Translation

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Summary of Consolidated Financial Results for the Year Ended March 31, 2024 (Based on Japanese GAAP)

April 23, 2024

Company name: KOMERI CO., LTD.

Stock exchange listing: Tokyo

Stock code: 8218 URL https://www.komeri.bit.or.jp

Representative: President, CEO and COO Yuichiro Sasage

Director and Managing Executive Officer TEL 025(371)4111 Inquiries: Hiroshi Hayakawa

Scheduled date of ordinary general meeting of shareholders: June 21, 2024 Scheduled date to file Securities Report: June 21, 2024 Scheduled date to commence dividend payments: June 24, 2024

Preparation of supplementary material on financial results: Yes

Holding of financial results meeting: Yes (for institutional investors and analysts)

(Amounts less than one million yen are rounded down)

1. Consolidated financial results for the year ended March 31, 2024 (from April 1, 2023 to March 31, 2024)

(1) Consolidated operating results

| (1) Consolidated operating results | Percentages indicate year-on-year changes | | | | | | | |
|------------------------------------|---|-------|------------------|--------|-----------------|--------|---|--------|
| | Operating revenue | | Operating profit | | Ordinary profit | | Profit attributable to owners of parent | |
| | Millions of yen | % | Millions of yen | % | Millions of yen | % | Millions of yen | % |
| Year ended March 31, 2024 | 370,752 | (2.3) | 22,081 | (15.2) | 22,214 | (13.9) | 13,712 | (19.8) |
| Year ended March 31, 2023 | 379,401 | 0.9 | 26,053 | (6.4) | 25,812 | (8.6) | 17,096 | (4.5) |

| | Earnings per share | Diluted earnings per share | Profit attributable to owners of parent/equity | Ordinary profit/total assets | Operating profit/operating revenue |
|---------------------------|--------------------|-------------------------------|--|------------------------------|------------------------------------|
| | Yen | Yen | % | % | % |
| Year ended March 31, 2024 | 286.06 | - | 5.9 | 6.1 | 6.0 |
| Year ended March 31, 2023 | 351.62 | _ | 7.8 | 7.2 | 6.9 |

(2) Consolidated financial position

| (=) F | | | | | |
|----------------------|-----------------|-----------------|--------------|----------------------|--|
| | Total assets | Net assets | Equity ratio | Net assets per share | |
| | Millions of yen | Millions of yen | % | Yen | |
| As of March 31, 2024 | 372,851 | 236,248 | 63.4 | 4,935.94 | |
| As of March 31, 2023 | 361,387 | 227,347 | 62.9 | 4,675.08 | |

(3) Consolidated cash flows

| | Cash flows from | Cash flows from | Cash flows from | Cash and cash equivalents |
|---------------------------|----------------------|----------------------|----------------------|---------------------------|
| | operating activities | investing activities | financing activities | at end of period |
| | Millions of yen | Millions of yen | Millions of yen | Millions of yen |
| Year ended March 31, 2024 | 21,364 | (15,433) | (3,289) | 16,547 |
| Year ended March 31, 2023 | 19,873 | (11,664) | (13,504) | 13,905 |

2. Cash dividends

| | | Annual dividends per share | | | | | Dividend payout | Ratio of dividends to net assets |
|--|-----------------|----------------------------|-----------------|-----------------|-------|-------------------|----------------------|-------------------------------------|
| | 1st quarter-end | 2nd quarter-end | 3rd quarter-end | Fiscal year-end | Total | dividends (Total) | ratio (Consolidated) | (Consolidated) |
| | Yen | Yen | Yen | Yen | Yen | Millions of yen | % | % |
| Year ended March 31, 2023 | _ | 25.00 | - | 25.00 | 50.00 | 2,464 | 14.2 | 1.1 |
| Year ended March 31, 2024 | - | 26.00 | - | 26.00 | 52.00 | 2,516 | 18.2 | 1.1 |
| Year ending March 31, 2025 (Forecast) | _ | 27.00 | _ | 27.00 | 54.00 | | 17.0 | |

