacity

Kamisu

Factory (noodle

manufacturing)

Expansion of items produced



Hiratsuka



Soup



Roast pork

- Maintaining quality through in-house manufacturing
- Reducing cost through in-house manufacturing

Securing manufacturing capacity and expanding of manufacturing items, building and strengthening a system to accommodate aggressive store openings

Medium-term business plan details (unchanged)



PICK UP

Sustainability

Launch of the Sustainability Committee



Emissions

Current value (*1)

Target

1.114 t-CO₂ Reduction of 1% or more every year

*Previous year: 1.123 t-CO₂

*1 April 2022 to March 2023 Per hour of business hours

ENVIRONMENT

- Measures to address global warming
- Effective utilization of energy and resources
- Utilization of environmentally friendly products
- · Waste and recycling

GOVERNANCE

- Strengthening of corporate governance
- · Creation of risk management system
- Ensuring compliance



- Strengthening information security and protection of privacy
- IR activities (constructive dialogue with investors)
- Dynamic renewal of governance system

Social

- Planning and development of products with high added value
- Consumer peace of mind and safety
- · Fair marketing and advertising
- Protection of personal information
- Compliance with fair trade and internal dissemination
- Supply chain management
- · Personnel and welfare
- Promotion of employee health
- · Promotion of work-life balance
- Business reform utilizing ICT, AI, RPA, etc.
- Promotion of respect for human rights and self-development of human rights
- Promotion of diversity and active participation by women
- Human resource development, hiring and retention
- Strengthening of coordination with local government policies and implementation of regional revitalization activities
- · Company open to local communities
- Next-generation support

IR website, IR news distribution service, and Machida Shoten site



IR website

Other investor relations (IR) materials are available on our English IR website:



https://en.gift-group.co.jp/en/ir

IR news distribution service

The IR news distribution service delivers IR information e-mails to those registered for the service:



https://www.magicalir.net/9279/mail/index_en.php

Machida Shoten

For details of our main brand Machida shoten, please refer to the following website:



https://us.machidashoten.com

Reference Materials: Company Overview

Company overview



Company name GIFT HOLDINGS INC.

Business details Restaurant operation

Head office 3F Odakyu Machida Morino Building, address 1-23-19 Morino, Machida City, Tokyo

Company Noodle factories: Hiratsuka, Yokohama 1st, factories Kamisu, Tamba-Sasayama

Roast pork factory: Ayase Soup factory: Yokohama 2nd

Established December 7, 2009

(Founded in January 2008)

Representative President & Representative Director:

Sho Tagawa

End of fiscal year October 31

Share capital

797 million yen (as of January 31, 2024)

Group employees

605 employees, 4,161 part-time and casual

workers (as of October 31, 2023)

Affiliates

11 consolidated subsidiaries

(Names of major consolidated subsidiaries)

GIFT INC.

Ramen TENKA K.K.

GIFT FOODS MATERIAL K.K.

GIFT USA INC.

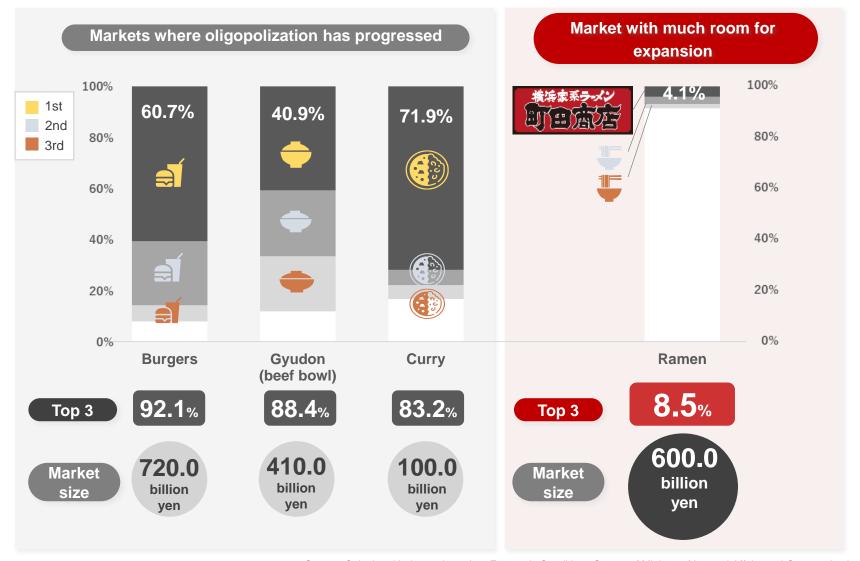




Characteristics of main restaurant industries and ramen market in Japan



As opposed to items such as burgers, gyudon (beef bowl), and curry, which are concentrated on major companies, a large portion of the ramen market is taken up by individual stores, offering significant room for chain stores to expand their share.



