

For immediate release

MEDIA DO Co., Ltd. Representative: Yasushi Fujita, President and CEO (Securities code: 3678, TSE Prime) Inquiries: Hiroshi Kanda, Director, CSO and CFO (Tel: +81-3-6212-5111)

Notice regarding Change of Representative Director (Additional Appointment), Selection of Director Candidates, and New Executive Management Structure

MEDIA DO Co., Ltd. ("the Company") announces that, in response to a report from the Nomination and Compensation Committee established as an advisory body to the Board of Directors, the Board of Directors of the Company decided the following at a meeting held on April 11, 2024, with regard to a change of representative director (additional appointment), the selection of candidates for directors to be submitted to the 25th Annual General Meeting of Shareholders scheduled to be held on May 23, 2024, and the Company's new management execution structure.

1. Change of representative director (additional appointment)

(1) Details of change

Name	New position	Existing position
Yasushi Fujita	President and CEO	Same as at left
Hiroshi Kanda	Vice President and CFO	Director, CSO and CFO

(2) Expected appointment date

The Company expects to officially appoint the new representative director after obtaining approval at the 25th Annual General Meeting of Shareholders scheduled to take place on May 23, 2024 and a resolution at a meeting of the Board of Directors.

(3) Reason for change

As it continues to strive toward further business growth through the increase of value for contributing to the publishing industry and other parts of society, the Company has decided to appoint two representative directors in order to formulate and implement medium- to long-term and integrated management strategies, facilitate prompt decision making, and enhance of corporate governance.

The Company will clarify their roles and accountability, and both will work to enhance corporate value while working closely together. Specifically, Yasushi Fujita, the founder of the Company and President and CEO, will form the philosophy and identity of the Company, and will be responsible for building further partnerships with the industry, developing businesses, and formulating integrated management strategies for the entire Group by utilizing his

approximately 30 years of management experience and advanced insight. Through these, he will dedicate himself to increasing corporate value over the medium to long term. Hiroshi Kanda, who will be newly appointed as Vice President and CFO, co-founded and managed Flier Inc., a consolidated subsidiary of the Company. After gaining practical experience at a financial institution and a management consulting firm, and since joining the Company he has served as General Manager of the Corporate Planning Division, Executive Officer, and Director. In addition to IR and finance operations, human capital strategies, and the promotion of sustainability activities, he will be in charge of business management for the Company and Group companies to ensure prompt business execution and optimal allocation of resources.

(4) Career summary of new representative director	(4) Career	r summary	of new	representative	director
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Name (Date of birth)		Career summary	Number of the Company's shares owned (As of February 29, 2024)
Hiroshi Kanda	Apr. 2008	Joined UBS Securities Japan Co., Ltd.	16,135 shares
(January 9, 1986)	July 2009	Joined Frontier Management Inc.	
	June 2013	Established Flier Inc., Director (current position)	
	Jan. 2018	Joined the Company, General Manager in charge of	
		Corporate Planning Office	
	June 2019	General Manager of Corporate Planning Office	
	June 2020	Executive Officer and CSO	
	Mar. 2021	Director of NIHONBUNGEISHA Co., Ltd., (current	
		position)	
	May 2022	Director, CSO and CFO (current position)	
	June 2023	Director of Media Do International, Inc., (current	
		position)	

2. Selection of new director candidates

(1) Director candidates (scheduled to be elected on May 23, 2024)

Name	Position	Reappointment or new	
		appointment	
Yasushi Fujita	Representative Director*	Reappointment	
Hiroshi Kanda	Representative Director*	Reappointment	
Kayoko Hanamura	Director	Reappointment	
Koichi Sekiya	Director	New appointment	
Ayako Kanamaru	Outside Director	Reappointment	
Haruo Miyagi	Outside Director	Reappointment	
Junko Mokuno	Outside Director	Reappointment	

* The selection of the representative director is scheduled to be resolved at a meeting of the Board of Directors that will take place after the end of the Annual General Meeting of Shareholders.

(2) Career summary of the new director candidates

Name			
(Date of birth)	Career summary		
Koichi Sekiya	Sept. 1989	Joined Kagokawa Haruki Corporation	
(February 14, 1960)	Mar. 1993	Joined Kadokawa Shoten Publishing Co. Ltd.	
	Mar. 2005	Representative Director and President of KADOKAWA Book Services	
		Co., Ltd.	
	Mar. 2007	Representative Director and President of KADOKAWA Group	
		Publishing Co., Ltd.	
	June 2009	Director of KADOKAWA Group Holdings, Inc.	
	Apr. 2013	Managing Director of KADOKAWA Group Holdings, Inc.	
	Apr. 2015	Director and senior executive officer of KADOKAWA	
		CORPORATION	
	Apr. 2016	Representative Director and President of KADOKAWA UPLINK INC.	
	May 2016	Representative Director and President of Tokorozawa Sakura Town	
		Inc.	
	June 2019	Director of KADOKAWA CORPORATION	
	June 2020	Representative Director and Chairman of Cool Japan Travel, Inc.	
	June 2022	Representative Director and President of KADOKAWA KEY-	
		PROCESS Co., Ltd.	

(3) Directors scheduled to retire

Name	Current position	
Shin Niina	Director	
Atsushi Mizoguchi	Director	

After retirement as director, Shin Niina will serve as an advisor to the Company, advancing the Company's role in industry groups and providing advice concerning the Company's businesses. In addition, after retirement, Atsushi Mizoguchi will be appointed executive officer of the Company, focusing on the duty of CEO of MyAnimeList, an equity method affiliate.

(4) Audit & Supervisory Board members

Current standing Audit & Supervisory Board member Kazuyoshi Ohwada, standing outside Audit & Supervisory Board member Makoto Nakajima, along with outside Audit & Supervisory Board members Toshiaki Morifuji and Tsuyoshi Shiina are serving their terms.

3. Executive management structure (as of June 1, 2024)

Name	New position	Current position
Yasushi Fujita	President and CEO*	Same as at left
Hiroshi Kanda	Vice President and CFO*	Director, CSO* and CFO*
Kayoko Hanamura	Director and COO*	Director and CBO*
Koichi Sekiya	Director	
Yuichiro Onuki	Executive Officer	eBook Distribution Business Division
	(eBook Distribution Business)	and General Manager of Operations
		Administration Division
Teruyoshi Ando	Executive Officer	Executive Officer
	(IP Solutions Business and Global Business)	(IP & Solutions Business)
Atsushi Mizoguchi	Executive Officer	Director and CRO*
	(CEO of MyAnimeList)	
Ryo Yamada	Executive Officer	Same as at left
	(Corporate Planning)	
Shoichiro Tokoro	Executive Officer	Same as at left
	(Accounting)	
Kaname Nakano	Executive Officer and CIO*	Same as at left
Minoru Mikoda	Executive Officer and CHRO*	General Manager of Human Resources
		Department

* CEO: Chief Executive Officer; CFO: Chief Financial Officer; CSO: Chief Strategy Officer; COO: Chief Operating Officer; CBO: Chief Business

Officer; CRO: Chief Relationship Officer; CIO: Chief Information Officer; CHRO: Chief Human Resources Officer