3. Forecast of consolidated financial results for the year ending March 31, 2025 (from April 1, 2024 to March 31, 2025)

Percentages indicate year-on-year changes

| | Operating revenue | | Operating profit | | Ordinary profit | | Profit attributable to owners of parent | | Earnings per share |
|---|-------------------|-----|------------------|------|-----------------|------|---|------|--------------------|
| | Millions of yen | % | Millions of yen | % | Millions of yen | % | Millions of yen | % | Yen |
| Six months ending September 30, 2024 | 202,100 | 4.0 | 15,700 | 13.5 | 15,700 | 13.6 | 10,500 | 13.6 | 219.38 |
| Full year | 388,000 | 4.7 | 24,300 | 10.0 | 24,500 | 10.3 | 15,200 | 10.8 | 317.57 |

4. Notes

(1) Changes in significant subsidiaries during the year ended March 31, 2024
(changes in specified subsidiaries resulting in the change in scope of consolidation):

(2) Changes in accounting policies, changes in accounting estimates, and restatement of prior period financial statements

Changes in accounting policies due to revisions to accounting standards and other regulations:

No
Changes in accounting policies due to other reasons:

No
Changes in accounting estimates:

No
Restatement of prior period financial statements:

No

(3) Number of issued shares (common shares)

Total number of issued shares at the end of the period (including treasury shares)

| As of March 31, 2024 | 1 | 54,409,168 shares | As of March 31, 2023 | ! | 54,409,168 shares |
|--------------------------------------|------------|-------------------|---------------------------|---|-------------------|
| Number of treasury shares at the end | of the per | iod | | - | |
| As of March 31, 2024 | ļ | 6,546,320 shares | As of March 31, 2023 | ı | 5,779,475 shares |
| Average number of shares during the | period | | | | |
| Year ended March 31, 2024 | | 47,935,065 shares | Year ended March 31, 2023 | i | 48,620,842 shares |

Consolidated financial statements Consolidated balance sheets

| | | (Millions of yen) |
|--|----------------------|---------------------------------------|
| | As of March 31, 2023 | As of March 31, 2024 |
| Assets | | |
| Current assets | | |
| Cash and deposits | 14,111 | 16,753 |
| Notes and accounts receivable - trade, and contract assets | 25,527 | 27,428 |
| Merchandise and finished goods | 124,468 | 128,500 |
| Raw materials and supplies | 238 | 327 |
| Prepaid expenses | 2,149 | 1,752 |
| Other | 4,393 | 4,483 |
| Allowance for doubtful accounts | (872) | (1,050) |
| Total current assets | 170,014 | 178,194 |
| Non-current assets | | |
| Property, plant and equipment | | |
| Buildings and structures | 259,122 | 266,800 |
| Accumulated depreciation | (143,130) | (150,148) |
| Buildings and structures, net | 115,992 | 116,652 |
| Machinery, equipment and vehicles | 15,195 | 15,386 |
| Accumulated depreciation | (13,113) | (13,511) |
| Machinery, equipment and vehicles, net | 2,082 | 1,875 |
| Land | 37,337 | 38,224 |
| Leased assets | 8,858 | 8,935 |
| Accumulated depreciation | (4,454) | (4,361) |
| Leased assets, net | 4,403 | 4,574 |
| Construction in progress | 1,718 | 3,404 |
| Other | 15,495 | 16,208 |
| Accumulated depreciation | (12,998) | (13,829) |
| Other, net | 2,496 | 2,378 |
| Total property, plant and equipment | 164,029 | 167,109 |
| Intangible assets | · | · · · · · · · · · · · · · · · · · · · |
| Leasehold interests in land | 5,847 | 5,895 |
| Other | 3,575 | 3,345 |
| Total intangible assets | 9,423 | 9,241 |
| Investments and other assets | · | · · · · · · · · · · · · · · · · · · · |
| Investment securities | 1,544 | 1,648 |
| Long-term prepaid expenses | 966 | 976 |
| Deferred tax assets | 6,861 | 7,320 |
| Leasehold and guarantee deposits | 7,275 | 7,072 |
| Other | 1,272 | 1,290 |
| Allowance for doubtful accounts | (1) | (1) |
| Total investments and other assets | 17,919 | 18,306 |
| Total non-current assets | 191,372 | 194,656 |
| Total assets | 361,387 | 372,851 |