Brand expansion



The ramen market has a variety of flavor genres, and is a different market type from other food service markets. We will increase market share in the ramen market by developing various types of brands.



Brand list (1/2)







Machida Shoten

IEKEI Ramen characterized by creamy soup that you never tire of. A popular chain with over 100 stores nationwide offering a lively and transcendent space.





BUTAYAMA

A "wild pork mountain ramen" characterized by thick and tender pork and a plentiful helping of vegetables. The powerful soup combined with the sweet soy sauce and chewy "washiwashi" noodles provide a filling experience!





GANSO ABURADO

"Soupless ramen" using carefully made custom noodles that can be customized for your own original taste with tabletop condiments. The stylish atmosphere of the stores is also popular with women, and arrangements of flavor are limitless!





GATTON

"Kyushu tonkotsu ramen" characterized by soup matured by hours of cooking. The specially ordered ultra-thin noodles sought to match the rich and deeply flavored soup provide the ultimate flavor.





SHI-TEN-NOH

Very popular with visitors from foreign countries.

"Pork bone broth ramen" characterized by its light richness.

Brand list (2/2)







NAGAOKA SHOKUDO

"Chinese soba" with ginger soy sauce that is popular as a local ramen in Nagaoka City in Niigata. Popular with men and women of all ages due to the deep flavor of the light soup using carefully selected ingredients.





AKAMISOYA

"Miso based ramen" with plenty of flavor of stir fried vegetables.





ITOI

Rich "miso ramen" with soup containing loads of flavor of pork bone, chicken bone and vegetables. The white miso, garlic and stir-fried crisp bean sprouts are amazing and a perfect match with rice!





E.A.K RAMEN

Providing a flavor to match local needs based on "IEKEI Ramen."





Machida Shoten

The ever-popular Machida Shoten can be tasted overseas as well! Our carefully selected flavors and vibrancy are still alive and well outside Japan.

Business details



Operation of restaurant business through the two channels of company-owned stores and produced stores

Company-owned stores

202 stores

*Including outsourced stores

The Company operates stores under its own brands centered on Yokohama IEKEI Ramen Machida Shoten (Refer to the previous pages for other brands).



















Produced stores

553 stores

*Including franchise stores

The Company provides support for making stores owned and operated by partners successful by leveraging operating expertise of company-owned stores and supplying ingredients (PB products).

Companyowned stores Provision of operating expertise

Company factories Contracted factories

Supply of PB products

Produced stores



* PB products: Private brand products (Noodles, sauce, soup, dumplings, roast pork)

Store opening strategy



Possible to operate successful stores both near train stations and roadside areas

Areas near train stations

Downtown areas

Residential areas

Business districts

Ikebukuro Store



Yotsuya Shoten



Shibuya Store



Kyodo Store



Suidobashi Store



Roadside areas

Roadside

Shimizu Interchange Store





Kyoto-Higashi Interchange Store



Himeji Store



Fujinomiya Store



Making successful stores in any location



	Locations nea Downtown areas/ business districts	r train stations Residential areas	Roadside
GIFT			
Competitor C		_	_
Competitor H		-	_
Competitor M	-	-	
Competitor K	-	-	

Roadside stores



Roadside stores are also popular with families

- Parking area (20-30 vehicles)
- Opening stores based on analysis of factors such as the state of competition, population of the trade area and traffic volume
- Creation of stores that can be enjoyed by families
- · Improvement of menu for families
- · Maintaining trend of increasing customer spend
- Roadside stores are more successful than stores near train stations.







Produced stores



<The Company's original channel> Operating scheme of produced stores

The Company provides support for making stores owned and operated by partners successful by leveraging operating expertise of company-owned stores and supplying ingredients (PB products).

Companyowned stores

Provision of operating expertise

- Maintain high level of sales for existing stores
- Effectively zero store closures since establishment

Company factories Contracted factories

Supply of PB products

Noodles, sauce, soup, dumplings, roast pork, etc.