| | As of March 31, 2023 | As of March 31, 2024 |
|--|---------------------------------------|----------------------|
| Liabilities | · · · · · · · · · · · · · · · · · · · | |
| Current liabilities | | |
| Notes and accounts payable - trade | 29,158 | 28,375 |
| Electronically recorded obligations - operating | 32,179 | 32,526 |
| Short-term borrowings | 6,000 | 8,500 |
| Current portion of long-term borrowings | 6,775 | 7,689 |
| Accounts payable - other | 8,858 | 9,415 |
| Accrued expenses | 238 | 276 |
| Lease liabilities | 1,558 | 1,666 |
| Income taxes payable | 4,492 | 3,911 |
| Accrued consumption taxes | 788 | 1,141 |
| Contract liabilities | 4,863 | 4,409 |
| Provision for bonuses | 1,687 | 1,525 |
| Provision for bonuses for directors (and other officers) | 19 | 23 |
| Provision for point card certificates | 161 | 177 |
| Provision for loss on disaster | 0 | 511 |
| Notes payable - facilities | 1,655 | 512 |
| Other | 3,054 | 2,960 |
| Total current liabilities | 101,492 | 103,623 |
| Non-current liabilities | | |
| Long-term borrowings | 12,761 | 12,669 |
| Lease liabilities | 3,193 | 3,216 |
| Provision for retirement benefits for directors (and other | | |
| officers) | 120 | 120 |
| Provision for share awards for directors (and other | 207 | 220 |
| officers) | 207 | 228 |
| Retirement benefit liability | 6,401 | 6,681 |
| Long-term guarantee deposits | 1,451 | 1,418 |
| Asset retirement obligations | 7,878 | 8,169 |
| Other | 533 | 475 |
| Total non-current liabilities | 32,547 | 32,979 |
| Total liabilities | 134,039 | 136,603 |
| Net assets | | |
| Shareholders' equity | | |
| Share capital | 18,802 | 18,802 |
| Capital surplus | 25,260 | 25,260 |
| Retained earnings | 197,180 | 208,401 |
| Treasury shares | (14,276) | (16,616) |
| Total shareholders' equity | 226,966 | 235,847 |
| Accumulated other comprehensive income | · · | · |
| Valuation difference on available-for-sale securities | 288 | 376 |
| Remeasurements of defined benefit plans | 93 | 24 |
| Total accumulated other comprehensive income | 381 | 400 |
| Total net assets | 227,347 | 236,248 |
| Total liabilities and net assets | 361,387 | 372,851 |
| Total Habilities and net assets | 301,387 | 372,831 |

Consolidated statements of income and consolidated statements of comprehensive income Consolidated statements of income

(Millions of yen) Fiscal year ended Fiscal year ended March 31, 2023 March 31, 2024 Net sales 365,704 356,940 Cost of sales 247,335 243,540 118,369 113,399 Gross profit Operating revenue Rent income of real estate and other 13,696 13,811 132,065 127,211 Operating gross profit Selling, general and administrative expenses Advertising expenses 2,341 1,817 Sales supplies expenses 1,035 940 Provision for point card certificates 161 177 Salaries and allowances 35,659 36,300 Bonuses 1,803 1,072 Welfare expenses 6,399 6,290 Provision for bonuses 1,687 1,525 Provision for bonuses for directors (and other officers) 19 23 777 Retirement benefit expenses 726 Supplies expenses 1,010 1,270 Utilities expenses 5,707 5,014 Taxes and dues 3,080 3,252 Enterprise tax 992 957 Rent expenses 13,289 13,433 12,208 Depreciation 11,816 Store maintenance expenses 2,179 2,189 Other 18,102 17,878 Total selling, general and administrative expenses 106,012 105,129 26,053 22,081 Operating profit Non-operating income Interest income 23 25 Dividend income 103 166 91 Hoard Profit Of Prepaid Card 121 22 97 Compensation income Other 218 229 458 639 Total non-operating income Non-operating expenses Interest expenses 72 52 Foreign exchange losses 479 153 Card reissue fee 141 Other 159 146 Total non-operating expenses 699 507 Ordinary profit 25,812 22,214

| | | (Willions of yell) |
|---|-------------------|--------------------|
| | Fiscal year ended | Fiscal year ended |
| | March 31, 2023 | March 31, 2024 |
| Extraordinary income | | |
| Gain on sale of investment securities | - | 53 |
| Insurance claim income | 407 | 129 |
| Settlement income | _ | 498 |
| Total extraordinary income | 407 | 680 |
| Extraordinary losses | | |
| Loss on disposal of non-current assets | 227 | 205 |
| Impairment losses | 296 | 1,361 |
| Loss on disaster | 220 | 698 |
| Loss on litigation | _ | 49 |
| Total extraordinary losses | 745 | 2,316 |
| Profit before income taxes | 25,474 | 20,579 |
| Income taxes - current | 7,943 | 7,332 |
| Income taxes - deferred | 434 | (465) |
| Total income taxes | 8,378 | 6,866 |
| Profit | 17,096 | 13,712 |
| Profit attributable to owners of parent | 17,096 | 13,712 |

Consolidated statements of comprehensive income

| | | (minimum of juin) |
|---|-------------------|-------------------|
| | Fiscal year ended | Fiscal year ended |
| | March 31, 2023 | March 31, 2024 |
| Profit | 17,096 | 13,712 |
| Other comprehensive income | | |
| Valuation difference on available-for-sale securities | (59) | 87 |
| Deferred gains or losses on hedges | (11) | = |
| Remeasurements of defined benefit plans, net of tax | (60) | (68) |
| Total other comprehensive income | (131) | 18 |
| Comprehensive income | 16,964 | 13,731 |
| Comprehensive income attributable to | | |
| Comprehensive income attributable to owners of parent | 16,964 | 13,731 |
| Comprehensive income attributable to non-controlling | | |
| interests | _ | - |

Consolidated statements of changes in equity Fiscal year ended March 31, 2023

| | | | Shareholders' equity | | |
|--|---------------|-----------------|----------------------|-----------------|----------------------------|
| | Share capital | Capital surplus | Retained earnings | Treasury shares | Total shareholders' equity |
| Balance at beginning of period | 18,802 | 25,260 | 182,463 | (13,197) | 213,327 |
| Changes during period | | | | | |
| Dividends of surplus | | | (2,379) | | (2,379) |
| Profit attributable to owners of parent | | | 17,096 | | 17,096 |
| Disposal of treasury shares | | | | 422 | 422 |
| Purchase of treasury shares | | | | (1,501) | (1,501) |
| Net changes in items other than shareholders' equity | | | | | |
| Total changes during period | _ | = | 14,717 | (1,078) | 13,638 |
| Balance at end of period | 18,802 | 25,260 | 197,180 | (14,276) | 226,966 |

| | Accumulated other comprehensive income | | | | |
|--|---|------------------------------------|---|--|------------------|
| | Valuation difference on available-for-sale securities | Deferred gains or losses on hedges | Remeasurements of defined benefit plans | Total accumulated other comprehensive income | Total net assets |
| Balance at beginning of period | 347 | 11 | 154 | 513 | 213,840 |
| Changes during period | | | | | |
| Dividends of surplus | | | | | (2,379) |
| Profit attributable to owners of parent | | | | | 17,096 |
| Disposal of treasury shares | | | | | 422 |
| Purchase of treasury shares | | | | | (1,501) |
| Net changes in items other than shareholders' equity | (59) | (11) | (60) | (131) | (131) |
| Total changes during period | (59) | (11) | (60) | (131) | 13,506 |
| Balance at end of period | 288 | = | 93 | 381 | 227,347 |

| | Shareholders' equity | | | | |
|--|----------------------|-----------------|-------------------|-----------------|----------------------------|
| | Share capital | Capital surplus | Retained earnings | Treasury shares | Total shareholders' equity |
| Balance at beginning of period | 18,802 | 25,260 | 197,180 | (14,276) | 226,966 |
| Changes during period | | | | | |
| Dividends of surplus | | | (2,491) | | (2,491) |
| Profit attributable to owners of parent | | | 13,712 | | 13,712 |
| Disposal of treasury shares | | 0 | | 362 | 362 |
| Purchase of treasury shares | | | | (2,702) | (2,702) |
| Net changes in items other than shareholders' equity | | | | | |
| Total changes during period | _ | 0 | 11,221 | (2,339) | 8,881 |
| Balance at end of period | 18,802 | 25,260 | 208,401 | (16,616) | 235,847 |

| | Accumulated other comprehensive income | | | | |
|--|---|------------------------------------|---|--|------------------|
| | Valuation difference on available-for-sale securities | Deferred gains or losses on hedges | Remeasurements of defined benefit plans | Total accumulated other comprehensive income | Total net assets |
| Balance at beginning of period | 288 | - | 93 | 381 | 227,347 |
| Changes during period | | | | | |
| Dividends of surplus | | | | | (2,491) |
| Profit attributable to owners of parent | | | | | 13,712 |
| Disposal of treasury shares | | | | | 362 |
| Purchase of treasury shares | | | | | (2,702) |
| Net changes in items other than shareholders' equity | 87 | - | (68) | 18 | 18 |
| Total changes during period | 87 | - | (68) | 18 | 8,900 |
| Balance at end of period | 376 | - | 24 | 400 | 236,248 |