Produced stores

^{*} In contrast to a franchise system, no guarantee money, franchise membership fee or consulting fee (royalties) are required. The production of stores at the time of their launch based on operating expertise of company-owned stores is provided free of charge on the condition of purchase of ingredients.

Differences between produced stores and general franchise stores



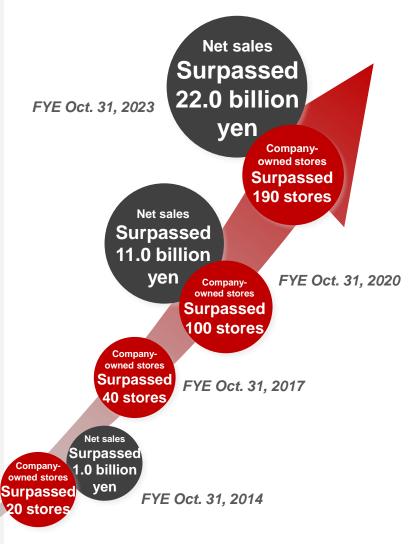
	General franchise stores	Produced stores
Trade name	Not selectable	Freely selectable
Membership fee	1-5 million yen	0 yen
Royalties	Approx. 5% of monthly sales	0 yen
Freedom of store operation and menu development	×	0
Risk of overall ripple effect of damage to brand by a member store	Large	Small
Various support*	Available	Available

^{*} Various support: Property development, store design, employee training, opening support

History



2008	Jan.	Opened Machida Shoten main store.
2009	Dec.	Established Machida Shoten K.K. (now the Company). Started operation of Company-owned Store Business Division
2010	Jan.	Established Final Three Feet K.K. for the purpose of producing ramen business, sale of PB products, manufacture of noodles, etc. Started operation of Produced Store Business Division.
2013	Nov.	Established a noodle factory in Hiratsuka City, Kanagawa.
2014	Mar.	Reached 10 company-owned domestic stores.
2015	Mar.	Final Three Feet K.K. acquired all shares of SHI-TEN-NOH K.K. from COLOWIDE CO., LTD. to make it a subsidiary.
	May	Changed the trade name to GIFT INC.
2016	Mar.	Established subsidiaries in the United States (GIFT USA INC. / GIFT LOS ANGELES, LLC / GIFT NEW YORK, LLC).
	Jul.	Opened first company-owned overseas store (Singapore).
	Dec.	First store opened in the US (Los Angeles).
2017	May	Performed absorption-type merger of Final Three Feet K.K. for the purpose of improving management efficiency and increasing the speed of management decisions.
	Aug.	Performed absorption-type merger of SHI-TEN-NOH K.K. for the purpose of improving management efficiency and increasing the speed of management decisions.
	Dec.	Reached 50 company-owned domestic stores.
2018	Oct.	Listed shares on Tokyo Stock Exchange Mothers.
2019	Apr.	Established Yokohama 1st Factory (noodle factory) in Yokohama City, Kanagawa.
	Aug.	Acquired all shares of Ramen TENKA K.K. and K.I.K. Foods K.K. (currently GIFT FOODS MATERIAL K.K.) to make them subsidiaries.
2020	Jan.	Established Yokohama 2nd Factory (roast pork factory, currently a soup factory) in Yokohama City, Kanagawa.
	Sep.	Changed listing market to First Section of Tokyo Stock Exchange. Reached 100 company-owned domestic stores.
	Oct.	Established Tamba-Sasayama Factory (noodle factory) in Tamba-Sasayama City, Hyogo.
2021	Aug.	Transition to holding company structure.
2022	Mar.	Changed the trade name to GIFT HOLDINGS INC.
	Aug.	Established Ayase Factory (roast pork factory) in Ayase City, Kanagawa.
	Nov.	Established GIFT SOUTHEAST ASIA (THAILAND) CO., LTD in Thailand.
2023	Feb.	Made Craft Co., Ltd. into a subsidiary.
	Nov.	Established Kamisu Factory (noodle factory) in Kamisu City, Ibaraki Prefecture.



Disclaimer



Notice concerning forward-looking statements

- ■The materials and information provided in this announcement include so-called "forward-looking statements." These are based on assumptions associated with current projections, forecasts and risks, and include uncertainty of causing results that substantially differ from these statements. These risks and uncertainties include general domestic and international economic conditions such as general industry and market conditions, interest rates and foreign exchange fluctuations.
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