Consolidated statements of cash flows

| | Fiscal year ended | Fiscal year ended |
|--|--------------------|---------------------|
| | March 31, 2023 | March 31, 2024 |
| Cash flows from operating activities | 17141011 5 1, 2025 | 17141011 3 1, 202 1 |
| Profit before income taxes | 25,474 | 20,579 |
| Depreciation | 11,816 | 12,208 |
| Impairment losses | 296 | 1,361 |
| Loss on disaster | 218 | 698 |
| Insurance claim income | (411) | (130 |
| Settlement income | _ | (498 |
| Increase (decrease) in provision for bonuses | (162) | (162 |
| Increase (decrease) in provision for bonuses for directors (and other officers) | (2) | 3 |
| Increase (decrease) in provision for share awards for directors (and other officers) | 22 | 20 |
| Increase (decrease) in retirement benefit liability | 152 | 180 |
| Increase (decrease) in provision for point card certificates | 22 | 16 |
| Increase (decrease) in allowance for doubtful accounts | 88 | 178 |
| Interest and dividend income | (126) | (191 |
| Interest expenses | 72 | 52 |
| Loss (gain) on disposal of property, plant and equipment | 227 | 205 |
| Decrease (increase) in trade receivables | (2,295) | (1,901 |
| Decrease (increase) in inventories | (8,862) | (4,192 |
| Decrease (increase) in accounts receivable - other | 1 | 40 |
| Decrease (increase) in deposits paid | 88 | 42 |
| Increase (decrease) in trade payables | 892 | (435 |
| Increase (decrease) in accounts payable - other | (592) | 444 |
| Increase (decrease) in accrued consumption taxes | (1,025) | 353 |
| Other, net | 835 | (337 |
| Subtotal | 26,732 | 28,537 |
| Interest and dividends received | 123 | 191 |
| Interest paid | (78) | (52 |
| Income taxes paid | (7,077) | (7,874 |
| Subsidies received | 140 | 53 |
| Proceeds from insurance income | 411 | 130 |
| Settlement received | - | 498 |
| Payments associated with disaster loss | (378) | (118 |
| Net cash provided by (used in) operating activities | 19,873 | 21,364 |

| | | (Millions of yen) | |
|---|-------------------|-------------------|--|
| | Fiscal year ended | Fiscal year ended | |
| | March 31, 2023 | March 31, 2024 | |
| Cash flows from investing activities | | | |
| Purchase of property, plant and equipment | (9,859) | (14,488) | |
| Proceeds from sale of property, plant and equipment | 6 | 25 | |
| Purchase of intangible assets | (1,419) | (843) | |
| NetDecrease (increase) in lease and guarantee deposits | 156 | 202 | |
| Other, net | (547) | (329) | |
| Net cash provided by (used in) investing activities | (11,664) | (15,433) | |
| Cash flows from financing activities | | | |
| Net increase (decrease) in short-term borrowings | 6,000 | 2,500 | |
| Proceeds from long-term borrowings | _ | 8,000 | |
| Repayments of long-term borrowings | (14,334) | (7,177) | |
| Repayments of lease liabilities | (1,711) | (1,781) | |
| Purchase of treasury shares | (1,501) | (2,702) | |
| Proceeds from disposal of treasury shares | 422 | 362 | |
| Dividends paid | (2,379) | (2,490) | |
| Net cash provided by (used in) financing activities | (13,504) | (3,289) | |
| Effect of exchange rate change on cash and cash equivalents | 0 | 0 | |
| Net increase (decrease) in cash and cash equivalents | (5,295) | 2,641 | |
| Cash and cash equivalents at beginning of period | 19,201 | 13,905 | |
| Cash and cash equivalents at end of period | 13,905 | 16,547 | |